

AGENDA<br>MAPLE PLAIN CITY COUNCIL SPECIAL WORKSHOP<br>MAPLE PLAIN CITY HALL<br>AUGUST 29, 2022<br>5:30 PM

1. CALL TO ORDER
2. APPROVE AGENDA
3. DISCUSSION
A. 2023 Budget
4. ADJOURNMENT


## Executive Summary

City Council Budget Workshop: August 29, 2022

| AGENDA ITEM: | 2023 Budget |
| :--- | :--- | :--- |
| PREPARED BY: $\quad$ Clarissa Hadler, City Administrator | AGENDA NO. 3.A. |
| RECOMMENDED ACTION: Discussion / Direction |  |

Significant work has been done in the past couple of years to document and gain a full understanding of the revenues and expenses of the city.

- In late 2020 and early 2021, Council and consultants worked to reconfigure the Chart of Accounts to more clearly and concisely account for expenses.
- Staff has worked extensively on financial processes so that expenses are coded properly to those all accounts, including;
- Appropriate coding of shared expenses with the Fire Department, which is a JPA with the City of Independence.
- Appropriate coding of Development Escrows to charge developers for consultant time.
- Appropriate coding of Enterprise (Water, Sewer, Storm) expenses to those funds.
- Appropriate coding of project expenses to separate funds.
- Staff has developed an extensive Budget and Long Term Financial Plan that includes;
- General Fund Operations Budget
- Detailed CIP (Capital Budget) that includes everything from smaller office equipment to street projects, with projections on how to fund those purchases and where financial "pinch points" will come in the decades to come.
- Long Term Plan that tracks past and projects future budgets and levies based on known expenses, capital budgets, and market assumptions.
- The Master General Fund Budget spreadsheet is updated regularly with details regarding expenses within many of our larger expense accounts.

Based on the efforts above, staff presents the following review, draft and recommendation for the 2023 Budget.

## Overall Strategy -

- Plan Long Term! - Institute plan for modest increases to the tax base with a goal of approximately $2.5-3 \%$ average over time. Create detailed Capital Plans to get an understanding of what's coming $10-20$ years from now.
- Fund Balances - Maintain Unreserved General Fund Balance of $60 \%$. Continue to grow Capital Funds according to the needs of a long-term capital plan.
- Maintain the Tax Rate - My study of revenues, expenses, debt and capital needs show that
continuing to decrease the tax rate, as has been case largely in the past 10 years, will soon result in significant spikes of the tax rate to upwards of $60 \%$ and $65 \%$, usually when we add debt service for large projects. Maintaining the tax rate allows the city to take advantage of market increases and new development and build resiliency against things like market compressions, revenue losses, inflationary pressures (like what is occurring right now), etc. The goal I set in the Long-Term Plan is keep the tax rate at around $55 \%$ (unless there is significant change in the organization or in the market that pushes it away from that number).
- Budget Accurately for Known Expenditures - While Budgets are often largely estimates based on past expenditures, I have tried to add as much detail regarding known expenditures (and revenues) into my budget process.
- Budget Cautiously for Unknown Expenditures - When our Unreserved General Fund balance is maintained at the $60 \%$ level that is our policy, it doesn't leave much room for unknown expenditures without transferring from Capital funds. For instance, we know we have at least one pending litigation, so we should budget for that in case it happens. We also implemented use of a Contingency account to help with these types of expenditures.


## Overall Levy Recommendation

Following the aforementioned strategies, and baring in mind the following --

- $9 \%$ inflation as of June 2022,
- Additional staff in Administration,
- Increased Debt Service, and
- Increased Taxable Market Values of $12 \%$.
-- I developed a budget based on a $12 \%$ increase in the Levy, and worked from there to balance the budget.

2023 Levy Recommendation

| Fund/Account | $\mathbf{2 0 2 2}$ |  | $\mathbf{2 0 2 3}$ |  | \$ Change |  | \% Change |
| :--- | ---: | ---: | ---: | ---: | :---: | :---: | :---: |
| General | $\$ 1,311,376$ | $\$ 1,435,741$ | $\$ 124,365$ | $12 \%$ |  |  |  |
| CIP* |  |  |  |  | $\$ 33,000$ |  |  |$]$

* I recommend separating CIP Levy moving forvard for clarity and transparency.


## Factors affecting the 2023 Budget and Levy

- Market Values / Net Tax Capacity - The County Assessment Report shows that our Market Values increase approximately $12 \%$ over the prior year, and our Net Tax Capacity increased around $14 \%$. Maintaining the tax rate would mean using the increase in the tax capacity. I was already well through my budget process using a $12 \%$ increase, so if we stay with that, we will see a dip in the tax rate by about $1 \%$ down to about $53.5 \%$ from the 2022 rate of about $54.5 \%$.
- Debt Levy - The addition of the 2022A Bond will add $\$ 31,175$ to the levy in 2023, which along with other adjustments results in a $12 \%$ increase to the Debt Levy. The 2022 bond issue included funding for the following 2022 Projects; Street Project (Mill \& Overlay), Hwy 12 Watermain Replacement, and Sewer Lining (I/I, partially fund by a grant). Council determined it
in the city's best interest to take on debt while interest rates are still low in order to retain cash for when/if interest rates spike in the future.
- Revenues -
- The main revenue source for the City is Property Taxes. For 2023, I recommend implementing an overall tax increase equal to the overall tax capacity increase, thereby keeping the tax rate approximately equal to 2022. This follows the strategy listed above. For 2023, that would be a $12 \%$ increase. I've applied the same $12 \%$ increase to both the General Fund and to the Debt Service Levy.
- Maple Plain will have a decrease of $\$ 35,660$ in Local Government Aid (LGA). LGA will account for about $11.5 \%$ of city revenues in 2023.
- We have $\$ 231,000$ in American Rescue Plan Act (ARPA) funds to utilize in 2022 - 2024, which we may use for general purposes. If we deposit $1 / 3$ of those funds into the General Fund for each of those years, that would be about $\$ 77,000$ per year. As this is not a permanent revenue source, for 2023 I have offset our CIP contribution by the same amount.
- West Hennepin Public Safety - The following are a few factors affecting a significant increase in the WHPS budget for 2023.
- A study of nearby and other Metro police departments shows that WHPS ranks near the bottom of total wages and benefits. In an effort to recruit and retain Police Officers, Chief Kroells is recommending the following;
- $6 \%$ Market $4 \%$ COLA for a total increase of $10 \%$ for all employees based upon the review of the pay comparison data locally and within Hennepin County Law Enforcement agencies.
- Implementation of Longevity Pay for all employees.
- The proposed budget being submitted to the Police Commission is $\$ 2,283,107$. With the adjustment in the funding formula, capital funding, and the decrease of projected income the net increase to both cities is $\$ 228,814$ or $10.8 \%$. The City of Independence's increase is $\$ 177,289(11.89 \%)$ and the City of Maple Plain's increase is $\$ 56,725(8.42 \%)$. The formula projection has shifted an additional $1.18 \%$ increase toward the City of Independence. For the 2023 budget the City of Independence is at $68.89 \%$ and City of Maple Plain is at 31.11\%.
(West Hennepin Public Safety is governed by the Police Commission, which consists of 2 members from each City of Independence and Maple Plain.)
- Maple Plain Fire Department - Chief McCoy and I spent a considerable amount of time reviewing these budgets and expenditures preparing for the 2022 Budget, as the prior few years were basically carry-overs from earlier budgets.
- Many of the increases in line-item budgets last year were actually expenditure shifts away from the City of Maple Plain to the Maple Plain/Independence Fire Partnership, for expenses that the city accrues in the management of that Partnership.
- The 2023 Budget builds on that work from last year and addresses a number of inflationary pressures the department is facing, including;
- Increases in fuel costs.
- Increases in Equipment Costs, such as turnout gear.
- Increases in truck maintenance expenses. Staff's strategy is to thoroughly maintain trucks both for safety, as well as to extend the life of the equipment.
- The total amount budgeted for payment to the MP/I Fire Partnership would increase by $\$ 18,955$, or $9 \%$.
The Maple Plain Fire Department is part of a separate JPA with Independence, and is managed by the City of Maple Plain.
- Other City Departments - The current total change to other City General Fund budgets is $\$ 196,000$, or about $11.5 \%$, with a Levy impact of $5.41 \%$. The items below address the various departments;
- Executive - Staff reviewed Council wages and meeting schedules and budgeted accordingly for those, resulting in a slight decrease in that line item. Additional expenses are detailed in the green sections of the Budget Detail below many accounts. Some new expenses planned for 2023 are bi-annual strategic planning, a slight increase in Council Training, and quite a few miscellaneous small expenses that simply weren't properly budgeted in the past. The total increase in the Executive Dept. is $\$ 12,109$.
- Elections - 2023 is a not an election year, so only equipment maintenance expenses are necessary.
- Administration -
- The Administration budget increases by $\$ 103,000$, or about $27 \%$. The majority of the increase in Admin comes from two factors;
- We added a position in 2022 in order to more effectively implement the 2021 Strategic Plan and build in some much-needed capacity and resiliency to the organization.
- I have increased the Legal Services budget by $83 \%$ to cover some possible litigation and code enforcement.
- I have penciled in an across-the-board wage increase for our 4 employees of $4 \%$, based on the portion of the planned PD wage increase that is based on COLA, and some basic web research that shows employers are projecting wage increases just over $4 \%$. The Personnel Committee has not had a chance to vet this proposal.
- Public Works, Streets, Parks - The combined increase to all GF Public Works related budgets is $\$ 10,531,4.27 \%$. The majority of increases is from Contract Services, such as; PeopleService increased over $8 \%$ for the 2022-23 contract, and more aggressive budgeting for Snow Removal based on past 2 years actual expenses. We found other line items to decrease to offset some of the large increases.
- Contingencies - Staff has shifted a number of contingent expenses, such as Miscellaneous and Repairs to the Contingencies account, with the assumption that maybe only half of those items budgeted for will be utilized. Items that are known expenses accounted for under a Miscellaneous Account are fully budgeted in the department.
- Transfers - In order to "buy down" the overall budget and levy, staff has again decreased the amount levied for the CIP to just $\$ 33,000$. The CIP has been well-supported in the past and we have the $\$ 77,000$ ARPA funds to offset the decreased levy so we do have some room to maneuver for a few years. However, this level of CIP is not sustainable long-term, and future levies will need to include significantly higher CIP funding levels.

Please see attached Budget documents for summary and detailed information.
Shortcuts to Attachments:

1. General Fund Budget Summary
2. Levy Impacts
3. Levy History
4. Tax Rate History
5. Long Term Plan
6. General Fund Budget Detail
7. Fire Budget
8. Police Budget

## 2023 General Fund Budget Summary

Budgets by Department

|  | $\begin{gathered} 2018 \\ \text { Actual } \end{gathered}$ | 2019 <br> Actual | $\begin{gathered} 2020 \\ \text { Actual } \end{gathered}$ | $\begin{gathered} 2021 \\ \text { Actual } \end{gathered}$ | 2022 <br> Budget | $\begin{gathered} 2023 \\ \text { Budget } \end{gathered}$ | Change (\$) | Change (\%) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Taxes | 1,217,632 | 1,230,974 | 1,191,544 | 1,287,924 | 1,311,376 | 1,468,741 | 157,365 | 12.00\% |
| Licenses and Permits | 42,770 | 309,041 | 83,187 | 46,840 | 44,280 | 50,380 | 6,100 | 13.78\% |
| Intergovernmental | 265,146 | 260,056 | 367,588 | 266,467 | 258,577 | 298,982 | 40,405 | 15.63\% |
| Charges for Services | 52,655 | 108,751 | 79,714 | 60,978 | 59,365 | 62,901 | 3,536 | 5.96\% |
| Fines and Forfeitures | 23,061 | 22,471 | 17,129 | 12,605 | 13,000 | 12,500 | (500) | -3.85\% |
| Special Assessments | 43 | 159 | - | 0 | 0 | 0 | 0 | 0.00\% |
| Interest on Investments | 7,314 | 10,284 | 4,311 | 2,782 | 10,000 | 3,000 | $(7,000)$ | -70.00\% |
| Miscellaneous | 45,103 | 14,515 | 46,373 | 59,768 | 14,000 | 14,000 | 0 | 0.00\% |
| Other Financing Sources |  |  | 100,000 |  | 0 | 0 | - | 0.00\% |
| REVENUE TOTAL | 1,653,724 | 1,956,251 | 1,889,846 | 1,743,718 | 1,710,598 | 1,910,504 | 199,907 | 11.46\% |
| Executive | 54,005 | 36,089 | 54,105 | 48,868 | 39,594 | 51,703 | 12,109 | 30.58\% |
| Election | 4,406 | 3,093 | 7,942 | 988 | 8,000 | 1,000 | $(7,000)$ | -87.50\% |
| Administration, Legal Services, Planning a | 360,586 | 383,949 | 465,069 | 394,318 | 386,651 | 489,863 | 103,212 | 26.69\% |
| City Buildings | 34,918 | 38,558 | 43,472 | 62,445 | 36,652 | 41,568 | 4,916 | 13.41\% |
| Police Administration | 515,643 | 533,367 | 577,362 | 587,889 | 633,394 | 686,919 | 53,525 | 8.45\% |
| Fire Administration and Partnership | 173,926 | 176,300 | 176,300 | 176,300 | 210,000 | 228,955 | 18,955 | 9.03\% |
| Building Inspection | 8,360 | 12,996 | 86,239 | 16,303 | 15,000 | 15,000 | 0 | 0.00\% |
| Civil Defense | 750 | 750 | 750 | 1,027 | 750 | 581 | (169) | -22.51\% |
| Public Works | 268,157 | 336,903 | 241,841 | 28,795 | 55,125 | 48,906 | $(6,219)$ | -11.28\% |
| Highways, Streets \& Roadways | 16,585 | 40,547 | 34,599 | 110,682 | 75,315 | 119,460 | 44,145 | 58.61\% |
| Recreation | 3,368 | 1,699 | 0 | 0 | 0 | 0 | 0 | 0.00\% |
| Parks | 44,169 | 65,027 | 123,550 | 82,109 | 116,363 | 88,968 | $(27,395)$ | -23.54\% |
| Community Action Programs | 1,350 | - | - | - | 0 | 5,000 | 5,000 |  |
| Transfers Out | 204,215 | 204,215 | 204,215 | 206,906 | 134,900 | 132,581 | $(2,319)$ | -1.72\% |
| EXPENDITURE TOTAL | 1,690,438 | 1,833,493 | 2,015,444 | 1,716,630 | 1,711,744 | 1,910,505 | 198,760 | 11.61\% |
| Net Change in General Fund Fund Balance | $(36,714)$ | 122,758 | $(125,598)$ | 27,089 | $(1,146)$ | (0) |  |  |

## Levy Impacts

|  | 2021 | 2022 | Current Draft 2023 Budget |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 2023 Levy/Budget | \$ Increase | Resulting \% Increase in Levy | \% of Total Increase in Levy |
| Total Levy | 1,466,970 | 1,568,191 | 1,756,732 | 188,541 | 12.02\% | 100\% |
| Debt Service | 230,603 | 256,815 | 287,990 | 31,175 | 1.99\% | 16.54\% |
| PD Administration | 587,889 | 633,394 | 686,919 | 53,525 | 3.05\% | 28.39\% |
| WHPS Only | 566,420 | 616,894 | 673,619 | 56,725 | 3.62\% | 30.09\% |
| Fire Partnership | 194,590 | 210,000 | 228,955 | 18,955 | 1.21\% | 10.05\% |
| Other City | 453,888 | 467,982 | 552,867 | 84,885 | 5.41\% | 45.02\% |

\% of Total Increase in Levy


- Debt Service
- PD Administration
- Fire Partnership
- Other City


Tax Rates - 2007-2023
Projected

|  | 2008 | $\mathbf{2 0 0 9}$ | $\mathbf{2 0 1 0}$ | $\mathbf{2 0 1 1}$ | $\mathbf{2 0 1 2}$ | $\mathbf{2 0 1 3}$ | $\mathbf{2 0 1 4}$ | $\mathbf{2 0 1 5}$ | $\mathbf{2 0 1 6}$ | $\mathbf{2 0 1 7}$ | $\mathbf{2 0 1 8}$ | $\mathbf{2 0 1 9}$ | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Tax Rate | $47.70 \%$ | $49.35 \%$ | $50.00 \%$ | $56.55 \%$ | $67.65 \%$ | $78.08 \%$ | $72.42 \%$ | $79.51 \%$ | $77.31 \%$ | $75.54 \%$ | $66.39 \%$ | $63.65 \%$ | $59.18 \%$ | $55.83 \%$ | $54.00 \%$ |

Tax Rate


| GF LONG TERM FINANCIAL PLAN |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2018 <br> Actual | 2019 <br> Actual | $\begin{aligned} & 2020 \\ & \text { Actual } \end{aligned}$ | $\begin{gathered} \text { 2018-2020 } \\ \text { 3-Yr Average } \end{gathered}$ | $\begin{aligned} & \text { Actual } \\ & 2022 \end{aligned}$ | Budget <br> 2022 | $\begin{aligned} & \text { Budget } \\ & 2023 \end{aligned}$ | $\begin{aligned} & 2.5 \% \\ & 2024 \end{aligned}$ | $\begin{aligned} & 2.0 \% \\ & 2025 \end{aligned}$ | $\begin{aligned} & 2.0 \% \\ & 2026 \end{aligned}$ | $\begin{aligned} & 2.0 \% \\ & 2027 \end{aligned}$ | $\begin{aligned} & 2.0 \% \\ & 2028 \end{aligned}$ | $\begin{aligned} & 2.0 \% \\ & 2029 \end{aligned}$ |
| Taxes | 1,217,632 | 1,230,974 | 1,191,544 | 1,213,383 | 1,287,924 | 1,311,376 | 1,468,741 | 1,512,935 | 1,624,104 | 1,677,440 | 1,718,582 | 1,764,802 | 1,812,157 |
| Licenses and Permits | 42,770 | 309,041 | 83,187 | 144,999 | 46,840 | 44,280 | 50,380 | 51,640 | 52,672 | 53,726 | 54,800 | 55,896 | 57,014 |
| Intergovernmental | 265,146 | 260,056 | 367,588 | 297,597 | 266,467 | 258,577 | 298,982 | 298,982 | 221,982 | 221,982 | 221,982 | 221,982 | 221,982 |
| Charges for Services | 52,655 | 108,751 | 79,714 | 80,373 | 60,978 | 59,365 | 62,901 | 64,474 | 65,763 | 67,078 | 68,420 | 69,788 | 71,184 |
| Fines and Forfeitures | 23,061 | 22,471 | 17,129 | 20,887 | 12,605 | 13,000 | 12,500 | 12,813 | 13,069 | 13,330 | 13,597 | 13,869 | 14,146 |
| Special Assessments | 43 | 159 | 0 | 67 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Interest on Investments | 7,314 | 10,284 | 4,311 | 7,303 | 2,782 | 10,000 | 3,000 | 3,075 | 3,137 | 3,199 | 3,263 | 3,328 | 3,395 |
| Miscellaneous | 45,103 | 14,515 | 46,373 | 35,330 | 59,768 | 14,000 | 14,000 | 14,350 | 14,637 | 14,930 | 15,228 | 15,533 | 15,844 |
| Transfers In (this line not totaling new revenues be | 0 | - | 0 | 0 | 6,355 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Financing Sources REVENUE TOTAL | 0 | 0 | 100,000 | 33,333 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | 1,653,724 | 1,956,251 | 1,889,846 | 1,833,274 | 1,743,718 | 1,710,598 | 1,910,504 | 1,958,267 | 1,995,363 | 2,051,685 | 2,095,872 | 2,145,198 | 2,195,722 |
| Executive | 54,005 | 36,089 | 54,105 | 48,066 | 48,868 | 39,594 | 51,703 | 52,995 | 54,055 | 55,136 | 56,239 | 57,364 | 58,511 |
| Election | 4,406 | 3,093 | 7,942 | 5,147 | 988 | 8,000 | 1,000 | 1,025 | 1,040 | 1,066 | 1,082 | 1,109 | 1,125 |
| Administration, Legal Services, Planning and Zonin! | 360,586 | 383,949 | 465,069 | 403,201 | 394,318 | 386,651 | 489,863 | 502,109 | 512,152 | 522,395 | 532,843 | 543,499 | 554,369 |
| City Hall Buildings | 34,918 | 38,558 | 43,472 | 38,983 | 62,445 | 36,652 | 41,568 | 42,608 | 43,460 | 44,329 | 45,216 | 46,120 | 47,042 |
| Police Administration | 515,643 | 533,367 | 577,362 | 542,124 | 587,889 | 633,394 | 686,919 | 704,092 | 716,110 | 746,842 | 764,938 | 787,640 | 811,018 |
| Fire Administration and Partnership | 173,926 | 176,300 | 176,300 | 175,509 | 176,300 | 210,000 | 228,955 | 234,679 | 239,372 | 244,160 | 249,043 | 254,024 | 259,104 |
| Building Inspection | 8,360 | 12,996 | 86,239 | 35,865 | 16,303 | 15,000 | 15,000 | 15,375 | 15,683 | 15,996 | 16,316 | 16,642 | 16,975 |
| Civil Defense | 750 | 750 | 750 | 750 | 1,027 | 750 | 581 | 596 | 608 | 620 | 632 | 645 | 658 |
| Public Works | 268,157 | 336,903 | 241,841 | 282,300 | 28,795 | 55,125 | 48,906 | 50,129 | 51,132 | 52,154 | 53,197 | 54,261 | 55,347 |
| Highways, Streets \& Roadways | 16,585 | 40,547 | 34,599 | 30,577 | 110,682 | 75,315 | 119,460 | 122,447 | 124,895 | 127,393 | 129,941 | 132,540 | 135,191 |
| Recreation | 3,368 | 1,699 | 0 | 1,689 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Parks | 44,169 | 65,027 | 123,550 | 77,582 | 82,109 | 116,363 | 88,968 | 91,192 | 93,016 | 94,876 | 96,774 | 98,709 | 100,684 |
| Urban Redevelopment and Housing | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Economic Development | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Community Action Programs | 1,350 | 0 | 0 | 450 | 0 | 0 | 5,000 | 5,125 | 5,228 | 5,332 | 5,439 | 5,547 | 5,658 |
| Transfers Out / Contingencies* | 204,215 | 204,215 | 204,215 | 204,215 | 206,906 | 134,900 | 132,581 | 135,896 | 138,613 | 141,386 | 144,213 | 147,098 | 150,040 |
| GF Budget Change (\$) <br> GF Budget Change  | 1,690,438 | 1,833,493 | 2,015,444 | 1,846,458 | 1,716,630 | 1,711,744 | 1,910,505 | 1,958,267 | 1,995,363 | 2,051,685 | 2,095,872 | 2,145,198 | 2,195,722 |
|  | (last year that CIP is |  |  |  |  |  | 198,760 | 47,763 | 37,096 | 56,322 | 44,187 | 49,326 | 50,523 |
|  |  |  |  | $\begin{gathered}\text { Rearranged expenses in PW/Streets/Parks starting in } 2021 . \\ 392,148 \\ 221,586\end{gathered} 246,803$ |  |  | $\begin{gathered} 11.61 \% \\ 257,334 \end{gathered}$ | 2.50\% | 1.89\% | 2.82\% | 2.15\% | 2.35\% | 2.36\% |
| Adjusted Net Tax Capacity |  |  |  | Annual Adjuster |  |  | 14.13\% | 2.00\% | 2.00\% | 2.00\% | 2.00\% | 2.00\% | 2.00\% |
|  |  |  |  |  |  | 2,876,515 | 3,283,089 | 3,256,790 | 3,321,926 | 3,388,365 | 3,456,132 | 3,525,255 | 3,595,760 |
|  |  |  |  |  |  |  | from county report - page 36 - https://www.hennepin.us/-/media/hennepinus/residents/property/documents/ass ¢ |  |  |  |  |  |  |
| GF Levy (still includes Capital in 2022 - removed in 202: | 1,230,273 | 1,236,700 | 1,236,367 |  |  | 1,311,376 | 1,435,741 | 1,512,935 | 1,624,104 | 1,677,440 | 1,718,582 | 1,764,802 | 1,812,157 |
| CIP Levy |  |  |  |  |  |  | 33,000 | 0 | 100,000 | 103,000 | 106,090 | 109,273 | 112,551 |
| Debt Levy | 220,251 | 229,144 | 230,142 |  |  | 256,815 | 287,990 | 352,282 | 356,981 | 350,718 | 360,536 | 354,132 | 404,076 |
| Total Levy Change in Levy \% Change | 100.00\% <br> 80.00\% <br> 60.00\% <br> 40.00\% <br> 20.00\% <br> 0.00\% | Projected Tax Rate |  |  |  | $\begin{aligned} & \text { 1,568,191 } \\ & \text { Change in Levy } \\ & \text { \% Change } \end{aligned}$ | 1,756,732 | 1,865,217 | 2,081,085 | 2,131,158 | 2,185,209 | 2,228,207 | 2,328,784 |
|  |  |  |  |  |  | 188,541 | 161,204 | 215,868 | 50,073 | 54,050 | 42,999 | 100,577 |
|  |  |  |  |  |  | 12.02\% | 9.46\% | 11.57\% | 2.41\% | 2.54\% | 1.97\% | 4.51\% |
| Tax Rate |  |  |  |  |  |  | 54.52\% | 53.51\% | 57.27\% | 62.65\% | 62.90\% | 63.23\% | 63.21\% | 64.76\% |
| Target Tax Rate |  |  |  |  |  |  | $\rightarrow 55 \%$ | 55.00\% | 55\% | 55\% | 55\% | 55\% | 55\% | 55\% |
| Adjustment to Maintain Target Tax Rate |  |  |  |  |  | $\begin{aligned} & \text { Change in Levy } \\ & \text { \% Change } \end{aligned}$ | $\begin{gathered} 48,967 \\ 237,508 \end{gathered}$ | $(73,983)$ | $(254,026)$ | $(267,558)$ | $(284,336)$ | $(289,317)$ | $(351,116)$ |
|  |  | ત્ત̃ |  |  |  | \% Change | 15.15\% |  |  |  |  |  |  |

## GF LONG TERM FINANCIAL PLAN

|  | $\begin{aligned} & 2.0 \% \\ & 2030 \\ & \hline \end{aligned}$ | $\begin{aligned} & 2.0 \% \\ & 2031 \end{aligned}$ | $\begin{aligned} & 2.0 \% \\ & 2032 \\ & \hline \end{aligned}$ | $\begin{aligned} & 2.0 \% \\ & 2033 \end{aligned}$ | $\begin{aligned} & 2.0 \% \\ & 2034 \\ & \hline \end{aligned}$ | $\begin{aligned} & 2.0 \% \\ & 2035 \end{aligned}$ | $\begin{aligned} & 2.0 \% \\ & 2036 \end{aligned}$ | $\begin{aligned} & 2.0 \% \\ & 2037 \end{aligned}$ | $\begin{aligned} & 2.0 \% \\ & 2038 \\ & \hline \end{aligned}$ | $\begin{aligned} & 2.0 \% \\ & 2039 \end{aligned}$ | $\begin{aligned} & 2.0 \% \\ & 2040 \end{aligned}$ | $\begin{aligned} & 2.0 \% \\ & 2041 \end{aligned}$ | $\begin{aligned} & 2.0 \% \\ & 2042 \\ & \hline \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Taxes | 1,860,699 | 1,910,437 | 1,961,423 | 2,013,667 | 2,067,226 | 2,122,109 | 2,178,375 | 2,236,035 | 2,295,151 | 2,355,734 | 2,417,850 | 2,481,511 | 2,546,786 |
| Licenses and Permits | 58,154 | 59,318 | 60,504 | 61,714 | 62,948 | 64,207 | 65,491 | 66,801 | 68,137 | 69,500 | 70,890 | 72,308 | 73,754 |
| Intergovernmental | 221,982 | 221,982 | 221,982 | 221,982 | 221,982 | 221,982 | 221,982 | 221,982 | 221,982 | 221,982 | 221,982 | 221,982 | 221,982 |
| Charges for Services | 72,608 | 74,060 | 75,541 | 77,052 | 78,593 | 80,165 | 81,768 | 83,403 | 85,071 | 86,773 | 88,508 | 90,278 | 92,084 |
| Fines and Forfeitures | 14,429 | 14,718 | 15,012 | 15,312 | 15,618 | 15,931 | 16,249 | 16,574 | 16,906 | 17,244 | 17,589 | 17,941 | 18,299 |
| Special Assessments | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Interest on Investments | 3,463 | 3,532 | 3,603 | 3,675 | 3,748 | 3,823 | 3,900 | 3,978 | 4,057 | 4,139 | 4,221 | 4,306 | 4,392 |
| Miscellaneous | 16,160 | 16,484 | 16,813 | 17,150 | 17,493 | 17,842 | 18,199 | 18,563 | 18,935 | 19,313 | 19,699 | 20,093 | 20,495 |
| Transfers In (this line not totaling new revenues be | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Financing Sources | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| REVENUE TOTAL | 2,247,496 | 2,300,529 | 2,354,878 | 2,410,552 | 2,467,609 | 2,526,059 | 2,585,965 | 2,647,337 | 2,710,239 | 2,774,685 | 2,840,740 | 2,908,420 | 2,977,793 |
| Executive | 59,681 | 60,875 | 62,093 | 63,334 | 64,601 | 65,893 | 67,211 | 68,555 | 69,926 | 71,325 | 72,751 | 74,206 | 75,690 |
| Election | 1,153 | 1,170 | 1,199 | 1,217 | 1,247 | 1,265 | 1,297 | 1,316 | 1,349 | 1,369 | 1,403 | 1,423 | 1,459 |
| Administration, Legal Services, Planning and Zonit | 565,457 | 576,766 | 588,301 | 600,067 | 612,069 | 624,310 | 636,796 | 649,532 | 662,523 | 675,773 | 689,289 | 703,074 | 717,136 |
| City Hall Buildings | 47,983 | 48,943 | 49,922 | 50,920 | 51,938 | 52,977 | 54,037 | 55,117 | 56,220 | 57,344 | 58,491 | 59,661 | 60,854 |
| Police Administration | 835,092 | 859,884 | 885,414 | 911,704 | 938,778 | 966,659 | 995,370 | 1,024,937 | 1,055,385 | 1,086,741 | 1,119,031 | 1,152,283 | 1,186,527 |
| Fire Administration and Partnership | 264,287 | 269,572 | 274,964 | 280,463 | 286,072 | 291,794 | 297,630 | 303,582 | 309,654 | 315,847 | 322,164 | 328,607 | 335,179 |
| Building Inspection | 17,315 | 17,661 | 18,014 | 18,375 | 18,742 | 19,117 | 19,499 | 19,889 | 20,287 | 20,693 | 21,107 | 21,529 | 21,959 |
| Civil Defense | 671 | 684 | 698 | 712 | 726 | 741 | 755 | 771 | 786 | 802 | 818 | 834 | 851 |
| Public Works | 56,453 | 57,583 | 58,734 | 59,909 | 61,107 | 62,329 | 63,576 | 64,847 | 66,144 | 67,467 | 68,816 | 70,193 | 71,597 |
| Highways, Streets \& Roadways | 137,895 | 140,653 | 143,466 | 146,335 | 149,262 | 152,247 | 155,292 | 158,398 | 161,566 | 164,797 | 168,093 | 171,455 | 174,884 |
| Recreation | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Parks | 102,697 | 104,751 | 106,846 | 108,983 | 111,163 | 113,386 | 115,654 | 117,967 | 120,326 | 122,733 | 125,187 | 127,691 | 130,245 |
| Urban Redevelopment and Housing | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Economic Development | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Community Action Programs | 5,772 | 5,887 | 6,005 | 6,125 | 6,247 | 6,372 | 6,500 | 6,630 | 6,762 | 6,898 | 7,036 | 7,176 | 7,320 |
| Transfers Out / Contingencies* | 153,040 | 156,101 | 159,223 | 162,408 | 165,656 | 168,969 | 172,348 | 175,795 | 179,311 | 182,897 | 186,555 | 190,287 | 194,092 |
| EXPENDITURE TOTAL | 2,247,496 | 2,300,529 | 2,354,878 | 2,410,552 | 2,467,609 | 2,526,059 | 2,585,965 | 2,647,337 | 2,710,239 | 2,774,685 | 2,840,740 | 2,908,420 | 2,977,793 |
| GF Budget Change* (\$) | 51,774 | 53,033 | 54,349 | 55,673 | 57,057 | 58,451 | 59,906 | 61,372 | 62,903 | 64,445 | 66,056 | 67,679 | 69,374 |
| GF Budget Change* (\%) | 2.36\% | 2.36\% | 2.36\% | 2.36\% | 2.37\% | 2.37\% | 2.37\% | 2.37\% | 2.38\% | 2.38\% | 2.38\% | 2.38\% | 2.39\% |
|  | 2.00\% | 2.00\% | 2.00\% | 2.00\% | 2.00\% | 2.00\% | 2.00\% | 2.00\% | 2.00\% | 2.00\% | 2.00\% | 2.00\% | 2.00\% |
| Adjusted Net Tax Capacity | $\begin{gathered} 3,667,675 \\ \text { nent-report-2 } \end{gathered}$ | 3,741,028 | 3,815,849 | 3,892,166 | 3,970,009 | 4,049,409 | 4,130,398 | 4,213,006 | 4,297,266 | 4,383,211 | 4,470,875 | 4,560,293 | 4,651,499 |
| GF Levy (still includes Capital in 2022 - removed in 20: | 1,860,699 | 1,910,437 | 1,961,423 | 2,013,667 | 2,067,226 | 2,122,109 | 2,178,375 | 2,236,035 | 2,295,151 | 2,355,734 | 2,417,850 | 2,481,511 | 2,546,786 |
| CIP Levy | 115,927 | 119,405 | 122,987 | 126,677 | 130,477 | 134,392 | 138,423 | 142,576 | 146,853 | 151,259 | 155,797 | 160,471 | 165,285 |
| Debt Levy | 407,792 | 485,707 | 488,700 | 490,998 | 482,487 | 416,205 | 420,669 | 327,354 | 250,915 | 250,916 | 250,917 | 250,918 | 250,919 |
| Total Levy | 2,384,419 | 2,515,549 | 2,573,110 | 2,631,342 | 2,680,190 | 2,672,705 | 2,737,468 | 2,705,965 | 2,692,919 | 2,757,909 | 2,824,564 | 2,892,900 | 2,962,990 |
| Change in Levy | 55,635 | 131,129 | 57,562 | 58,232 | 48,848 | $(7,485)$ | 64,763 | $(31,503)$ | $(13,045)$ | 64,990 | 66,655 | 68,336 | 70,090 |
| \% Change | 2.39\% | 5.50\% | 2.29\% | 2.26\% | 1.86\% | -0.28\% | 2.42\% | -1.15\% | -0.48\% | 2.41\% | 2.42\% | 2.42\% | 2.42\% |
| Tax Rate | 65.01\% | 67.24\% | 67.43\% | 67.61\% | 67.51\% | 66.00\% | 66.28\% | 64.23\% | 62.67\% | 62.92\% | 63.18\% | 63.44\% | 63.70\% |
| Target Tax Rate | 55\% | 55\% | 55\% | 55\% | 55\% | 55\% | 55\% | 55\% | 55\% | 55\% | 55\% | 55\% | 55\% |
| Adjustment to Maintain Target Tax Rate | $(367,198)$ | $(457,983)$ | $(474,393)$ | $(490,651)$ | $(496,685)$ | $(445,530)$ | $(465,749)$ | $(388,812)$ | $(329,423)$ | $(347,143)$ | $(365,583)$ | $(384,739)$ | $(404,666)$ |

## GF LONG TERM FINANCIAL PLAN

|  | $2.0 \%$ | $2.0 \%$ | $2.0 \%$ |
| :--- | :--- | :--- | :--- |
|  | $\mathbf{2 0 4 3}$ | $\mathbf{2 0 4 4}$ | $\mathbf{2 0 4 5}$ |


| Taxes | 2,613,688 | 2,682,289 | 2,752,602 |
| :---: | :---: | :---: | :---: |
| Licenses and Permits | 75,229 | 76,734 | 78,268 |
| Intergovernmental | 221,982 | 221,982 | 221,982 |
| Charges for Services | 93,926 | 95,804 | 97,720 |
| Fines and Forfeitures | 18,665 | 19,039 | 19,419 |
| Special Assessments | 0 | 0 | 0 |
| Interest on Investments | 4,480 | 4,569 | 4,661 |
| Miscellaneous | 20,905 | 21,323 | 21,750 |
| Transfers In (this line not totaling new revenues be | 0 | 0 | 0 |
| Other Financing Sources | 0 | 0 | 0 |
| REVENUE TOTAL | 3,048,875 | 3,121,740 | 3,196,403 |
| Executive | 77,204 | 78,748 | 80,323 |
| Election | 1,480 | 1,517 | 1,539 |
| Administration, Legal Services, Planning and Zonir | 731,479 | 746,108 | 761,030 |
| City Hall Buildings | 62,071 | 63,313 | 64,579 |
| Police Administration | 1,221,791 | 1,258,107 | 1,295,506 |
| Fire Administration and Partnership | 341,883 | 348,720 | 355,695 |
| Building Inspection | 22,398 | 22,846 | 23,303 |
| Civil Defense | 868 | 885 | 903 |
| Public Works | 73,029 | 74,489 | 75,979 |
| Highways, Streets \& Roadways | 178,381 | 181,949 | 185,588 |
| Recreation | 0 | 0 | 0 |
| Parks | 132,850 | 135,507 | 138,217 |
| Urban Redevelopment and Housing | 0 | 0 | 0 |
| Economic Development | 0 | 0 | 0 |
| Community Action Programs | 7,466 | 7,615 | 7,768 |
| Transfers Out / Contingencies* | 197,974 | 201,934 | 205,972 |
| EXPENDITURE TOTAL | 3,048,875 | 3,121,740 | 3,196,403 |
| GF Budget Change* (\$) | 71,082 | 72,865 | 74,663 |
| GF Budget Change* (\%) | 2.39\% | 2.39\% | 2.39\% |
|  | 2.00\% | 2.00\% | 2.00\% |
| Adjusted Net Tax Capacity | 4,744,529 | 4,839,419 | 4,936,208 |
| GF Levy (still includes Capital in 2022 - removed in 20: | 2,613,688 | 2,682,289 | 2,752,602 |
| CIP Levy | 170,243 | 175,351 | 180,611 |
| Debt Levy | 194,395 | 194,396 | 194,397 |
| Total Levy | 2,978,326 | 3,052,035 | 3,127,610 |
| Change in Levy | 15,336 | 73,709 | 75,575 |
| \% Change | 0.52\% | 2.47\% | 2.48\% |
| Tax Rate | 62.77\% | 63.07\% | 63.36\% |
| Target Tax Rate | 55\% | 55\% | 55\% |
| Adjustment to Maintain Target Tax Rate | $(368,835)$ | $(390,355)$ | $(412,696)$ |








Highways, Streets \& Roadways



City Contribution - 2023 Budget
Formula

| Budget Maple Plain / Independence Responsible For |  |  |  |
| :--- | ---: | ---: | ---: |
| Total Budget | $\$ 535,364$ |  |  |
| Less 2\% Money |  | $\$$ | $(34,000)$ |
| Less Medina's Contribution | $\$$ | $(15,000)$ |  |
| Less Three River's Contribution | $\$$ | $(1,500)$ |  |
| Less State Training Reimbursement | $\$$ | $(4,500)$ |  |
| Less Captial Improvement | $\$$ | $(65,000)$ |  |
| Retirement Reimbursement (Supplimental) | $\$$ | $(1,000)$ |  |
| Other State Aid Grants | $\$$ | - |  |
| Total General Fund |  | $\mathbf{\$ 4 1 4 , 3 6 4}$ |  |


| Estimated Market Values | 2021 | 2020 | 2019 | 3 Year Average | Note : the 2022 EMV not received from Maple Plain or Independnece as of 7/6/2022 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Maple Plain | 237,476,500 | 214,937,800 | 201,852,400 | 218,088,900 |  |
| Independence | 497,006,400 | 470,301,400 | 444,284,600 | 470,530,800 |  |
| TOTAL | 734,482,900 | 685,239,200 | 646,137,000 | 688,619,700 |  |
| Maple Plain's Percentage of | Average |  |  | 32\% |  |
| Independence's Percentage | ue Average |  |  | 68\% |  |


| Emergency Response Hours | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 1 9}$ | 3 Year Average |
| :--- | :---: | ---: | ---: | ---: | ---: |
| Maple Plain | 1645 | 1470 | 1269 | 1461 |
| Independence | 1157 | 883 | 518 | 853 |
| TOTAL | 2,802 | 2,353 | 1,787 | 2,314 |
|  |  |  |  |  |
| Maple Plain's Percentage of 3 year Emergency Response Hours Average |  | $63 \%$ |  |  |
| Independence's Percentage of 3 year Emergency Response Hours Average |  | $37 \%$ |  |  |

Formula $\quad$ City Contribution $=\left(\left[50 \% *\right.\right.$ General Fund Budget] ${ }^{*}$ Market Value) $+\left([50 \% * \text { General Fund Budget })^{*}\right.$ Call Hours $)$

| Municipalities Share of Fire Partnership |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | General Budget | Bond Payments | Capital Improvement | Total | \% of Operations |
| Maple Plain | \$196,455 | \$0 | \$32,500 | \$228,955 | 47.41\% |
| Independence | \$217,909 | \$0 | \$32,500 | \$250,409 | 52.59\% |
| Total | \$414,364 | \$0 | \$65,000 | \$479,364 |  |

Fire Partnership
2023 General Fund Budget Proposal

| REVENUE |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 2023 | 2022 Budget |  | 2021 <br> Budget-Carried over from 2019 \& 2020 | $\begin{gathered} 2021 \\ \text { Actual } \\ \text { 12/29/2021 } \end{gathered}$ | 2020 Budget | 2020 Actual | 2019 Budget | 2019 Actual |
| INTERGOVENMENTAL |  |  |  |  |  |  |  |  |  |  |  |
| 801-33420 | State 2\% Fire Relief Aid |  | 34000 | 31,000.00 |  | 20,000 | 32,682.55 | 20,000 | 31,025 | 20,000 | 26,488 |
| 801-33422 | Other State Aid Grants (COVID) |  |  |  |  |  | 0 |  |  |  | 19,280 |
| 801-33423 | Fire Training Reimbursements |  | 4500 | 4,500.00 | 410.00 |  | 9,540.00 |  | 2,026 |  |  |
| 801-33424 | Retirement Reimbursement (Supplimental) |  | 1000 | 1,000.00 | 1,000.00 |  | 3,510.00 |  | 1,000 |  |  |
|  | TOTAL INTERGOVENMENTAL | \$ | 39,500 | \$36,500 | \$1,410 | \$20,000 | \$45,732.55 | \$20,000 | \$34,051 | \$20,000 | \$45,768 |
| CHARGES FOR SERVICES |  |  |  |  |  |  |  |  |  |  |  |
| 801-34202 | Special Fire Protection Services |  |  |  |  | 0 |  | 0 | 0 | 0 | 0 |
| 801-34207 | Maple Plain Fire Protection Payment | \$ | 228,954.78 | 209,037 | 87,098.90 | 176,300 | 176,300.04 | 176,300 | 176,300 | 176,300 | 176,300 |
| 801-34208 | Independence Fire Protection Payment | \$ | 250,409.44 | 225,296 | 94,971 | 238,460 | 238,460.00 | 238,460 | 238,460 | 238,460 | 238,460 |
| 801-34209 | City of Medina Fire Protection Payment | \$ | 15,000.00 | 15,000 |  | 5,783 | 6,015.96 | 5,783 | 5,898 | 5,783 | 5,782 |
| 801-34210 | Three Rivers Park Fire Protection Payment | \$ | 1,500.00 | 1,500 | $(1,500)$ | 1,500 |  | 1,500 | 3,000 | 1,500 | 0 |
|  | TOTAL CHARGES FOR SERVICES |  | \$495,864 | \$450,833 | \$180,570 | \$422,043 | \$420,776.00 | \$422,043 | \$423,658 | \$422,043 | \$420,542 |
| INTEREST ON INVESTMENTS |  |  |  |  |  |  |  |  |  |  |  |
| 801-36210 | Interest Earnings |  |  |  | 1.75 | 0 | 3.23 | 0 | 0 | 0 | 14 |
|  | TOTAL INTEREST ON INVESTMENTS |  |  | \$0.00 | \$1.75 | \$0 | \$3.23 | \$0 | \$0 | \$0 | \$14 |
| miscellaneous |  |  |  |  |  |  |  |  |  |  |  |
| 801-34950 | Other Revenues |  | 0 |  | 5 |  | 950 |  |  | 0 | 10,445 |
| 801-36250 | Refunds \& Reimbursements |  | 0 |  |  | 2,600 | 202.22 | 2,600 | 1,228 | 2,600 | 1,115 |
| 801-36230 | Contributions \& Donations |  | 0 |  |  |  | 0 |  |  |  |  |
| 801-39101 | Sales of fixed Assets \& Lease |  | 0 |  |  |  | 9,577.65 |  |  | 0 |  |
|  | TOTAL MISCELLANEOUS |  | 0 | \$0 | \$5 | \$2,600 | \$10,729.87 | \$2,600 | \$1,228 | \$2,600 | \$11,560 |
| transfers in |  |  |  |  |  |  |  |  |  |  |  |
| 801-39201 | Transfer from General Fund |  | 0 |  |  | 0 | -3510.00 | 0 | 0 | 0 | 0 |
|  | TOTAL TRANSFERS IN |  | 0 |  |  | \$0 | -\$3,510 | \$0 | \$0 | \$0 | \$0 |
|  | total revenue |  | \$535,364 | \$487,333 | \$181,987 | \$444,643 | \$473,731.65 | \$444,643 | \$458,937 | \$444,643 | \$477,884 |


| EXPENSES |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 2023 Budget |  | 2022 <br> Budget |  | YTD Actual <br>  <br> $30 / 2022$ | 2021 <br> Budget -Carried over from 2019 \& $2020$ |  | $2021$ <br> Actual 9/30/2021 | 2020 Budget | 2020 | 2019 Budget | 2019 |
| FIRE ADMINISTRATION |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 801-42210-108 | Fire Officers | \$ | 18,900 |  | 18,900 |  | 8,300 | 19,800 |  | 12,084.69 | 19,800 | 15,993 | 19,800 | 17,213 |
| 801-42210-107 | Secretarial Services | \$ | - |  |  |  |  | 0 |  | 0.00 | 0 | 0 | 0 | 0 |
| 801-42210-121 | PERA Contributions | \$ | - |  |  |  |  | 0 |  | 52.82 | 0 | 226 | 0 | 547 |
| 801-42210-122 | FICA Contributions | \$ | 1,446 |  | 1445.85 |  | 695.26 | 1,515 |  | 1,037.11 | 1,515 | 1,038 | 1,515 | 1,355 |
| 801-42210-122 | Employer Paid Health Insurance | \$ | - |  |  |  |  | 0 |  | 6.68 | 0 | 796 | 0 | 1,971 |
| 801-42210-132 | Employer Paid Dental Insurance | \$ | - |  |  |  |  | 0 |  | 0.60 | 0 | 30 | 0 | 80 |
| 801-42210-133 | Employer Paid Life Insurance | \$ | - |  |  |  |  | 0 |  |  | 0 | 3 | 0 | 6 |
| 801-42210-151 | Worker's Compensation | \$ | 18,485 | \$ | 20,485.00 | \$ | 16,804.84 | 8,000 |  | 17,068.85 | 8,000 | 14,000 | 8,000 | 8,000 |
| 801-42210-170 | Medical Evaluations | \$ | 9,150 | \$ | 4,800.00 | \$ | 4,551.00 | 4,250 |  | 3,802.00 | 4,250 | 4,586 | 4,250 | 4,197 |
| 801-42210-180 | Psychological Evaluations | \$ | 1,000 | \$ | 2,800.00 |  |  | 900 |  | 440.00 | 900 | 880 | 900 | 2,725 |
| 801-42210-201 | Office Supplies | \$ | 500 | \$ | 500.00 | \$ | 238.50 | 500 |  | 183.96 | 500 | 231 | 500 | 673 |
| 801-42210-300 | Management Fees | \$ | 7,323 | \$ | 7,323.00 | \$ | 3,661.50 | 5,910 |  | 2,771.00 | 5,910 | 5,910 | 5,910 | 5,910 |
|  | Fire Partnership Audit | \$ | 8,000 | \$ | 8,000.00 |  |  |  |  |  |  |  |  |  |
| 801-42210-304 | Legal | \$ | 1,450 | \$ | 1,450.00 |  |  |  |  | 1,131.00 |  |  |  |  |
| 801-42210-309 | EDP, Software \& Design | \$ | 1,800 | \$ | 4,800.00 | \$ | 4,811.41 | 0 |  | 11251.79 | 0 | 1,447 | 0 | 5,014 |
| 801-42210-311 | Contract Services | \$ | - | \$ | - |  |  | 10,000 |  | 1,475.00 | 10,000 | 300 | 10,000 | 10,984 |
| 801-42210-313 | Policies \& Procedures | \$ | 3,400 | \$ | 3,400.00 |  |  | 2,935 |  | 3,207.36 | 2,935 | 3,084 | 2,935 | 4,917 |
| 801-42210-322 | Postage | \$ | 200 | \$ | 200.00 |  |  | 200 |  | 0.00 | 200 | 0 | 200 | 0 |
| 801-42210-361 | General Liability Insurance | \$ | 4,200 | \$ | 1,110.00 | \$ | 4,009.52 | 3,110 |  | 2,510.64 | 3,110 | 0 | 3,110 | 0 |
| 801-42210-363 | Automotive Insurance | \$ | 3,700 | \$ | 3,700.00 | \$ | 3,455.00 | 13,500 |  | 3,437.00 | 13,500 | 0 | 13,500 | 3,468 |
| 801-42210-430 | Personnel Testing (moved to 42210-180) |  |  |  |  |  |  | 0 |  | 290.00 | 0 | 0 | 0 | (210) |
| 801-42210-433 | Dues \& Subscriptions | \$ | 1,565 | \$ | 750.00 | \$ | 820.00 | 1,565 |  | 3,974.00 | 1,565 | 3,519 | 1,565 | 3,466 |
| 801-42210-434 | Awards \& Indemnities | \$ | 800 | \$ | 1,000.00 | \$ | 328.54 | 1,500 |  | 54.44 | 1,500 | 0 | 1,500 | 2,021 |
| 801-42210-437 | Miscellaneous | \$ | - | \$ | - |  |  | 500 |  | 680.23 | 500 | 539 | 500 | 1,306 |
|  | TOTAL FIRE ADMINISTRATION | \$ | 81,919 | \$ | 80,663.85 | \$ | 47,675.57 | \$74,185 |  | \$65,646.96 | \$74,185 | \$52,582 | \$74,185 | \$73,643 |
| FIRE RELIEF |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 801-42210-124 | State 2\% Fire Relief Aid | \$ | 34,000 |  | 32,000 |  |  | 20,000 | \$ | 33,682.55 | 20,000 | 31,025 | 20,000 | 26,488 |
| 801-42210-442 | Pension - Partnership Contribution | \$ | 48,395 |  | 45,875 |  | 45,875 | 40,000 |  | 44,800 | 40,000 | 45,800 | 40,000 | 41,000 |
|  | TOTAL FIRE RELIEF | \$ | 82,395 |  | \$77,875 |  | \$45,875 | \$60,000 |  | \$78,482.55 | \$60,000 | \$76,825 | \$60,000 | \$67,488 |
| FIRE FIGHTING |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 801-42220-103 | Part-Time Employees (Firefighters) | \$ | 90,750 |  | 84,000 |  | 17,737 | 75,000 |  | 71,043.30 | 75,000 | 73,087 | 75,000 | 79,083 |
| 801-42220-122 | FICA Contributions | \$ | 6,942 |  | 6,426 |  | 3,363 | 5,738 |  | 5,318.51 | 5,738 | 5,490 | 5,738 | 5,875 |
| 801-42220-215 | Shop Materials |  |  |  |  |  |  | 0 |  | 48.08 | 0 | 48 |  | 0 |
| 801-42220-240 | Small Tools \& Minor Equipment | \$ | 3,000 |  | 3,000 |  | 578 | 4,000 |  | 3,590.43 | 4,000 | 52,884 | 4,000 | 4,638 |
| 801-42220-417 | Uniforms | \$ | 6,000 |  | 6,000 |  | 571 | 8,500 |  | 2,610.71 | 8,500 | 0 | 8,500 | 90 |
| 801-42220-437 | Miscellaneous | \$ | - |  | 900 |  |  | 1,900 |  | 651.60 | 1,900 | 250 | 1,900 | 1,624 |
| 801-42220-443 | Turnout Gear | \$ | 28,050 |  | 13,150 |  |  | 12,900 |  | 15,544.59 | 12,900 | 30,714 | 12,900 | 24,718 |
|  | TOTAL FIRE FIGHTING | \$ | 134,742 |  | \$113,476 |  | \$22,248 | \$108,038 |  | \$98,807.22 | \$108,038 | \$162,473 | \$108,038 | \$116,028 |
|  |  |  |  |  | 5,438 |  |  | 5\% |  |  |  |  |  |  |
| FIRE PREVENTION |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 801-42230-210 | Operating Supplies |  | 3500 |  | 2,000 |  | 1,008.79 | 2,000 |  | 1,796.82 | 2,000 | 192 | 2,000 | 34 |
| 801-42230-437 | Miscellaneous |  | 0 |  | - |  |  | 500 |  | 79.47 | 500 | 0 | 500 | 570 |
|  | TOTAL FIRE PREVENTION |  | 3500 |  | \$2,000 |  | \$1,008.79 | \$2,500 |  | \$1,876.29 | \$2,500 | \$192 | \$2,500 | \$604 |
| FIRE TRAINING |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 801-42240-207 | Training Supplies | 3700 |  |  | 3,700 |  |  | 4,263 | 1,950.67 |  | 4,263 | 943 | 4,263 | 3,467 |
| 801-42240-208 | Training \& Instruction |  |  |  |  |  |  | 0 |  | 0.00 | 0 | 4,252 | 0 | 0 |
| 801-42240-331 | Training \& Travel |  | 25000 |  | 25,000 | \$ | 8,810.08 | 16,300 |  | 21,954.23 | 16,300 | 10,669 | 16,300 | 19,452 |
| 801-42240-437 | Miscellaneous |  |  |  | - |  |  | 500 |  | 46.40 | 500 | 35 | 500 | 0 |
|  | TOTAL FIRE TRAINING | \$ | 28,700.00 |  | \$28,700 |  | \$8,810.08 | \$21,063 |  | \$23,951.30 | \$21,063 | \$15,899 | \$21,063 | \$22,919 |


|  |  | 2023 <br> Budget |  | $2022$ <br> Budget |  | 2 YTD Actual 6/30/2022 | 2021 <br> Budget -Carried over from 2019 \& 2020 | 2021 Actual $9 / 30 / 2021$ | $2020$ <br> Budget | 2020 | 2019 Budget | 2019 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FIRE COMMUNICATIONS |  |  |  |  |  |  |  |  |  |  |  |  |
| 801-42250-221 | Equipment Parts |  | 2500 | 3,000 |  |  | 3,000 | 1,486.20 | 3,000 | 9,710 | 3,000 | 3,647 |
| 801-42250-309 | EDP, Software \& Design |  | 7440 | 7,440 |  | 857.52 | 2,940 | 4,444.33 | 2,940 | 8,118 | 2,940 | 9,224 |
| 801-42250-323 | Radio Units / Technology |  | 0 | - |  | 611.68 | 2,000 | 339.56 | 2,000 | 2,348 | 2,000 | 0 |
| 801-42250-419 | Radio Rentals |  | 28028 | 26,028 |  | 11,017.55 | 24,027 | 0.00 | 24,027 | 35,507 | 24,027 | 28,244 |
| 801-42250-580 | Pagers \& related equipment |  | 3500 | 2,400 |  |  | \$3,000 | 23,981.37 | 3,000 | 7,270 | 3,000 | 6,889 |
|  | TOTAL FIRE COMMUNICATIONS | \$ | 41,468 | \$38,868 |  | \$12,486.75 | \$34,967 | \$30,251.46 | \$34,967 | \$62,953 | \$34,967 | \$48,004 |
| FIRE APPARATUS / EQUIPMENT SERVICES |  |  |  |  |  |  |  |  |  |  |  |  |
| 801-42260-212 | Motor Fuels |  | 5000 | 3,500 | \$ | 1,840.99 | 3,500 | 3,419.64 | 3,500 | 2,502 | 3,500 | 4,851 |
| 801-42260-221 | Equipment Parts |  | 1000 | 1,000 |  |  | 1,000 | 45.82 | 1,000 | 642 | 1,000 | 1,300 |
| 801-42260-404 | Small Tools \& Minor Equipment |  | 1500 | 1,500 |  |  | 4,000 | 0.00 | 4,000 | 0 | 4,000 |  |
| 801-42260-406 | Apparatus \& Equipment Repair |  | 54120 | 47,700 | \$ | 23,485.90 | 43,500 | 0.00 | 43,500 | 35,308 | 43,500 | 63,116 |
| 801-42260-580 | Other Equipment |  | 0 | - |  |  | 1,500 | 40,582.84 | 1,500 | 10,036 | 1,500 | 10,168 |
|  | TOTAL FIRE REPAIR SERVICES | \$ | 61,620 | \$53,700 |  | \$25,326.89 | \$53,500 | \$44,048.30 | \$53,500 | \$48,488 | \$53,500 | \$79,435 |
| MEDICAL SERVICES |  |  |  |  |  |  |  |  |  |  |  |  |
| 801-42270-215 | Shop Supplies |  |  |  |  |  | 0 | 487.12 | 0 | 436 | 0 | 364 |
| 801-42270-218 | Medical Supplies |  | 2000 | 1,200 |  | 351.53 | 1,200 | 259.19 | 1,200 | 0 | 1,200 | 1,963 |
| 801-42270-221 | Equipment Parts |  |  |  |  |  | 0 | 0.00 | 0 | 0 | 0 | (563) |
| 801-42270-240 | Tools \& Equipment |  | 1000 | 700 |  | 778 | 500 | 8,281.97 | 700 | 0 | 700 | 0 |
| 801-42270-404 | Machinery \& Equipment Repair |  | 750 | 500 |  |  | 700 | 1,391.50 | 500 | 0 | 500 | 1,818 |
|  | TOTAL MEDICAL SERVICES | \$ | 3,750 | \$2,400.00 |  | \$1,129.53 | \$2,400 | 10,419.78 | \$2,400 | \$436 | \$2,400 | \$3,582 |




[^0]| fire relief |  | 2023 Proposed 2023 Comments |  | 2022 Proposed | 2022 Notes \& Coments |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
| 801-42210-124 | State 2\% Fire Relief Aid |  | 34000 | 32,000 | 31,000 2\% |
|  |  |  |  |  | 1000 supplementyal |
| 801-42210-442 | Pension - Partnership Contribution |  | 48,395 Approved by Trustee Board on 4/18/2022 | 45,875 | 1.4\% 2020 CPI Plus $1 \%, 2.4 \% \times 44,800$ base |
|  | TOTAL ADMIN | \$ 82,3 | 95.00 | 77,875 |  |


|  | FIRE FIGHTING | 2023 -Proposed |  |  | 2023 Comments \& Notes | $2022$ <br> Proposed |  | 2022 Notes \& comments |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 801-42220-103 | Part-Time Employees | \$ | 90,750 | 90750 | $6600 \mathrm{hrs} \times 13.75$ | 84,000 |  | $7500 \times \$ 13.25$ |
|  |  |  |  |  | 2500 -Training |  |  | 2750 -Training |
|  |  |  |  |  | 3100 Incidents |  | -15375 | Cut per CA, |
|  |  |  |  |  | 1000 General Attendance/Admin |  |  | 3100 Incidents |
|  |  |  |  |  |  |  |  | 1650 General Attendance/Admin |
| 801-42220-122 | FICA Contributions |  | 6942.375 |  | 7.65\% of 801-42220-103 "Part-Time Employees" | 6426.00 |  | 7.65\% of 801-42220-103 "Part-Time Employees" |
| 801-42220-240 | Small Tools \& Minor Equipment |  | 3000 |  | Flashlights, Fire Extinguishers, Webbing, Caribeanors, Etc | 3000 |  | Flashlights, Fire Extinguishers, Webbing, Caribeanors, Etc |
| 801-42220-437 | Miscellaneous |  | 0 |  |  | 1900 | 500.00 | Projected Cost |
|  |  |  |  |  |  |  | 400.00 | Par Tags, etc |
|  |  |  |  |  |  |  | 1,000.00 | Food For Calls, etc |
| 801-42220-443 | Turnout Gear |  | 28,050.00 | 21,000.00 | 5 Sets of Turnout Gear @ 4200 Each | 13150 | 11,400.00 | 3 Sets of Turnout Gear @ 3700 Each |
|  |  |  |  | 750.00 | 3 Helmets @ 250 Each |  | 750.00 | 3 Helmets @ 250 Each |
|  |  |  |  | 1,000.00 | Misc Turnout Gear (Nomex Hoods, Gloves) |  | 500.00 | Misc Turnout Gear (Nomex Hoods, Gloves) |
|  |  |  |  | 4,800.00 | Professional cleaning of gear @ \$200 X 24 |  |  |  |
|  |  |  |  | 500.00 | Extrcation gloves |  | 500.00 | Extrcation gloves |
| 801-42220-417 | Uniforms |  | 6000 | 5000 | \$200 / Firefighter * 25 Firefighters | 6000 | 5,000.00 | \$200 / Firefighter * 25 Firefighters |
|  |  |  |  | 1000 | \$500 / new Firefighter - 2 |  | 1,000.00 | \$500 / new Firefighter - 2 |
|  | TOTAL FIRE FIGHTING |  | 134,742 |  |  | 114,476 |  |  |




## FIRE COMMUNICATIONS

801-42250-221 Equipment Parts
2500
3000


2023 Proposed
2023 Notes \& Comments
2022 Proposed
2022 Notes \& Comments
fire Apparatus / EQUIPMENT SERVICES


|  |  | 2023 Proposed |  | 2023 Notes \& Comments | 2022 Proposed | 2022 Notes \& Comments |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | medical Services |  |  |  |  |  |
| 801-42270-218 | Medical Supplies |  | 2000 | 150002 \& Medical Items | 1200 | 02 \& Medical Items |
|  |  |  |  | 500 Narcan/ Other Drugs |  | Narcan/ Other Drugs |
| 801-42270-404 | Machinery \& Equipment Repair |  | 750 | 750 Lucas Preventative Maintenance | 500 | Lucas Preventative Maintenance |
| 801-42270-240 | Tools \& Equipment |  | 1000 | 1000 AED Pads, Batteries | 700 | AED Pads, Batteries |
|  | TOTAL MEDICAL SERVICES | \$ | 3,750 |  | 2400 |  |


|  | FIRE STATIONS \& BUILDINGS |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| 801-42280-211 | Cleaning / Custodial Supplies | 750 | 750 Projected Annual Cost | 1550 Projected Annual Cost |
| 801-42280-223 | Building Repair Supplies | 500 | 500 Projected Annual Cost | 750 Projected Annual Cost |
| 801-42280-311 | Miscellaneous Contract Services | 2000 | 200012 hrs per month $\times 12$ months X 13.75 | 200012 hrs per month x 12 months X 13.25 |
| 801-42280-321 | Telephone \& Internet | 2280 | $228012 \times 190$ Arvig + Internet | $156012 \times 130$ Arvig + Internet |
| 801-42280-362 | Property Insurance | 1620 | 0 | 0 |
| 801-42280-381 | Electric Utility | 4100 | 4100 Projected Annual Cost | 4100 Projected Annual Cost |
| 801-42280-382 | Water | 0 | No Invoice | No Invoice |
| 801-42280-383 | Gas Utility | 10000 | 10000 Double 2022 budet through 5/31/22 | 5000 Projected Annual Cost |
| 801-42280-384 | Refuse \& Recycling | 0 | 0 | 0 |
| 801-42280-385 | Sewer | 0 | 0 No Invoice | 0 No Invoice |
| 801-42280-401 | Building Repair \& Maintenance | 500 | 500 | 500 |
| 801-42280-520 | Building \& Structures | 520 | 520 Projected Annual Cost | 520 Projected Annual Cost |
| 801-42280-560 | Office Equipment \& Furnishings | 3000 | 3000 Chair replacement $30 \times 100$ | Chair replacement $30 \times 100 / 1570$ deleted per budget cuts: 10-25-2021 0 total line item deleted |
|  | TOTAL FIRE STATIONS \& BUILDINGS | 25270 |  | 15980 |

# West Hennepin Public Safety 2023 <br> Budget Proposal 



## Director Gary Kroells

August 10, 2022

Mission:
To protect and serve the citizens of Maple Plain and Independence in a professional and compassionate manner

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# WEST HENNEPIN PUBLIC SAFETY 2023 Budget Proposal 

## Police Commission Meeting August 10, 2022

## Budget Introduction

The following is West Hennepin Public Safety's (WHPS) 2023 proposed budget. Upon approval by the Police Commission, the final 2023 budget will be forwarded to the Cities of Maple Plain and Independence.

The 2023 budget proposal reflects the goals and objectives that have been given to West Hennepin Public Safety to operate within. Our primary objectives are:

- 24 hour/7 days per week police coverage for the communities of Maple Plain and Independence
- Performing our own investigations of crimes that occur within the jurisdictions of Maple Plain and Independence
- Members of West Metro Drug Task Force
- Traffic and narcotics enforcement
- Provide emergency management services and planning for both Maple Plain and Independence
- Work in coordination with Maple Plain, Loretto and Delano Fire Departments, which provide fire coverage for our jurisdiction
- Continued operation of our volunteer Reserve Officer Program
- Community education programs, including Citizens Academy, child seat education, and National Night to Unite
- Members of the Lake Minnetonka SWAT Team

The West Hennepin Public Safety mission is: To protect and serve the citizens of Maple Plain and Independence in a professional and compassionate manner. This provides highly professional and responsive police services to the citizens of Maple Plain and Independence.

These core values shall serve as a foundation for West Hennepin's vision and form the basis of all functions of West Hennepin Public Safety as we fulfill our Mission:

| Honor: | We will conduct ourselves in a manner that brings honor to ourselves, the <br> department, and the community. |
| :--- | :--- |
| Courage: | We will have the courage to do what is right and to stand against what is wrong. |
| Common Sense: | We will apply common sense to the difficult decisions we must make. <br> Respect \& Dignity: |
| We will respect the individual rights, human dignity and the value of all members <br> of the community and the department. |  |
| Loyalty: | We will provide the highest quality of law enforcement service to the community <br> with the goal of enhancing the quality of life. |
| Fairness: | We will treat all individuals fairly and equally with compassion. |
| Trust: | We will conduct ourselves professionally, serving as role models for the <br> community. |

## 2023 Budget Proposal

The proposed budget being submitted to the Police Commission is $\$ 2,283,107$. With the adjustment in the funding formula, capital funding, and the decrease of projected income the net increase to both cities is $\$ 228,814$ or $10.8 \%$. The City of Independence's increase is $\$ 177,289$ (11.89\%) and the City of Maple Plain's increase is $\$ 56,725$ ( $8.42 \%$ ). The formula projection has shifted an additional $1.18 \%$ increase toward the City of Independence. For the 2023 budget the City of Independence is at $68.89 \%$ and City of Maple Plain is at $31.11 \%$.


The primary changes in the budget are due to:

1. Market and COLA increases for police officers and staff along with a longevity retention plan.
2. State mandated PERA employer contribution increased $\$ 12,861$.
3. Health insurance decreased $\$ 40,285$, primarily due to personnel changes and a $\$ 1,000$ reduction in HSA contributions towards employee's family medical plan.
4. Increase in capital improvement plan for future capital needs by $\$ 72,900$.
5. Increase in IT services of $\$ 9,000$ to cover BCA requirement of off-site backup and dual authentication requirements for all staff.
6. Increase in fuel of $\$ 2,070$ due to a fixed market rate.
7. Increase of $\$ 10,100$ for workers compensation for police officers due to PTSD claims. This is the third increase of $20 \%$ the past three years.
8. Decrease in projected income of $\$ 5,200$.

One of our main increases in 2023 is a focus on retention of personnel at West Hennepin Public Safety Department. A 6\% market rate pay increase along with a 4\% COLA and the implementation of an employee longevity incentive was included for all West Hennepin employees. With over 91 police officer positions available in the state, we must remain competitive, this projected budget accomplishes that goal. Now more than ever we must keep our police officers and staff competitive with other law enforcement agencies within Hennepin County. Our employees are our most valued asset. Recruitment and retention of police officers has changed over the past three years. Simply put we have a major shortage of people wanting to become police officers and keeping current police officer in the profession. All you must do is turn on the news or watch social media to understand why. Police officers are not around every corner and quite frankly finding good officers will be very difficult due to the current climate facing law
enforcement professionals in our country. All of us are already aware of this major problem. We must act now before it is too late.

As you review the 2023 Capital Improvement Plan, you will see a $50 \%$ increase in capital funding to position West Hennepin for future expenses over the next two years. We are still behind in our long-term funding of capital as you review the projection. This increase in 2023 starts the fund in a positive direction. In 2021 and 2022 I have expressed my concerns our capital plan was not being adequately funded so we must make an investment into our purchasing ability in 2023.

Over the past year I recommended the need for a second patrol supervisor to be promoted from our current patrol officer staff. West Hennepin is currently in the process of promoting a second supervisor in 2022 as expected. A second supervisor in 2022 puts West Hennepin in a positive position to mentor a second supervisor as our current second in command prepares for retirement. Preparing now promotes a smooth transition in the upcoming years. This budget does not reflect a long-term plan of maintaining two patrol sergeants.

Projected income decreased $\$ 5,200$ due to decreases in projected state aid to law enforcement and training reimbursement dollars from the Minnesota Police Officers Standards and Training. Any reduction to the projected income as presented will increase the contributions of both cities. In 2022 Governor Walz committed $\$ 450$ million to the recruitment and retention of public safety agencies throughout Minnesota. As of this budget proposal that funding has not passed so it is unclear how future funding for public safety will impact West Hennepin Public Safety.

The 2023 budget reflects a $10.83 \%$ overall increase, with a $11.89 \%$ increase to the City of Independence and $8.42 \%$ to the City of Maple Plain. I am confident we can work together and find this budget manageable.

## Personnel



The Personnel section of the budget accounts for $80 \%$ of our total overall budget. It includes health and dental benefits, overtime, PERA contributions and medical disability insurance that West Hennepin is mandated to pay.

## Health Benefits

Our health care representative, Bill Singer from AT Group, and I reviewed several options available for West Hennepin employees. In review the current medical plan with HealthPartners is an open access 3000/6000 HSA plan. Due to personnel changes, reduction in HSA contributions to our employees' family plan by $\$ 1,000$ dollars and changes in our mandated disability medical plan, our health care costs will be reduced by $\$ 27,000$. That is a reduction of $9 \%$ on our medical plan.

## PERA

PERA Employer contributions for the Police and Fire Fund in 2023 remained the same at $17.70 \%$ for the employer and $11.80 \%$ contributions for the employees. Due proposed payroll increases for our employees PERA increased \$12,861 for 2023.

## Office



The office section of the budget sees a $14.24 \%$ or $\$ 10,195$ increase due to increased services for current and future inflation. See attached break down under office operations in this budget packet.

## Operations

## Operations

Total \$289,336


Accounts $301-308$. This section of the budget sees an increase of $\$ 53,336$ or $18.43 \%$ in 2023. These increases are primarily due to the inflation of fuel and increased costs for worker comprehensive insurance.

## Capital Purchases



Line items 401-405. This section of the budget shows an increase $59 \%$ or $\$ 72,900$. See Capital Improvement Plan on page 19 and page 20 for further references.

## Community Service



This section of the budget shows no changes. Reserve Officers donate thousands of hours each year to West Hennepin and our residents benefit from those volunteer hours.

## Formula Projection for 2023

In 2023 the shared services formula for the Joint Powers Agreement (JPA) with West Hennepin is set at $31.11 \%$ for Maple Plain and $68.89 \%$ for Independence. This year shows an increase of $1.18 \%$ for Independence and a reduction of this same amount for Maple Plain.

The table below shows the history of the formula breakdown over the past ten years. It shows a consistent pattern with Maple Plain at 32\% and Independence at 67\%.

| History of Formula Breakdown |  |  |
| :---: | :---: | :---: |
|  | Maple Plain | Independence |
| 2014 | 34.36\% | 65.64\% |
| 2015 | 33.28\% | 66.72\% |
| 2016 | 32.33\% | 67.67\% |
| 2017 | 31.44\% | 68.56\% |
| 2018 | 30.98\% | 69.02\% |
| 2019 | 31.74\% | 68.26\% |
| 2020 | 32.48\% | 67.52\% |
| 2021 | 32.56\% | 67.44\% |
| 2022 | 32.29\% | 67.71\% |
| 2023 | 31.11\% | 68.89\% |
| 10 Year Average: | 32.26\% | 67.74\% |

## Projected Income for 2023



The projected income for the 2023 budget is a decrease of $\$ 5,200$.
The projected income has resulted in a consistent budget percent of funding coming from the Cities of Maple Plain and Independence. The percentage of the budget funded by the two cities has increased from 90.6\% in 2021 to $94.8 \%$ in 2023.

## Conclusion



I would ask the Police Commission to review and present this 2023 proposed budget to your respective councils and adopt the budget as presented. This budget will meet our primary objectives of providing public safety services to the citizens of Maple Plain and Independence.

This table provides a 15-year historical overview of West Hennepin's budgets. In reviewing the 15 -year averages, the overall annual budget increase is 3.63 .



## West Hennepin Public Safety

Personnel 2023

|  |  | 2021 <br> Budget | 2022 <br> Budget | 2023 Budget | Comments |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 101 | Salaries/Regular | 1,077,541 | 1,115,575 | 1,279,414 |  |
| 101 | Social Security | 8,509 | 8,764 | 8,667 |  |
| 101 | Medicare | 15,795 | 16,302 | 17,614 |  |
| 101 | Overtime | 17,000 | 18,000 | 17,000 |  |
| 103 | PERA | 178,814 | 184,585 | 200,747 |  |
| 104 | Benefits(Health, Dental, Life,MSRA) |  |  |  |  |
|  | Health | 248,712 | 268,116 | 240,012 |  |
|  | Dental | 15,276 | 15,276 | 15,720 |  |
|  | MSRS | 5,210 | 9,265 | 11,272 |  |
|  | Life | 660 | 660 | 660 |  |
|  | Total Benefits | 269,858 | 293,317 | 267,664 |  |
| 104A | Disablity Medical Insurance- | 31,900 | 34,132 | 19,500 |  |
| 105 | Uniforms | 9,900 | 9,900 | 9,900 |  |
|  | Total Personnel | 1,609,317 | 1,680,575 | 1,820,506 |  |

WHPS OFFICE FOR 2023

|  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
|  |  | $\underline{2021}$ | $\underline{2022}$ | $\underline{2023}$ | Comments |
| 201 | TELEPHONE |  |  |  |  |
|  |  |  |  |  | Verizon 3 IPhone X65 Month=\$180 |
|  | CELL PHONES | \$5,620 | \$7,000 | \$7,700 | 4 Squad I Phone $\times 60$ Month $=\$ 240$ |
|  | OFFICE | \$8,350 | \$3,600 | \$3,960 | RingCentral-Internet |
|  | Air Card | \$4,450 | \$5,800 | \$6,380 | 5 MDC \& 3 IPAD $\times 60 \times 12=4200$ |
|  | REPAIRS/EQUIPMENT | \$1,000 | \$1,100 | \$1,200 |  |
|  | SUB TOTAL | \$19,420 | \$17,500 | \$19,240 |  |
|  |  |  |  |  |  |
| 202 | POSTAGE |  |  |  |  |
|  | SHIPPING | \$450 | \$500 | \$500 |  |
|  | STAMPS | \$850 | \$900 | \$900 |  |
|  | SUB TOTAL | \$1,300 | \$1,400 | \$1,400 |  |
|  |  |  |  |  |  |
| 203 | OFF/OPR/EQUIP/MAINT |  |  |  |  |
|  | COPY MACH RENTAL MAINT | \$3,700 | \$3,700 | \$3,700 | 300 per month $\mathrm{X} 12=3600$ |
|  | ALCOHOL/TINT METER MAINT |  |  |  |  |
|  | STATE COMPUTER MAINT |  |  |  |  |
|  | OTHER COMPUTER MAINT | \$2,000 | \$2,200 | \$2,400 |  |
|  | OTHER OFFICE EQUIP MAINT | \$1,500 | \$1,500 | \$1,500 |  |
|  | MISC. EQUIP MAINT | \$1,000 | \$1,200 | \$1,300 | Scale recertification yearly 500 ; radar calibration check 350 |
|  | SUB TOTAL | \$8,200 | \$8,600 | \$8,900 |  |
|  |  |  |  |  |  |
| 204 | OFF/OPR SUPPLIES |  |  |  |  |
|  | OFFICE SUPPLIES | \$8,450 | \$8,900 | \$9,790 | Paper, light bulbs, Office Supplies \& maintenance, |
|  | FILM/DEVELOPING |  |  |  |  |
|  | SUB TOTAL | \$8,450 | \$8,900 | \$9,790 |  |
|  |  |  |  |  |  |
| 205 | RENT/CLEANING |  |  |  |  |
|  | RENT STORAGE GARAGE |  | \$0 | \$0 | City of Maple Plain took over this garage in 2016 |
|  | CLEANING | \$6,000 | \$6,400 | \$6,600 | weekly cleaning 80 per week $\times 52=4160$ : cleaning supplies 700 |
|  | SUB TOTAL | \$6,000 | \$6,400 | \$6,600 |  |
|  |  |  |  |  |  |
| 206 | BOOKS/DUES/SUBSCRIPTION |  |  |  |  |
|  | BOOKS | \$320 | \$350 | \$400 |  |
|  | DUES | \$1,200 | \$1,300 | \$1,400 |  |
|  | SUBSCRIPTIONS | \$300 | \$500 | \$550 | QB Payroll Support 800 |
|  | SUB TOTAL | \$1,820 | \$2,150 | \$2,350 |  |
|  |  |  |  |  |  |
| 207 | ULTILITIES/ELECTRIC/GAS |  |  |  |  |
|  | Gas -Heating | \$7,500 | \$7,750 | \$11,235 | 45\% |
|  | Electricity - NSP | \$8,200 | \$8,200 | \$11,480 | 40\% |
|  | Pump Tanks | \$500 | \$500 | \$600 | Enviromental pump out from garage |
|  | SUB TOTAL | \$16,200 | \$16,450 | \$23,315 |  |
|  |  |  |  |  |  |
|  | TOTAL EXPENSES | \$61,390 | \$61,400 | \$71,595 |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |

WHPS OPER/SERV FOR 2023


WHPS CAPITAL FOR 2023

|  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
|  |  | 2021 | 2022 | $\underline{2023}$ | Comments |
| 401 | OFFICE EQUIP |  |  |  |  |
|  | COMPUTERS | 2,500 | 5,000 | 8,000 |  |
|  | PRINTER/SCANNER | 0 |  |  |  |
|  | FILE CABINETS | 0 |  |  |  |
|  | MISC. ITEMS | 0 |  |  |  |
|  | SUB TOTALS | 2,500 | 5,000 | 8,000 |  |
|  |  |  |  |  |  |
| 402 | CAPITAL IMP. PLAN |  |  |  |  |
|  | CIP | 30,000 | 35,000 | 100,000 | See Capital Improvement Plan |
|  | LIC. | 0 |  |  |  |
|  | EXCISE TAX | 0 |  |  |  |
|  | SUB TOTALS | 30,000 | 35,000 | 100,000 |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
| 403 | EQUIPMENT |  |  |  |  |
|  | Radar- Stalker | 0 | 0 | 0 |  |
|  | Ticket Writer \& Software | 500 | 500 | 700 | Ticket writer maintenance fee/printers replacement |
|  | Hardware for TW \& RMS | 300 | 300 | 500 |  |
|  | Squad MDC | 0 | 0 | 4,500 | MDC upgrade |
|  |  |  |  |  |  |
|  | Moblie Radios | 0 |  | 0 | Moved into services under leasing |
|  | Firearms | 3,000 | 5,000 | 5,000 | 1000 for ERU, practice ammo, Training center;FATS, Targets |
|  | Misc equipment | 500 | 4,000 | 4,000 | 40 MM Supplies |
|  |  | 4,300 | 9,800 | 14,700 |  |
|  |  |  |  |  |  |
| 404 | CONTINGENCY FUND | 0 | 0 | 0 |  |
|  |  |  |  |  |  |
| 405 | Capital Improvement | 0 | 0 | 0 | See Capital Improvement Worksheet |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  | TOTAL EXPENSES | 36,800 | 49,800 | 122,700 |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |

WHPS COMMUNITY SERVICE FOR 2023

|  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
|  |  | $\underline{2021}$ | $\underline{2022}$ | $\underline{2023}$ | Comments |
| 601 | RESERVE PROGRAM |  |  |  |  |
|  | VIEW SANTA | 500 | 500 | 500 |  |
|  | UNIFORMS | 1000 | 1000 | 1000 | Hiring of new reserves/uniforms |
|  | OTHER | 0 | 0 | 0 |  |
|  | SUB TOTAL | 1,500 | 1,500 | 1,500 |  |
|  |  |  |  |  |  |
| 602 | Community Education |  |  |  |  |
|  | CURRICULUM |  |  |  |  |
|  | SUPPLIES | 0 | 0 | 0 |  |
|  | SPEAKERS |  |  |  |  |
|  | REWARDS | 0 | 0 | 0 |  |
|  | OTHER |  |  |  |  |
|  | SUB TOTAL | 0 | 0 | 0 |  |
|  |  |  |  |  |  |
| 603 | SWMDTF MEMBERSHIP | 0 | 0 | 0 |  |
|  |  |  |  |  |  |
| 604 | ENCUMBERED ITEMS |  |  |  |  |
|  | DESIGNATED |  |  |  |  |
|  | NON-DESIGNATED |  |  |  |  |
|  | SUB TOTAL | 0 | 0 | 0 |  |
|  |  |  |  |  |  |
| 605 | CITIZENS ACADEMY | 500 | 1000 | 1000 |  |
|  |  |  |  |  |  |
| 606 | COMMUNITY POLICING | 0 | 400 | 400 | Night to Unite handouts |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
| 607 | DWI Forfieture Expense |  |  |  |  |
|  |  |  |  |  |  |
|  | TOTAL EXPENSES | 2,000 | 2,900 | 2,900 |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
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|  | 2021 | 2022 | 2023 |  |
| :---: | :---: | :---: | :---: | :---: |
| PROJECTED INCOME |  |  |  |  |
| STATE AID TO LE | \$ 94,000 | \$ 94,000 | \$ 90,000 | Late Sept |
| POST | \$ 9,000 | \$ 9,000 | \$ 9,000 |  |
| EMERG MGT |  |  |  |  |
| BURN PERMITS/COPIES | \$ 3,000 | \$ 2,000 | \$ 2,200 |  |
| SQUAD SALES | \$ 10,000 | \$ 7,000 | \$ 8,000 |  |
| WMDTF Forfeiture | \$ 5,000 | \$ | \$ |  |
| SAFE AND SOBER GRANT | \$7,000 | \$7,000 | \$ 6,500 |  |
| DRUG TASK FORCE |  |  |  |  |
| State Reimbursement Keding | \$ 3,000 | \$ 3,000 | \$ 900 |  |
| Crime Prevention for Equipment | \$ 15,000 | \$ | \$ |  |
| Rifle \& Equipment |  |  |  |  |
| Light Bar \& Truck Vault |  |  |  |  |
| Transfer from Capital Fund |  | \$0 | \$ - |  |
| Moblie Radio |  |  |  |  |
| Portables |  |  |  |  |
| Carry over from prior year | \$ 34,000 | \$ | \$ |  |
| MISC INCOME | \$ 1,000 | \$ 1,000 | \$ 1,200 |  |
| SUB TOTAL | 181,000 | 123,000 | 117,800 |  |
| INDEPENDENCE | 1,198,297 | 1,330,475 | 1,491,688 |  |
| Percentage of budget | 68.89\% | 68.89\% | 68.89\% |  |
| Percentage of net change |  |  |  |  |
| MAPLE PLAIN | 541,130 | 600,818 | 673,619 |  |
| Percentage of budget | 31.11\% | 31.11\% | 31.11\% |  |
| Percentage of net change |  |  |  |  |
| TOTAL BUDGET | 1,920,427 | 2,054,293 | 2,283,107 |  |
| Percent increase per year | 4.05\% | 6.52\% | 10.02\% |  |
|  |  |  |  |  |

Formula Projection For 2023

| TAX CAPACITY |  |  |  |
| :---: | :---: | :---: | :---: |
| Year | Maple Plain | Independence | Total |
| $2020-2021,830,055$ |  |  |  |
| $2021-2022$ | $2,721,035$ | $8,366,201$ |  |
| $2022-2023$ | $2,969,955$ | $8,840,950$ |  |
| TOTAL | $\mathbf{8 , 2 2 2 , 9 1 3}$ | $\mathbf{2 5 , 0 3 7 , 2 0 6}$ | $\mathbf{3 3 , 2 6 0 , 1 1 9}$ |
| Percentage | 0.2472304 | 0.7527696 |  |


|  | POPULATION |  |
| :---: | :---: | ---: |
| Year | Maple Plain |  |
| 2019 | 1,823 | 3,723 |
| 2020 | 2051 | 3,778 |
| Independence |  |  |
| TOTAL | 5,697 | 3795 |
| Percentage | 0.3341741 | 11,351 |


|  | CALLS FOR SERVICE |  |  |  |  |  |  |
| :---: | :---: | ---: | ---: | :---: | :---: | :---: | :---: |
|  | Maple Plain | 2,255 | Independence |  |  |  |  |
| 2019 | 1,800 | 3,821 |  |  |  |  |  |
| 2020 | 1471 | 3157 |  |  |  |  |  |
| 2021 | 5,526 | 10,178 | $\mathbf{1 5 , 7 0 4}$ |  |  |  |  |
| TOTAL | 0.351885 | 0.648115 |  |  |  |  |  |
| Percentage |  |  |  |  |  |  |  |


|  | FORMULA COMPUTATION |  |  |
| :---: | :---: | ---: | :--- |
| Maple Plain | Independence |  |  |
|  | 0.2472304 | 0.7527696 |  |
| TAX CAPACITY | 0.3341741 | 0.6658259 |  |
| CALLS FOLATION SERVICE | 0.351885 | 0.6481151 |  |
| TOTAL | 0.93328938 | 2.066711 | 3.0000 |
| 2023 Formula | $31.11 \%$ | $68.89 \%$ |  |

History of Formula Breakdown
Maple Plain
Independence

| 2011 | $33.91 \%$ | $66.09 \%$ |
| :--- | :--- | :--- |
| 2012 | $34.50 \%$ | $65.50 \%$ |
| 2013 | $34.87 \%$ | $65.13 \%$ |
| 2014 | $34.36 \%$ | $65.64 \%$ |
| 2015 | $33.28 \%$ | $66.72 \%$ |
| 2016 | $32.33 \%$ | $67.67 \%$ |
| 2017 | $31.44 \%$ | $68.56 \%$ |
| 2018 | $30.98 \%$ | $69.02 \%$ |
| 2019 | $31.74 \%$ | $68.26 \%$ |
| 2020 | $32.48 \%$ | $67.52 \%$ |
| 2021 | $32.56 \%$ | $67.44 \%$ |
| 2022 | $32.29 \%$ | $67.71 \%$ |
| 2023 | $31.11 \%$ | $68.89 \%$ |


| Category | Purchase Year | Item | Cost | 2017 Estimated Amounts | 2018 Estimated Amounts | 2019 Estimated Amounts | $\begin{aligned} & 2020 \\ & \text { Estimated } \\ & \text { Amounts } \\ & \hline \end{aligned}$ | 2021 Estimated Amounts | $\begin{gathered} 2022 \\ \text { Estimated } \\ \text { Amounts } \\ \hline \end{gathered}$ | $\begin{gathered} 2023 \\ \text { Estimated } \\ \text { Amounts } \\ \hline \end{gathered}$ | $\begin{gathered} 2024 \\ \text { Estimated } \\ \text { Amounts } \\ \hline \end{gathered}$ | $\begin{gathered} 2025 \\ \text { Estimated } \\ \text { Amounts } \\ \hline \end{gathered}$ | $\begin{gathered} 2026 \\ \text { Estimated } \\ \text { Amounts } \\ \hline \end{gathered}$ | $\begin{gathered} 2027 \\ \text { Estimated } \\ \text { Amounts } \\ \hline \end{gathered}$ | $\begin{gathered} 2028 \\ \text { Estimated } \\ \text { Amounts } \\ \hline \end{gathered}$ | 2029 Estimated Amounts | $\begin{gathered} 2030 \\ \text { Estimated } \\ \text { Amounts } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Camera | 2029 | Squad Video Camera (new all) | 50,000 | - | 8,000 | 8,000 | 8,000 | 16,000 | . | 7,500 | 7,500 | 7,500 |  |  |  |  |  |
| Camera | 2029 | Body Cameras (15) Crime Prev. | 25,000 | - | - | - | - |  | . | 3,500 | 3,500 | 3,500 | 7,500 | 7,500 | 7,500 3,500 | 7,500 3,500 |  |
| Camera | 2021 | Computer upgrade for cameras | 4,000 | . | - | - | - | 4,000 |  | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 |  |
| Camera | 2032 | New video system CityMHPS | 100,000 | - |  | - | - | . |  |  | - | - |  | - | - | $\bullet$ |  |
| Camera | 2029 | Squad Video Camera (4) | 45,000 | - | - | - | - |  |  |  |  |  |  |  | - | 45,000 |  |
| RMS | 2024 | New RMS for WHPS | 75,000 | . | - | - | - | . | - | 28,000 | 28,000 |  |  | - | - | 45,000 |  |
| Camera | 2029 | Computer Upgrade for cameras | 15,000 | - | - | - | - |  |  |  | 28,00. |  |  | - | - | - |  |
| Server | 2021 | New computer server | 10,000 | . | - | . | . | 10.000 | . | - | - |  |  | - | - | 15,000 |  |
| Server | 2026 | New Computer Server | 15,000 | - | - | - | - |  |  |  | - |  | 15,000 |  |  |  |  |
| Equipment | 2018 | Squad Build (Squad D) | 13,000 | 0 | 13,000 | - | - | . |  |  | . |  | 15,000 | - | - | - |  |
| Equipment | 2018 | Squad Build (Chief Squad) | 15,000 | - | 15,000 | - | - | - |  |  | - |  |  |  |  | - |  |
| Equipment | 2019 | Squad Build (WMDTF) | 6,000 | - | - |  | 6,000 | - | - | - | - |  |  |  |  |  |  |
| Equipment | 2019 | Squad Build (Investigator C) | 6,000 | - | - |  | . | - | - | . | . | . | - | - |  |  |  |
| Equipment | 2020 | Squad Build (Squad A) | 15,000 | - | - | 15,000 |  | - | - |  |  |  |  |  |  |  |  |
| Equipment | 2020 | Squad Build (Squad B) | 15,000 | - | - |  | 15,000 | - | - | . |  |  |  |  |  |  |  |
| Equipment | 2021 | Squad Build (Squad S) | 15,000 | - | - | . | . | 15,000 | - | . | - |  |  |  |  |  |  |
| Equipment | 2022 | Squad Build (Squad D) | 18,000 | - | - | - | - | - | 18,000 | . | . | . |  |  |  |  |  |
| Equipment | 2025 | Squad Build (Chief Squad) | 18,000 | - | - | . | - | - | 10, | - | - | 18,000 |  |  |  | - |  |
| Equipment | 2025 | Squad Build (WMDTF) | 12,000 | - | - | - | - | - | . |  | . | 12.000 |  |  | . | - |  |
| Equipment | 2024 | Squad Build (Squad A) | 20,000 | - | - | - | - | - | - |  | 20,000 | 12,000 |  | - | - | - |  |
| Equipment | 2024 | Squad Build (Squad B) | 20,000 | - | - | - | - | - | - |  | 20,000 | - | - | - | - |  |  |
| Equipment | 2029 | Squad Build (Investigator C) | 15,000 | - | - | - | - | . | - |  | 20,000 |  | - | - | - | - |  |
| Equipment | 2026 | Squad Build (Squad S) | 22,000 | - | - | - | - | - | . |  | - | - | - | - | - | 15,000 |  |
| Equipment | 2026 | Squad Build (Squad D) | 22,000 | - | - | - |  | - | - |  | - |  | 22,000 | - | - | - |  |
| Equipment | 2027 | Squad Build (WMDTF) | 17,000 | - | - | - | - | - | - | . | - |  | 22,000 | 17.000 | - | - |  |
| Equipment | 2028 | Squad Build (Squad A) | 24,000 | - | - | - | - | - | - |  |  |  |  | 17,000 |  | - |  |
| Equipment | 2028 | Squad Build (Squad B) | 24,000 | - | - | - | - | - | - |  | - | - |  | - | 24,000 | - | - |
| Equipment | 2029 | Squad Build (Chief Squad) | 20,000 | - | - | - | - |  |  |  |  |  |  | - | 24,000 | - | - |
| Equipment | 2029 | Squad Build (Investigator C) | 20,000 | - | - | - | - | . | - | - | - | - | - | - | - | 20,000 | - |
| Equipment | 2030 | Squad Build (Squad S) | 25,000 | - | - | - | - |  |  |  | - |  |  | - | - | 20,000 | $\cdot$ |
| Equipment | 2030 | Squad Build (Squad D) | 25,000 | - |  | - | - | . | - | . | - | - | - | - | - | - | 25,000 |
| Office | 2020 | Patrol Operations room upgrade | finished '17 | - |  | - |  | - | - | - | - |  |  |  |  |  | 25,000 |
| Office | 2024 | New furniture/Upgrades | 10,000 | - | - | - | - |  |  |  |  |  |  |  |  |  |  |
| SWAT | 2021 | New Vests and Equipment | 8,000 | - |  | - | - | 8,000 | - | - | - |  |  |  |  |  |  |
| SWAT | 2026 | New Vests and Equipment | 10,000 |  |  | - |  |  |  |  |  |  | 10,000 |  |  |  |  |
| Rifles | 2017 | Two new rifles | 5,000 | 5,000 |  |  |  |  |  | - |  |  |  |  |  |  |  |
| Rifles | 2026 | Six new Rifles | 18,000 | - |  |  | - |  |  |  |  |  | 18,000 |  |  |  |  |
| Shield | 2017 | Ballistic Shield | 3,000 | 3,000 |  |  | - | - |  |  |  |  |  |  |  | - |  |
| Shield | 2021 | Ballistic Shield | 3,000 | - | - |  | - |  |  |  |  |  |  |  |  |  |  |
| Shield | 2025 | Ballistic Shield | 3,100 | - |  | - | - |  |  |  |  |  |  |  |  |  |  |
| Radios | 2028 | 15 new portable radios for staff | 120,000 | - | 45,000 |  |  |  |  |  |  | 3,100 |  |  |  | - |  |
| Tasers | 2028 | 8 new X2 Tasers | 30,000 | - | 20,000 | - | - | - | - | - | - | . | . | . | 30,000 | - | - |
| 402 | squad cip | From separate squad cip sheet |  |  | 70,000 | 35,000 | 37,000 | 74,000 | 75,000 | 44,000 | 104,000 | 48,000 | 110,000 | 103,000 | 120,000 | 44,000 | 134,000 |

Total Capital


## percent increase $\quad 102.00 \%$ REVENUES <br> REVENUES

Independence/Maple Plain
Interest on investments
total revenues
EXPENDITURES
Capital outlay - Public Safety
EXCESS (DEFICIENCY) OF REVENUES
OVER (UNDER) EXPENDITURES


| \$94,333 | \$94,333 | \$30,800 | \$53,000 | \$30,000 | \$35,000 | \$100,000 | \$130,000 | \$130,000 | \$140,000 | \$150,000 | \$155,000 | \$120,000 | \$122,000 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$8,000 | \$171,000 | \$58,000 | \$58,000 | \$97,000 | \$93,000 | \$83,000 | \$183,000 | \$92,100 | \$208,000 | \$131,000 | \$329,000 | \$170,000 | \$184,000 |
| \$86,333 | $(\$ 76,667)$ | $(\$ 27,200)$ | $(\$ 5,000)$ | $(\$ 67,000)$ | (\$58,000) | \$17,000 | (\$53,000) | \$37,900 | ( $\$ 68,000$ ) | \$19,000 | (\$174,000) | ( $\$ 50,000$ ) | (\$62,000) |

OTHER FINANCING SOURCES
Transfers out
TOTAL OTHER FINANCING SOURCES
NET CHANGE IN FUND BALANCES
FUND BALANCES JANUARY 1
FUND BALANCES, DECEMBER 31

| Category | Purchase Year | Item | Cost | $2017$ <br> Estimated <br> Amounts | 2018 <br> Estimated <br> Amounts | $2019$ <br> Estimated Amounts | 2020 <br> Estimated <br> Amounts | $2021$ <br> Estimated <br> Amounts | 2022 <br> Estimated <br> Amounts | 2023 <br> Estimated <br> Amounts | 2024 <br> Estimated Amounts | $2025$ <br> Estimated Amounts | 2026 <br> Estimated <br> Amounts | 2027 <br> Estimated Amounts | 2028 <br> Estimated Amounts | 2029 <br> Estimated Amounts | 2030 <br> Estimated Amounts |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Squad | 2018 | Chief Squad | 35,000 | - | 35,000 | - | - | - | - | - | - | - | - | - | - |  | - |
| Squad | 2018 | Squad D | 35,000 | - | 35,000 | - |  |  | - | . | - |  |  |  | . |  |  |
| Squad | 2019 | WMDTF Squad | 35,000 | - | - |  | 25,000 | - | . | - | . |  | - | - | - |  |  |
| Squad | 2021 | Squad A | 37,000 | - | - | 35,000 |  |  | - | - | - |  |  | - | - |  |  |
| Squad | 2020 | Squad B | 37,000 | - | - |  | 37,000 | - | - | - | - |  | - | - | - | - |  |
| Squad | 2022 | Investigator Squad C | 37,000 | - | - |  |  | 37,000 | 37,000 | - | - | . | - |  | - |  | - |
| Squad | 2021 | Squad S | 37,000 | - | - | - | - | 37,000 | - | - | . | . | . | - | - |  |  |
| Squad | 2023 | Squad D (Purchase new in 2022) | 44,000 | - | . | - | - | 37, | 38,000 | 44,000 | - | - | - | - | - | - |  |
| Squad | 2024 | Squad B (Every 4) | 52,000 | - | - | . | - | . | - | , | 52,000 | . | - | - | - | - |  |
| Squad | 2024 | Squad A (Every 4) | 52,000 | - | - | - | - | . | - | . | 52,000 | . | - | - | - | - |  |
| Squad | 2025 | Chief Squad (Every 7) | 48,000 | - | - | - | - | - | - | - | - | 48,000 | - | - | - |  | - |
| Squad | 2025 | WMDTF Squad (Every 6) | 44,000 | - | - | - | - | - | - |  | - | . | - | . | - | . | - |
| Squad | 2029 | Investigator Squad C (7 years) | 44,000 | - | - | - | - | - | - | - | - | - | - | - | . | 44,000 | - |
| Squad | 2026 | Squad S (Every 4) | 55,000 | - | - | - | - | - | - | . | - | - | 55,000 | - | - | 4,000 | - |
| Squad | 2026 | Squad D | 55,000 | - | - | - | - | - | - | - | - |  | 55,000 | - | . | . | . |
| Squad | 2027 | WMDTF Squad (Every 7) | 58,000 | - | - | - | - | - | - | - | - | - | - | 58,000 | - |  | - |
| Squad | 2028 | Squad B | 60,000 | - | - | - | - | . | - | - | - | . | . | 58,000 | 60,000 | . | - |
| Squad | 2028 | Squad A | 60,000 | - | - | - | - | - | - | - | - | - | - | - | 60,000 |  | . |
| Squad | 2032 | Chief Squad | 64,000 | - | - | - | - | - | - | - | - | - | - | - | - |  | - |
| Squad | 2036 | Investigator Vehicle | 50,000 | - | - | - | - | - | - | - | - |  | - | - |  |  |  |
| Squad | 2030 | Squad S | 67,000 | - | - | - | - | - | - | - | - | - | - | 45,000 | - | - | 67,000 |
| Squad | 2030 | Squad D | 67,000 | - | - | - | - | - | - | - | - | - | - | - | - | - | 67,000 |
| Total squad |  |  |  | \$ | \$ 70,000 | \$ 35,000 | \$ 62,000 | \$ 74,000 | \$ 75,000 | \$ 44,000 | \$ 104,000 | \$ 48,000 | \$ 110,000 | \$ 103,000 | \$ 120,000 | \$ 44,000 | \$ 134,000 |

MOVED SQUAD D(\#61) TO 2018 PURCHASE
CIP Purchase moved to follwing year
Forfeiture fund will purchase new DTF or INV vehicle
CIP Not Purchased Detayed



[^0]:    TOTAL ADMIN

