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KEIZER PARKS & RECREATION ADVISORY BOARD AGENDA
Tuesday, November 9, 2021, 6:00 p.m.
Keizer Civic Center

1. CALL TO ORDER
2. APPROVAL OF MINUTES ~ October 2021
3. APPEARANCE OF INTERESTED CITIZENS
4. MIG FINAL MASTER PLAN PRESENTATION – Need motion to recommend Master Plan to Council.
5. NEW/OLD BUSINESS
 - Park Reports:
 - Tanya Hamilton: Bob Newton & Ryan J. Hill
 - Gwen Carr: Mike Whittam & Claggett Creek
 - David Loudon: Northridge & Chalmers Jones
 - Dustin Karstetter: Meadows & Ben Miller
 - Wayne Frey: Clear Lake & Country Glen
6. STAFF REPORT
7. COUNCIL LIAISON REPORT
8. OTHER BUSINESS
9. ADJOURNMENT

Reminders:

Next Board Meeting
Tuesday, December 14, 2021

Board Member Reporting to Council: **Wayne Frey, Monday, November 15**



**KEIZER PARKS & RECREATION ADVISORY BOARD
REGULAR SESSION MINUTES
Tuesday, October 12, 2021
6:00 p.m. Keizer Civic Center**

CALL TO ORDER – Chair David Loudon called the meeting to order at 6:00 p.m. Attendance was as follows:

Present

David Loudon, Chair
Tanya Hamilton, Vice Chair
Matt Lawyer
Gwen Carr
Clay Rushton
Mathew Poteet
Dustin Karstetter
Michael Pantalone

Absent

Wayne Frey

Council Liaison Present

Councilor Smith

Staff Present

Robert Johnson, Parks Division Manager
Debbie Lockhart, Deputy City Recorder

APPROVAL OF MINUTES: Matt Lawyer moved for approval of the August and September 2021 Minutes. Dustin Karstetter seconded. Motion passed as follows: (August) Pantalone, Loudon, Lawyer, Hamilton, and Karstetter in favor, with Rushton, Poteet and Carr abstaining and Frey absent; (September) Loudon, Hamilton, Lawyer, Karstetter, Pantalone, Carr, Rushton and Poteet in favor with Frey absent.

APPEARANCE OF INTERESTED CITIZENS:

Garry Whalen, Keizer, expressed dismay over the pending contract award for the Summer Concert Series. He questioned how the series would be funded explaining that in the past sponsorships and concession sales had funded the effort, not taxpayers. He also questioned if the new manager would do the supplemental maintenance, watering and fertilizing that is done by the current manager. He asked the Board to provide input to Council so that they could make an informed decision. Councilor Smith responded that the contract would be coming to Council for final approval and she urged Mr. Whalen to attend that meeting and share his views.

Clint Holland, Keizer, explained that Legal Assistant Tammie Harms had informed him that she would email and mail the Request for Proposals for the Summer Concert Series to him when it was ready. When he found out about it, it had been out for 2½ weeks and he only had 1½ days to complete it. He noted that Ms. Harms had mailed the RFP to a post office box that he has not had for 9 years and emailed it to an email address that was not his, yet throughout the year she had reached him through his current physical and email addresses. He noted that people who graded the RFP were not aware that he had not had ample time to complete it. Councilor Smith explained that it could be declared as a failed RFP if Council does not support it. She urged Mr. Holland to attend the Council meeting when the contract is on the agenda. Mr. Holland also voiced opposition to the potential award of the KLL Park management and stated various reasons for his opposition.

Carol Doerfler, Keizer, West Keizer Neighborhood Association, thanked Mr. Holland for his extensive volunteer efforts, thanked the Parks Board for visiting Palma Ciega Park on the recent tour and suggested that perhaps the park could be improved with a couple of benches and viewing platforms and stairs similar to those at Northview Park.

NEW/OLD BUSINESS

MIG Master Plan Update Presentation: Cindy Mendoza of MIG shared a slide presentation that covered the planning process, community priorities, system wide goals and site recommendations. Discussion followed regarding improved sports fields details, the temporary aspect of volunteer labor, ongoing maintenance and operations needs, identification of short/medium/long term projects, the importance of taking care of existing amenities, use of ARPA funding and county involvement. Public Works Director Bill Lawyer explained that once the 3-5 year plan for improvements and upgrades is complete, additional staff will be needed in order to maintain things. Ms. Mendoza added that the Master Plan will look at funding resources but at this time they do not anticipate matching improvements with funding resources. She concluded noting that next time she will bring the Board a draft of the updated Master Plan for review and recommendation to Council.

Approval of Bands for Summer Concert Series: Gwen Car moved to approve the listed bands for the Summer Concert Series. Matt Lawyer seconded. Motion passed as follows: Pantalone, Loudon, Lawyer, Hamilton, Karstetter, Rushton, Poteet and Carr in favor with Frey absent.

Park Reports:

- **Mike Pantalone: Sunset & Willamette Manor:** Both looking good. Parks staff doing excellent work. Robert Johnson reported that he had gotten replacement parts for the teeter-totter at Willamette Manor so he was able to repair it.
- **Clay Rushton: Bair & Hidden Creek:** Both parks looking great. Parks staff commended.
- **Mathew Poteet: Keizer Little League & Palma Ciega:** Both parks looking great. Parks staff commended.
- **Matt Lawyer: Northview** – Community Service project headed by Miranda Coleman with over 30 McNary students including Jr. ROTC spreading over 20 yards of engineered wood fiber. | **Wallace House:** Looking good.

STAFF REPORT: Robert Johnson thanked volunteers who help with parks and reported that staff has started winterization, mowing/blowing leaves and doing fall pruning.

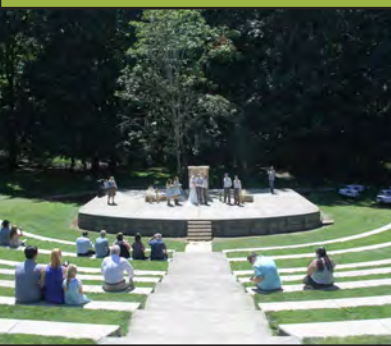
COUNCIL LIAISON REPORT: Councilor Smith reported on Council activities including the City Manager Recruitment and forming the Community Engagement Committee. She urged Mr. Holland and Mr. Whalen to attend the Council meeting that has the Summer Concert Series and Keizer Little League contracts on the agenda.

OTHER BUSINESS: David Loudon will report at the October 18 Council meeting.

ADJOURNMENT ~ Meeting adjourned at 7:36 p.m.

Next Meeting: November 9, 2021

Approved: _____



CITY OF KEIZER

Parks and Recreation Master Plan

DRAFT PLAN
NOVEMBER 2021





City of Keizer

PARKS AND RECREATION MASTER PLAN

Draft Plan | November 2021



Prepared by:
MIG, Inc.
www.migcom.com

In association with **Community Attributes, INC.**



Acknowledgements

Over the course of this plan, hundreds of interested and involved community members, stakeholders, and City leaders shared their time, energy, and ideas for this Parks and Recreation Master Plan. We especially appreciate the guidance and involvement of the Keizer City Council, Parks & Recreation Advisory Board, and Project Management Team.

CITY COUNCIL

Cathy Clark

Roland Herrera

Laura Reid

Elizabeth Smith

Ross Day

Dan Kohler

Kyle Juran

PARKS & RECREATION ADVISORY BOARD

Tanya Hamilton

Mathew Poteet

Mike Pantalone

Dustin Karstetter

Gwen Carr

Matt Lawyer

Clay Rushton

Wayne Frey

David Loudon

PROJECT MANAGEMENT TEAM

Bill Lawyer, City of Keizer Public Works Director

Robert Johnson, City of Keizer Parks Division Manager

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EXECUTIVE SUMMARY

The Executive Summary will be added following review of the draft plan by the Parks and Recreation Advisory Board.



CHAPTER 1

Introduction

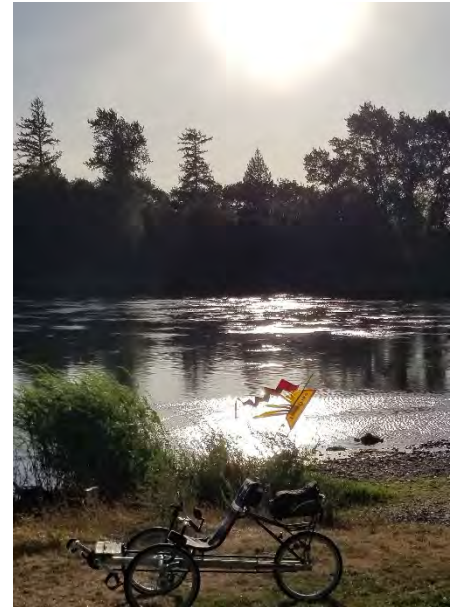




CHAPTER ONE: INTRODUCTION

A great parks system makes a great city. The City of Keizer provides a unique combination of regional assets, waterfront recreation, and play opportunities within its parks and recreation system. From the Big Toy playground in regional Keizer Rapids Park to the riverfront parks that provide boating, wading, and sunset-viewing opportunities; from the Rotary Amphitheater that brings music to all ages to the Keizer Little League Fields and Carlson Skatepark that offer active recreation options for youth and teens; from the neighborhood parks that provide nearby activities for families to the PFC Ryan J. Hill Memorial Park that reminds us of the importance of fighting for our community, Keizer supports a high quality of life.

Keizer completed its last Parks and Recreation Plan in 2008, and the City has seen several changes since then. This 2021 Parks and Recreation Master Plan (Master Plan) outlines priorities for the future guided by the community's vision, a technical analysis of needs, and a strategic approach to implementing recommendations.



PURPOSE OF THE PLAN

Increasing demands for recreation activities and facilities, the need to continue to maintain City assets, and a strong desire to add a greater variety of recreation opportunities are driving the Plan update. Fulfilling community desires requires a framework for prioritizing projects and establishing a decision-making process that will guide City staff and community members over the next 10 years.

The 2021 Parks and Recreation Master Plan is Keizer's guide for providing parks, facilities, and recreation services. Keizer's needs have evolved since the City last updated its Master Plan. While the City has seen modest population growth, increased demand for high quality recreation activities and facilities is driving this plan update.

This 2021 Master Plan builds upon Keizer's legacy of planning, reflects today's context and trends, and looks to the future. The Plan provides a framework to guide the City in setting priorities and making decisions about the provision of parks, trails, open space, natural areas, recreation facilities, and programs. It identifies standards, policies, projects, and implementation strategies to manage and enhance parks, recreation facilities, trails, activities, and related services.

PLANNING PROCESS

The Master Plan was developed over a multi-phased planning process that combined a technical analysis with input from community members, City staff, the Parks & Recreation Advisory Board and other City and community leaders who are dedicated to creating vibrant parks and rewarding recreation experiences.

Figure 1-1: Parks Master Plan Process



The technical analysis includes a park system review and condition assessment, a review of the City's System Development Charges (SDC) methodology, a level of service (LOS) analysis, and assessment of needs for parks, facilities, trails, events, programs, and services. Together with community outreach, these informed the development of the capital improvement plan (CIP) and implementation strategy that appears in this Master Plan.

COMMUNITY ENGAGEMENT

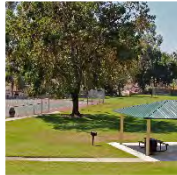
The Master Plan is based upon extensive community input obtained through a robust public engagement program implemented between late 2020 and August 2021. Public input began with stakeholder interviews and an online survey where participants were asked about parks and recreation needs and priorities. The public engagement plan was adapted to follow public health guidelines in response to COVID-19, with selected in-person meetings and events transformed into online forums. Engagement remained strong using a variety of formats including:

- ***City website, social media, emails:*** The City's website served as the launch site for the park and recreation survey. The City also managed their Facebook page throughout the project to publicize surveys and other engagement opportunities.
- ***Focus groups:*** Sports providers and residents met in two small focus groups to discuss park needs and identify opportunities.
- ***Online survey:*** The City disseminated an online survey to identify recreation preferences, key issues, opportunities, and funding priorities. The survey provided the foundation for many of the recommendations for the Master Plan.
- ***Pop-Up Event:*** The City held a pop-up event at KeizerFEST Iris Festival on August 7, 2021, to gather public input on the top community priorities. The intercept event presented interactive display boards with a series of questions that collected input from people who may not otherwise participate in the planning process.
- ***Parks and Recreation Advisory Board:*** The project team, consisting of City and Consultant staff, presented regularly to the Parks and Recreation Advisory Board to discuss project status and recommendations.



GUIDING PRINCIPLES

The guiding principles are the fundamental beliefs that express the aspirations of the community for the parks and recreation system. These draw from the key themes that emerged through the community outreach process. These guiding principles provide direction for Keizer's parks and recreation system.



Support routine maintenance efficiency and effectiveness.



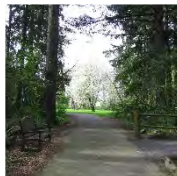
Reinvest in well-used or aging park features.



Diversify recreation opportunities for sports, health and play.



Increase access to natural areas and river.



Connect key parks with trails and off-street pathways.



Support expanded community festivals, fairs, and events.

PLAN ORGANIZATION

The Parks and Recreation Master Plan includes five chapters, with an Executive Summary that provides an overview of key information and recommendations. Supporting information is presented in four appendices, referenced in the plan chapters.

Chapter 1: Introduction defines the purpose of the plan, the planning process, and plan organization.

Chapter 2: Existing Park System provides an overview of the existing parks and facilities and presents a status report on system resources, including funding and staffing.

Chapter 3: Needs Assessment summarizes community engagement priorities and presents the results of the technical analysis of parks and recreation needs and trends.

Chapter 4: Recommendations describes focus areas for enhancements across the park system that will achieve the City's vision for parks and recreation.

Chapter 5: Priorities and Implementation includes prioritization criteria and the action plan as well as capital and operations costs and funding strategies.

Appendix A: Park and Facility Inventory summarizes and classifies parks and facilities in Keizer.

Appendix B: Development and Renovation Guidelines identifies by classification the suitable facilities to consider in the design, development and enhancement of parks.

Appendix C: Site Recommendations provides describes each park site and identifies recommendations for all City parks and proposed trails.

Appendix D: Capital Project List presents the list of capital projects, included estimated costs.



CHAPTER 2

Existing Park System





Chapter 2: Existing Park System

The City of Keizer’s location along the Willamette River in the center of the Willamette Valley provides residents access to unique recreation destinations and spaces. Within 7.26 square miles, Keizer provides a diverse park system to residents. A variety of parks and recreation facilities serve different needs in the community. This chapter provides an overview of the amenities, facilities, and resources that support the City’s park system.

SYSTEM OVERVIEW

SNAPSHOT OF THE SYSTEM

The City of Keizer manages a little more than 246 acres of parkland at 19 sites. The park system includes a mix of developed parks and natural areas. Amenities and facilities at developed parks consist primarily of play equipment and picnic areas/tables, mixed with specialized facilities at larger parks. While most parks have open turf areas, there are few athletic fields or sports courts at parks aside from the sports fields at Keizer Little League Park and Claggett Creek Park

Several parks connect to the Willamette River, although both Sunset Park and Palma Ciega Park have few or no developed features and amenities. Waterfront parks and other natural areas instead provide accessible greenspace, river access, and enhanced ecological functions, such as stormwater filtration. The City also has one linear trail corridor, Hidden Creek Park, which

provides walking and biking opportunities. A second regional trail runs adjacent to the City near Salem Parkway.

In general, parks are well distributed across the City, and most residents have a park nearby (refer to Map 2-1). Since the previous Parks Master Plan was created in 2008, Wallace House Park and Keizer Rapids have been developed providing additional parks in west Keizer. Since 2008, the City also developed Bair Park, PFC Ryan J. Hill Memorial Park, and Mike Whittam Park adding three special use sites to the City's park system.

PARK CLASSIFICATION

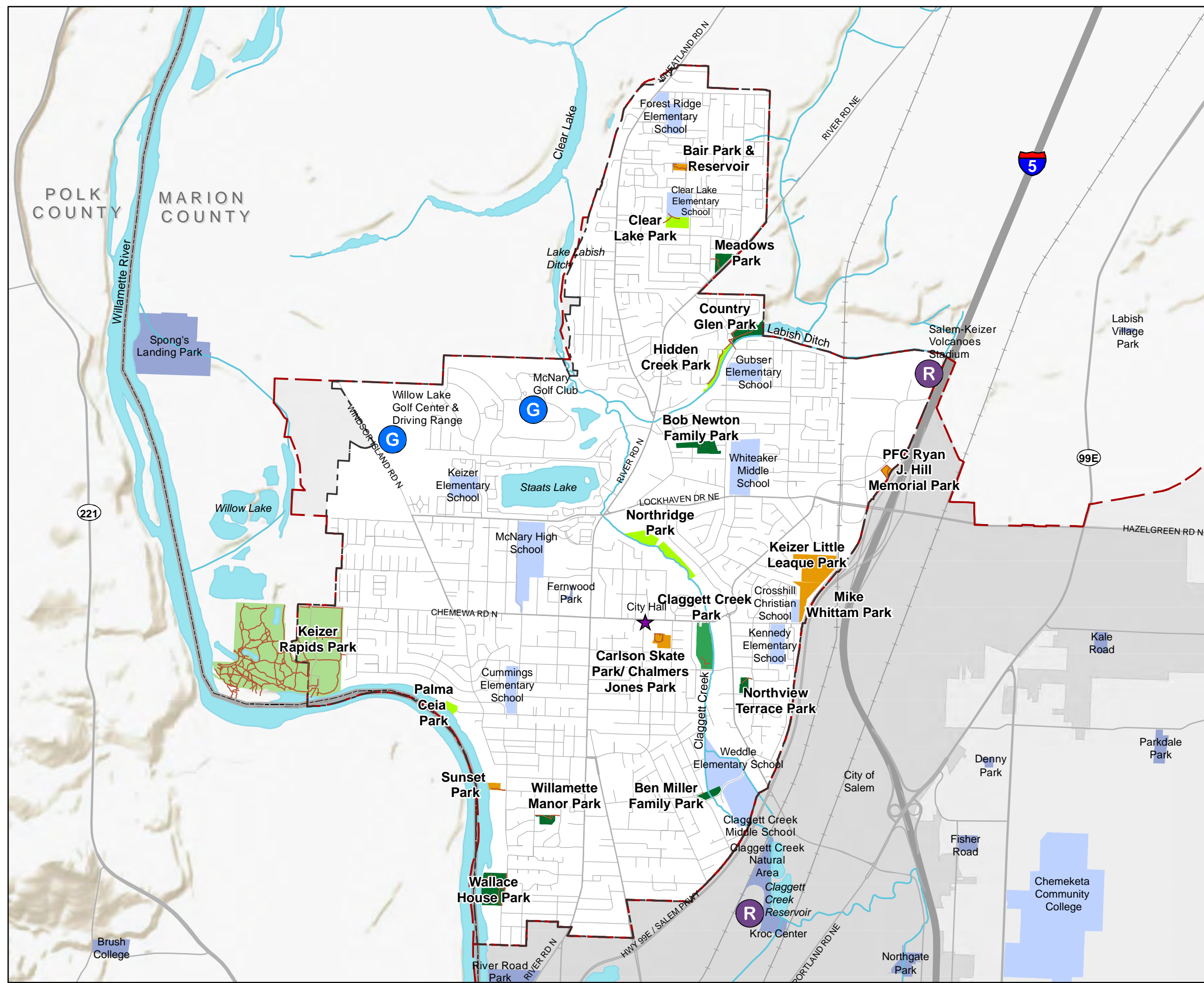
Parks are classified by type as a way to evaluate park service and strategically invest in the different park experiences desired in a community. The 2008 Master Plan classified Keizer's parks according to their size and function, with most sites classified as large or small city parks. However, the classification system mixed heavily and sparsely developed parks within each category and did not account for how parks are used. An updated classification system is proposed here to provide clarity on the following factors:

- The scale and level of park development
- The amount and variety of recreation amenities and facilities
- The service area or distance traveled by typical park user
- The primary purpose or function of the park





Map 2-1: Keizer Park System



City of Keizer Parks

- Regional Park
- Community Park
- Neighborhood Park
- Special Use Park
- Natural Area

Trails and Paths

- Park Trails

City Facilities

- City Hall

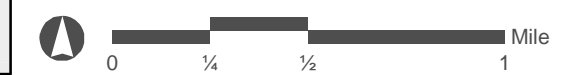
Other Parks and Facilities

- Parks Provided by Others
- Schools and Colleges
- Golf Courses and Driving Ranges
- Recreational Facilities Provided by Others

Basemap Features

- City of Keizer Boundary
- City of Salem
- Urban Growth Boundary
- County Line
- Major Streets
- Creeks, Streams, and Waterbodies

February 2021 Sources: City of Keizer, Monroe County, MIG 2021



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Regional Parks | 1 site | 148 acres

Regional Parks are large “destination” parks, 100+ acres in size, which protect unique natural/cultural features and provide a variety of specialized recreation opportunities, attracting visitors from across the City and beyond. Designed for large groups, intensive use, and longer stays, these parks include on-site parking, permanent restrooms, and similar support amenities for longer visits.

Example: Keizer Rapids Park



Community Parks | 1 site | 16.4 acres

Community Parks are medium-sized parks, approximately 10-15 acres in size, that provide variety of recreation activities for several neighborhoods or a portion of the community. These sites are designed to support small group gatherings and active and passive uses, such as play, sports, picnicking, and walking/biking. They frequently include sports courts and fields, thematic playgrounds, small-group picnic shelters, and support amenities such as off-street parking and restrooms. These parks may also connect people to natural features or areas.

Example: Claggett Creek Park



Neighborhood Parks | 7 sites | 32.9 acres

Neighborhood Parks are smaller parks, typically 2-6 acres in size, intended to serve nearby neighbors with close-to-home greenspace and activity space. Located within walking and biking distance of park users, these sites serve individuals, children, and families with features such as playgrounds, picnic areas, sports courts, and open grass areas for leisure and play.

Examples: Bob Newton Family Park, Meadows Park, Wallace House Park



Special Use Parks | 6 sites | 30 acres

Special Use Parks are parks intended primarily to support a single function or one or two specialized uses to serve residents, employees, and visitors from across the city. These parks vary in size and service and may include civic centers, urban plazas, sports complexes, community gardens, spray grounds or similar elements not grouped in larger, more diverse community parks.

Examples: Chalmers Jones/Carlson Skate Park, Bair Park & Reservoir



Natural Areas | 4 sites | 18.8 acres

Natural Areas are parks or greenways of various sizes intended to protect natural resources and/or support nature-based recreation activities, including trail use. These sites may include wetlands, riparian corridors, tree groves, or other undeveloped open space to conserve natural environments, protect wildlife habitat and enhance ecological functions. Most have limited park development to support passive uses such as water access, scenic views, walking/biking, and nature interpretation.

Examples: Clear Lake Park, Palma Ciega Park, Northridge Park

This classification system shows that while neighborhood parks are most prevalent park type, the City invests heavily in parks with broader appeal and unique uses, including regional and special use parks. On the other hand, Keizer only has one true community park. This drives interest in Keizer Rapids Park, which will meet regional, community, and neighborhood needs when fully developed. Three of the City's four natural areas are currently undeveloped, providing open space with the potential to meet future passive recreation needs.

In addition to City parks, residents have access to other nearby parks and recreation spaces. Marion County manages Spong's Landing Park along the Willamette River, Keizer is also located next to the City of Salem, which offers additional parks and indoor and outdoor recreation facilities.

FACILITIES

Keizer residents have access to a variety of amenities and facilities that support recreation and community gatherings and events. Within its parks and recreation system, Keizer has outdoor recreation facilities such as playgrounds, picnic areas, a dog park, skate park, outdoor sports courts, and sports fields, along with major facilities such as a boat ramp and amphitheater.

Many existing park facilities are located at Keizer Rapids Park, which is the City’s largest park but only partially developed at this time. Bob Newton Family Park, Claggett Creek Park, and Chalmers-Jones Park also contain a variety of facilities, while Keizer Little League Park provides much of the City’s ball fields. In Keizer, schools are also an important resource for recreation facilities such as sports fields, playgrounds, and gymnasiums, even though the City does not have a formal agreement with the School District to ensure public recreation use.

TRAILS AND PATHWAYS

Keizer currently has one linear trail corridor, Hidden Creek Park, which provides walking and biking opportunities. The City also has identified bicycle routes within the city and a regional multi-use path just beyond city limits to the east, which connects Keizer to the City of Salem. Keizer is also along the Willamette River Water Trail, a 190-mile network of paddler-centric parks, natural areas, and campsites.

KEY PARK FACILITIES

16	Baseball Diamonds
1	Soccer Field
13	Open Turf Fields
1	Full Basketball Court
3	Half Basketball Courts
3	Volleyball Courts
9	Playgrounds
5	Exercise Stations
4	Horseshoe Pits
2	Community Gardens
1	Amphitheater
1	Boat Ramp/Dock
1	Skate Park
1	Dog Park
7	Picnic Shelters
58	Picnic Tables
5	Barbeques
3	Permanent Restrooms
11	Seasonal/Portable Restrooms

NATURAL RESOURCES

Keizer is home to various natural areas that contribute to the character of the City's park system. It has several wetlands and significant water resources within its boundaries, including the Willamette River, Claggett Creek, Staats Lake, and the Labish Ditch that connects to Labish Creek and Clear. Keizer's most varied topography is along the Claggett Creek corridor, which currently provides natural open spaces and wetland habitat along the length of its corridor. Sites such as Northridge and Claggett Creek parks provide future opportunities to enhance these features.

SYSTEM STATUS REPORT

PROTECTING ASSETS WITH DEDICATED FUNDING

Given the mix of developed and natural park sites, local and regional facilities, and the addition of several developed parks since 2008, the City of Keizer has faced challenges in the maintenance, repair and replacement of aging and worn amenities and facilities. In 2017, the City of Keizer established a Parks Services Fee, a flat fee (currently \$4 per month) charged to all utility customers. The income from this fee is dedicated to improving the services provided in Keizer's parks. It has already made a noticeable impact in the improvement of park conditions. The fee brings in \$680,000 per year and has been critical in completing deferred maintenance projects and in hiring necessary maintenance staff. This fee is in addition to the General Fund support for park maintenance that provides another \$360,800 annually to maintain the park system.

This reliable, dedicated Parks Services Fee has helped the City make steady improvements to protect the investments made by the community and ensures a better experience for all park users. However, a park assessment conducted in 2022 revealed that some sites still need upgrades, including the replacement of amenities such as tables and benches, as well as ADA accessibility improvements.

PROJECTS FUNDED BY PARKS SERVICES FEE

- Play structure and rubberized fall protection surfacing at two parks.
- Matched grant dollars to fund larger improvements at Keizer Rapids Park.
- Overdue maintenance and expansion of sports courts and park paths at ten parks.
- Two additional staff positions to improve maintenance and operations across the system.
- Replaced equipment (trucks and mowers) to increase efficiency of maintenance.



Keizer provides services through the Parks and Facilities Division of the Public Works Department, one of five major areas of City operations that Public Works oversees. These services are focused on maintaining clean, safe parks for organized and informal activities. The City has been facilitator of recreation events or programming (including community sports and amphitheater programs) but does not directly provide any recreation services such as activities, classes, or events.

The limited public recreation programming options are a result of organizational focus on parks and facilities, constrained funding, and the availability of programs provided by neighboring service providers. As a division of Public Works, the inherent focus of the Parks and Facilities Division is operational. In the past, prior to the Park Services Fee, staffing was inadequate to provide even basic maintenance evenly across the system. That limitation is reduced, but not eliminated, with the new funding. Limited funding of the Parks and Facilities Division restricts its ability to take on new responsibilities, such as the maintenance of new park development and added facilities to existing parks.

While the Department does not function as a full-service recreation provider, the City has assumed some responsibility in recruiting, coordinating and providing oversight to partner-provided programs and events in parks. For example, through an RFP process, the City contracts with organized providers to operate Keizer Little League Park and the Keizer Rapids Park Amphitheater.



Keizer's role in parks and recreation is influenced by the recreation opportunities provided by its immediate neighbor, the City of Salem. Salem has a larger population base to support a much larger park and recreation system. In addition to its parks and recreation programs, the city also is home to the Salem Salvation Army Ray & Joan Kroc Corps Community Center (Kroc Center), a full-service community center that is membership-based but offers subsidized access as part of the organization's social mission. Both City of Salem and Kroc Center programs are readily available to Keizer residents (although the City of Salem does charge a non-resident rate). These established options would make it difficult for Keizer to establish itself as an independent recreation program provider.



CHAPTER 3

Needs Assessment



This chapter highlights community needs for parks and recreation, as well as opportunities for future enhancements as identified during the planning process.

COMMUNITY PRIORITIES

ENGAGEMENT PROCESS

Throughout the planning process, community members and stakeholders provided their input and ideas for the future of parks and recreation in Keizer through a variety of methods, including:

- Online questionnaire
- Pop-up event
- Focus group meetings
- Stakeholder interviews

This feedback resulted in an understanding of community needs, while highlighting opportunities for system improvement and prioritizing future actions. Results indicate that Keizer residents would like to see increased routine maintenance, more repair and replacement park features, and the construction of more trails and paths. Other top priorities included increasing natural area and river access, expanding fitness, health, and sports programs, and expanding programming in the form of community festivals, fairs, and events.

ONLINE QUESTIONNAIRE

An online questionnaire ran from December 1, 2020, to January 11, 2021. It included 17 questions related to parks and recreation and an additional seven questions related to demographics. Approximately 462 people responded to the survey and provided their input on parks and recreation.

POP-UP EVENT

The City held an intercept event at the KeizerFEST Iris Festival on August 7, 2021, to gather public input on the community's priorities for park and recreation facility enhancements. The intercept event included interactive display boards with a series of questions. Participants used stickers to indicate their answers to questions on four display boards, and post-it notes were available to write in other responses. The intercept event provided an opportunity to be involved for people who may not otherwise participate in the planning process. The event also gave the planning team an opportunity to talk with community members and hear about their experiences and ideas.

FOCUS GROUPS

Two focus group meetings were held in 2021 once each with the West Keizer Neighborhood Association and with leaders and stakeholders in organized or recreational sports in Keizer.

STAKEHOLDER INTERVIEWS

In December 2020 and January 2021, City of Keizer Councilmembers were invited to participate in one-on-one interviews to discuss the Parks & Recreation Master Plan update. City leaders were given an opportunity to provide direction for the planning process by identifying key issues, needs, recreation opportunities, and funding priorities for the Master Plan to address.



KEY THEMES AND PRIORITIES

Overall, community members indicate that they are satisfied with Keizer's parks and recreation system. Public engagement results during the plan update process indicated that the top priorities of Keizer residents were increasing routine maintenance, repairing and replacing park features, and building more trails and paths.

Figure 3-1: Community Outreach Priorities



Figure 3-2: Park System Satisfaction

Amount or Availability of Parks?

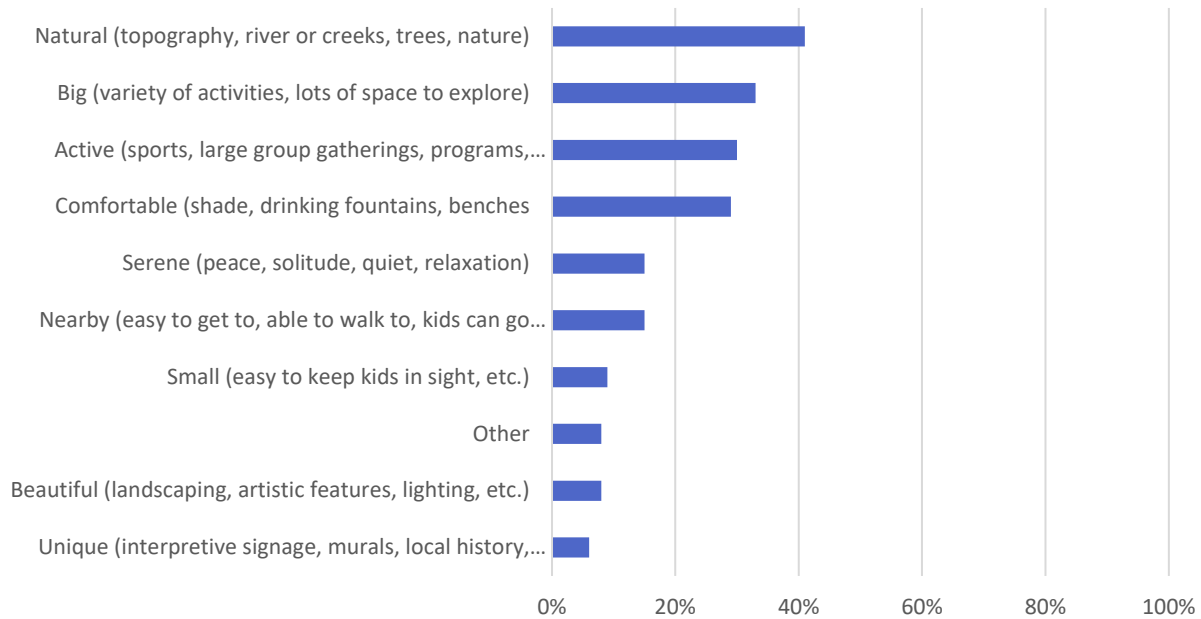
27%	Extremely Satisfied
43%	Somewhat Satisfied
11%	Neutral
12%	Somewhat Unsatisfied
6%	Extremely Unsatisfied
1%	Unsure

Maintenance and Condition?

27%	Extremely Satisfied
42%	Somewhat Satisfied
12%	Neutral
12%	Somewhat Unsatisfied
5%	Extremely Unsatisfied
2%	Unsure

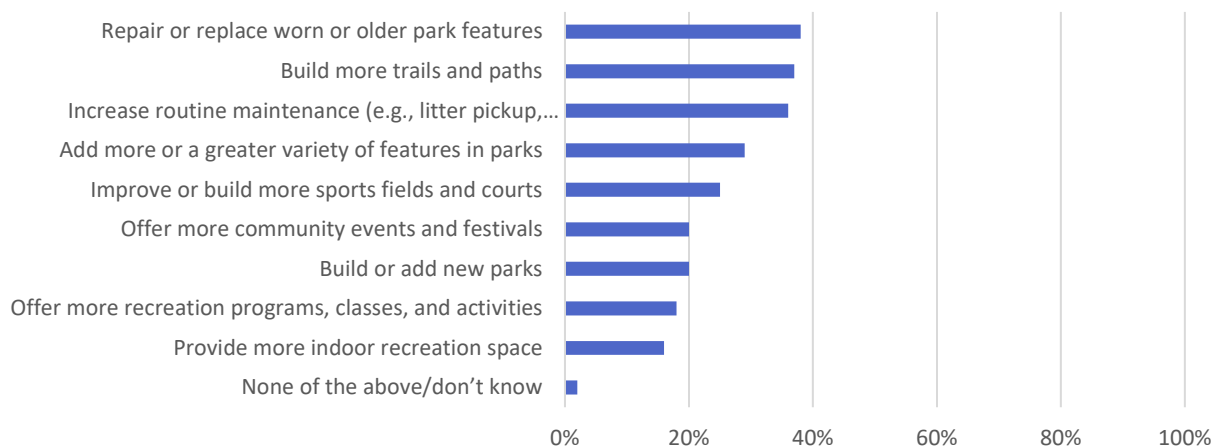
As well as a connection to nature, questionnaire respondents also seek out large, comfortable parks with a variety of activities and amenities as shown in Figure 3-3.

Figure 3-3: Most Important Park Qualities



Many Keizer residents believe that maintaining parks and park features should be a top priority. This includes both the repair and replacement of older/worn park features as well as increasing routine maintenance in parks (the first and third top funding priorities in Figure 3-4). On par with responses to other questions about trails in Keizer, the other top funding priority for respondents was building more trails and paths (second top funding priority).

Figure 3-4: Funding Priorities



During the pop-up event, improving river access was the top priority with maintaining park assets and landscaping and adding new recreation opportunities to make parks more interesting tied for second.

Figure 3-5: What's Your Priority

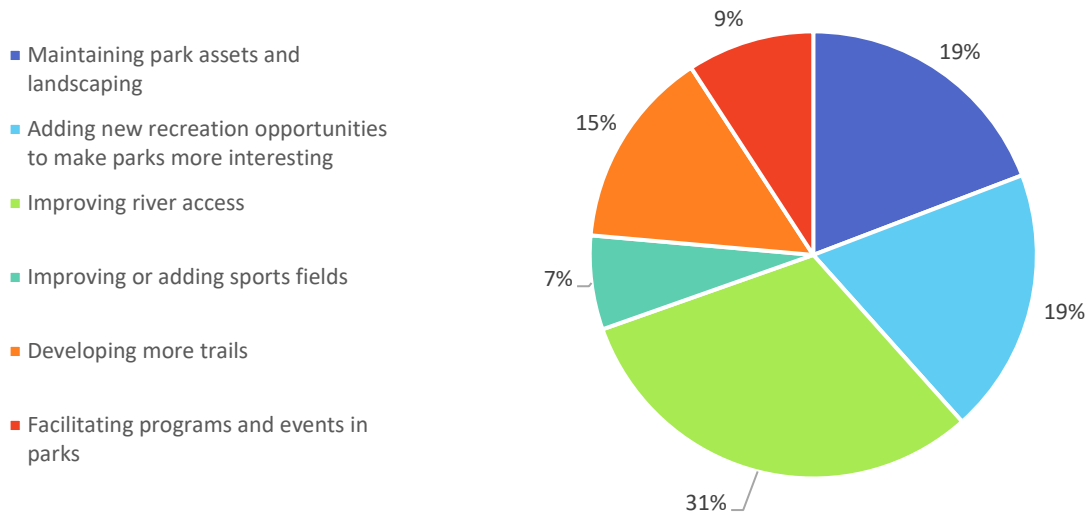


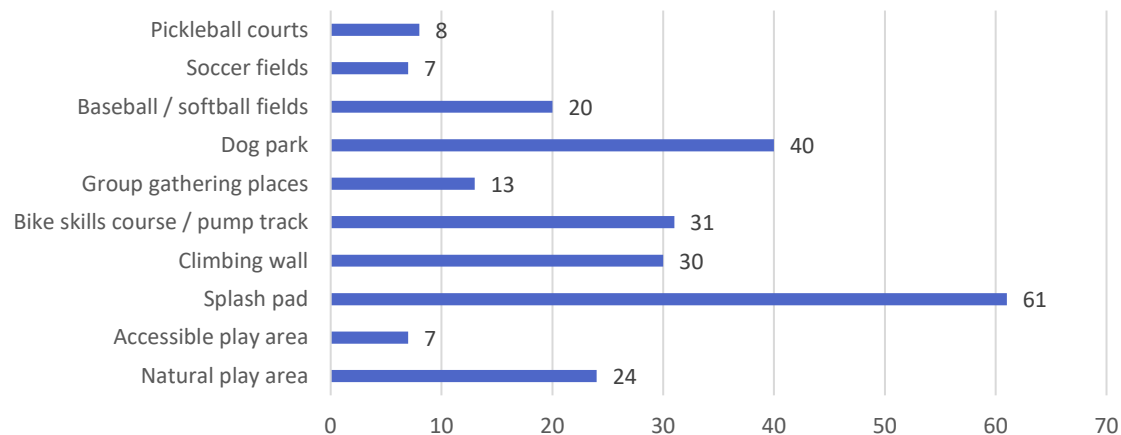
Figure 3-6: Missing Amenities or Features in Keizer Parks

Keizer residents feel that trails connecting parks and other destinations and better river access are missing from the parks system. Engagement outreach also indicates the City should consider extraordinary play features and challenge elements when replacing older/worn park features



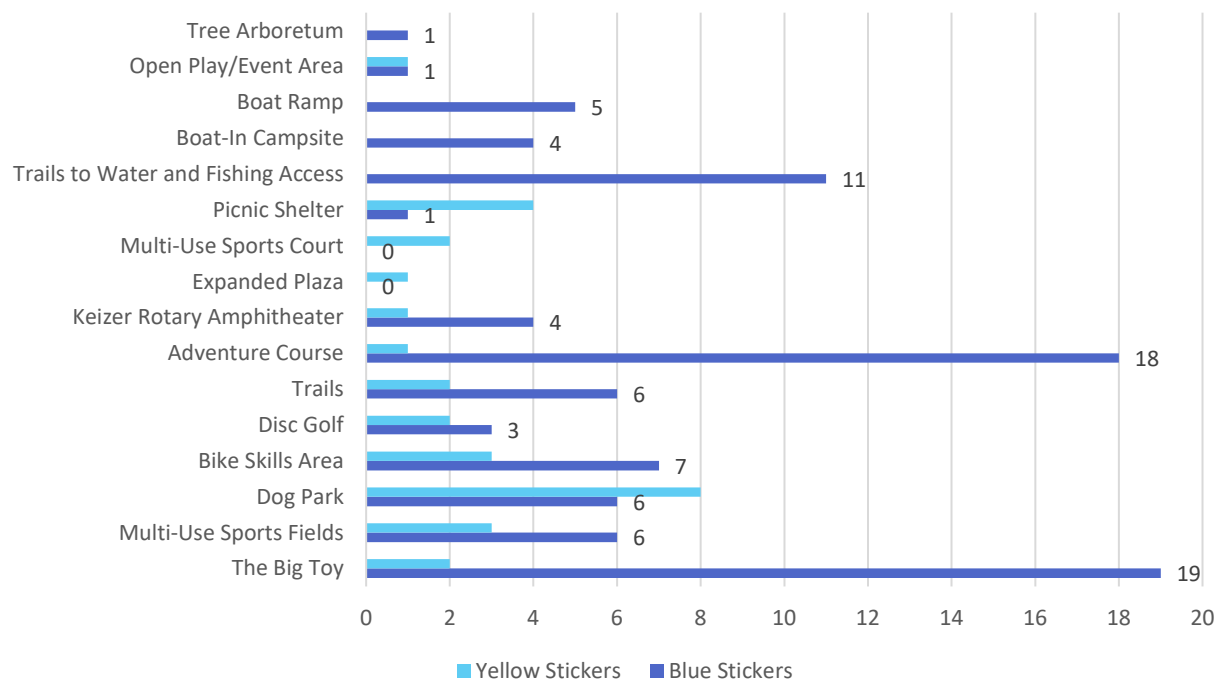
The need for extraordinary play features and other unique park elements were echoed at the pop-up event where top amenities included a splash pad, dog park, climbing wall, bike skills course/pump track and natural play areas.

Figure 3-7: Priority Park Amenities to Build



During the pop-up event, participants were shown the concept plan for Keizer Rapids which includes existing facilities and planned or proposed features. A blue sticker indicates the feature participants like best or would use the most and a yellow sticker indicates the feature they like second best.

Figure 3-8: Keizer Rapids Amenities and Priorities



COMMUNITY NEEDS

Community needs for park land, recreation facilities, trails, and activities are influenced by several factors, including evolving recreation trends, changing demographics, and the distribution and condition of existing parks and facilities. Community outreach findings were cross-checked through a technical analysis of trends, level of services, and existing conditions to identify needs.

PARKS AND RECREATION TRENDS



COVID-19

The worldwide pandemic affected many aspects of everyday American life since 2020, with the early stay-at-home orders significantly limiting community gatherings. During this time, parks played a significant role in supporting the need for physical movement and exercise, as individual or small group recreation was categorized by the CDC as essential activities for community health. The City will continue to adapt and update its operations, programs, and policies, understanding that parks access is a critical factor for both physical and mental health and wellness.

CONNECTING PEOPLE TO NATURE AND THE OUTDOORS

Across the country, there is a movement to reconnect people of all ages with nature and the outdoors. Since close-to-home access is critical, cities are protecting nearby natural areas, seeking to integrate more natural areas into developed parks, and providing programs to introduce people of all ages to nature and wildlife.

TRAIL-BASED RECREATION

While trail-related recreation such as walking, hiking, and running is among the most popular outdoor activities nationwide, Oregonians in particular spend more recreation time participating in these activities than the national average. Nationwide, non-motorized transportation and trail-based recreation activities—including walking, dog-walking, hiking, running and biking—are the top-rated recreational activities across all socio-economic and cultural groups.



ACTIVE, AGING POPULATION

As people live longer, the population of “older adults and seniors” encompasses multiple generations, including retirees who are in good health, physically active, and uninterested in participating in typical “senior center” activities. Instead, there is a growing interest in leisure activities for older adults, such as art-related programs and senior sports clubs, and in multi-generational settings.

PARTNERSHIPS

An additional trend is an increased reliance on partnerships to provide facilities, services, and programs. These types of partnerships include collaborative efforts to provide or improve access to recreation and social opportunities in parks, in sites owned by others, and in jointly owned or operated parks are facilities. Both non-profit and private organizations are continuing to collaborate with local government agencies to provide major facilities, such as health and wellness facilities, senior centers, sports complexes, and community centers.



PLAY FOR ALL AGES AND ABILITIES

The benefits of play for younger children are well-documented. However, play also benefits all age groups and abilities, including teens, younger and older adults, seniors, multigenerational groups, and special needs populations. In addition, more diverse play experiences are trending, such as nature play, water play, adventure play, thematic and destination play.





Keizer is an almost fully built-out community with an established system of developed parks providing various amenities. The developed parks are a source of pride for the community but do not satisfy the full range of residents' recreation needs.

PUBLIC PARK ACCESS

At this time, Keizer has nine developed or partially developed regional, community, and neighborhood parks with six special use parks and four natural areas for a total of 19 park locations. These parks vary greatly in size, design, and amenities, and 16 of the 19 supply some type of recreational opportunity in their current state.

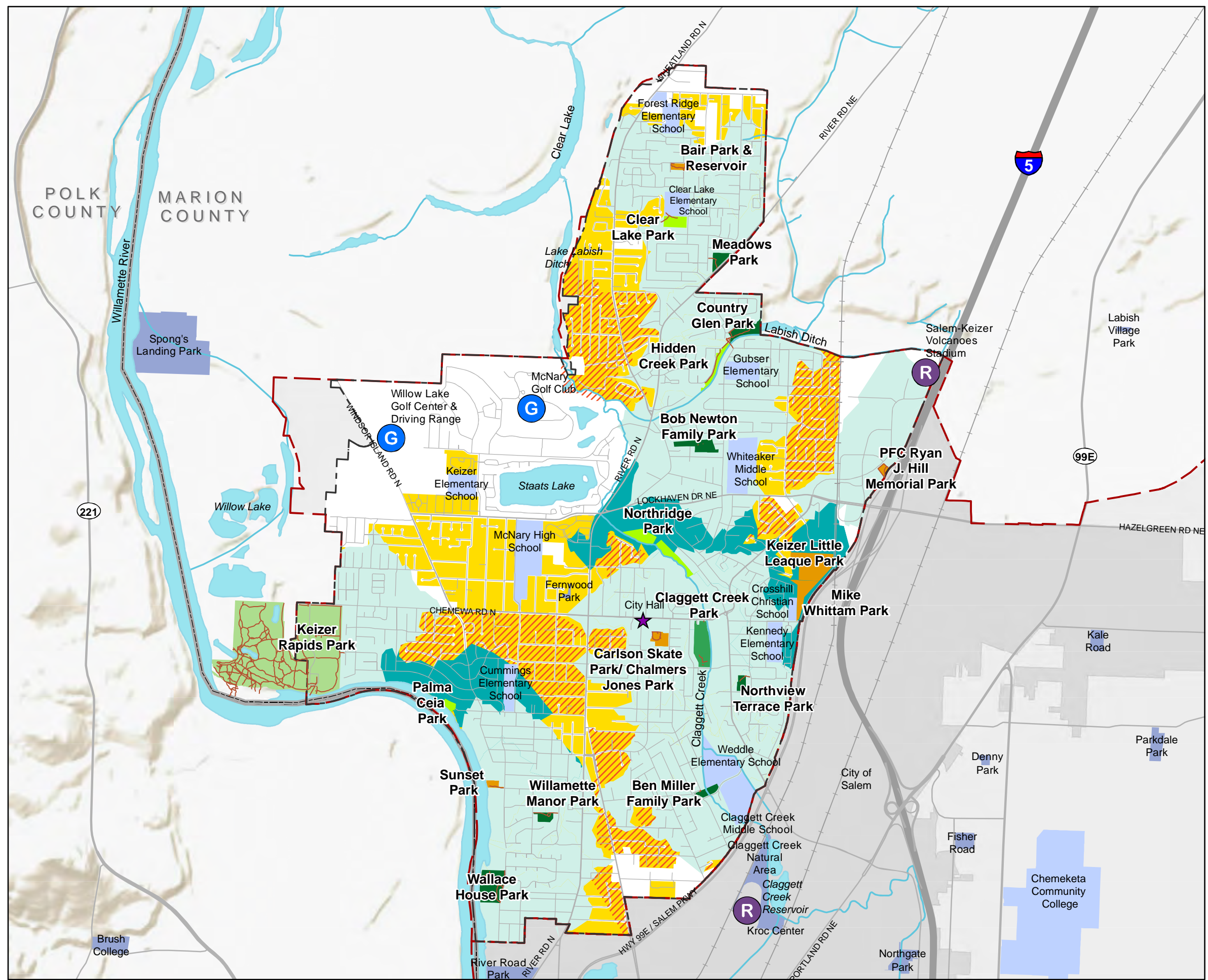
While these parks are distributed across the city, not all of Keizer's residents enjoy the same access to parks within walking distance of their home. As shown on Map 3-1 there are several underserved areas within Keizer where residents lack access to a developed park within a 10-minute walk (approximately one-half mile). The map also shows residential areas with a very high park need using Trust for Public Land data.

When the gaps in the service area reach are compared with the existing zoning information, four distinct underserved areas are revealed. The largest park access gap occurs in the center of town on either side of Chemewa Rd near McNary High School and Cummings Elementary School. Other significant gaps are located in north Keizer west and south of Clear Lake Park, east Keizer near Whitaker Middle School, and at the southern end of the City near Highway 99E. Larger parks with multiple amenities like Keizer Rapids Park or Bob Newton Family Park typically attract residents from greater distances. While the City has some underserved areas for parks within walking distance, park service is better for those residents able to drive to parks.

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Map 3-1: Access Map



City of Keizer Parks

- Regional Park
- Community Park
- Neighborhood Park
- Special Use Park
- Natural Area

Trails and Paths

- Park Trails

Park Access

- 10-minute walk (TPL park service area)

Park Access Gaps - Park Need

- Access gap within a 10-minute walk of an undeveloped park or special use site
- Access gap (residential zoning)
- Very high park need (TPL overlay)

City Facilities

- City Hall

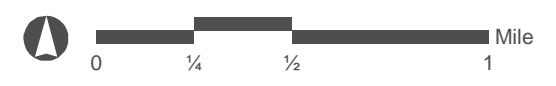
Other Parks and Facilities

- Parks Provided by Others
- Schools and Colleges
- Golf Courses and Driving Ranges
- Recreational Facilities Provided by Others

Basemap Features

- City of Keizer Boundary
- City of Salem
- Urban Growth Boundary
- County Line
- Major Streets
- Creeks, Streams, and Waterbodies

February 2021 Sources: City of Keizer, Monroe County, MIG 2021
Trust for Public Land ParkServe, Keizer Zoning 2021



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PARK LAND LEVEL OF SERVICE

Park Level of Service (LOS) is a metric that describes the sufficiency of park acreage in meeting the needs of local residents. LOS is typically calculated as a ratio of the number of park acres compared to the number of people served. It is expressed in terms of acres per one thousand residents. This ratio provides an easy way to describe and set standards for park acreage.

As shown in Table 3-1, the City added a tremendous amount of park land since 2008, increasing the existing level of service from 1 acre per 1,000 residents to more than 6 acres per 1,000 residents. Part of this difference lies in the fact that natural areas were not counted in 2008 calculations, but mainly it is due to the addition of Keizer Rapids Park, Bair Park, PFC Ryan J. Hill Memorial Park (formerly Keizer Station Park), Palma Ciega and Wallace House Park.

If all developed and undeveloped City park acreage continues to be counted as Keizer’s population grows, the City will still offer 5.6 acres per 1,000 residents, exceeding its adopted standard.

PARK NEEDS

While the Park Access Analysis shows that the Keizer has several unserved neighborhoods within walking distance of parks, the rapid expansion of the park system means the City is exceeding its standard for park land.

Needs for new parks in unserved areas are noted. However, the more pressing need is to improve and maintain the new acreage that the City already owns. Once those needs are addressed, additional park land is needed.

Table 3-1: Keizer Park Level of Service (2008 and 2020)

Table Header Text	Level of Service
City Service Levels	
2008 Existing Level of Service	1 acre / 1,000 residents (not including natural areas)
2008 Parks Master Plan Standard	5 acres / 1,000 residents (including natural areas)
2020 Existing Level of Service	6.2 acres / 1,000 residents (including natural areas)
2030 Keizer Service (no new parks)	5.6 acres / 1,000 residents (including natural areas)
Benchmark Data	
2020 NRPA Median for Similar Sized Communities	9.6 acres / 1,000 residents
Total	

Note: NRPA data are from the 2020 Agency Performance Review, National Recreation and Park Association.

The 2020 LOS is based on a 2020 population of 38,580. The 2030 LOS is based on projection of 43,154 identified using 2020 PSU projections for Salem-Keizer UGB, with 12% growth total over the next decade.

PARK CONDITIONS

In 2020 the project team conducted a park condition assessment, building upon the existing ADA plan completed in 2018 (City of Keizer Facility Barriers Analysis). High-level findings of that assessment are discussed below.

Park Maintenance and Condition

Parks in general are well maintained, with staff able to address maintenance needs. Most park amenities and facilities in Keizer are in relatively good condition, needing routine repairs and improvements over the next ten years. Notable exceptions are Keizer Little League Park and Bob Newton Family Park where more investment is needed.

Need for park asset management include:

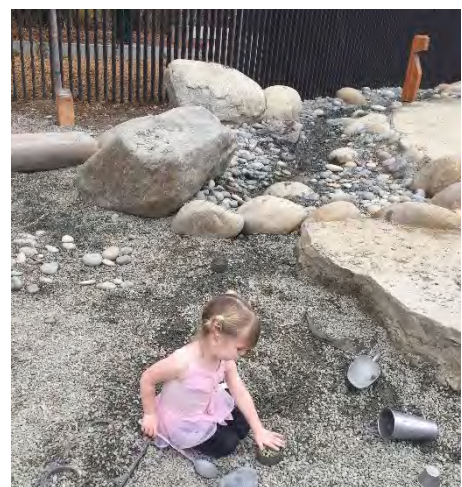
- Continued repair and replacement of old and worn features, as initiated through the Parks Services Fee. Replacement should take into account opportunities to replace with an enhanced or different recreation facility to diversify recreation options.
- A focus on basic enhancements, such as benches, tables, and shelters
- Significant improvements at high-use sites, especially Keizer Little League Park and Bob Newton Family Park



Park Amenities and Facilities

Many Keizer park sites are underdeveloped, and the distribution of park facilities and amenities is uneven. Many sites lack active recreation opportunities and while larger parks tend to devote more space towards providing expansive open turf areas or natural areas, they do not necessarily provide added features. Other parks lack adequate support amenities like drinking fountains, restrooms, benches, picnic tables, shelters as well as internal pathways and connections to these amenities.

The small size of some of Keizer's parks is a factor in where and which amenities are provided. Reinvestment creates an opportunity to assess if the facility is still located in the most appropriate area and if it is the right type of facility to provide for future use and meet future needs. Adding amenities to smaller-scale parks is challenging and may not always be possible. However, finding ways to provide a broader range of amenities that people can easily get to from home is key to enhancing the park experience.





Several areas where park amenities and facilities could be enhanced to better support recreation opportunities include:

- **Diverse Play Opportunities.** Keizer’s existing play areas are mainly traditional post and platform structures. There are many opportunities to better support universal play, nature play, water play, and thematic play areas in neighborhood and community parks that are more appealing to all ages.
- **Challenge Elements:** While playground area designed for ages 2-5 and 5-12, there is noticeable lack of opportunities for ages 13+ in Keizer, including teens and younger adults. This is the same need that led to the development of the Carlson Skate Park years ago. Challenge facilities such as zip lines, climbing elements, bike skills courses and adventure courses are needed.
- **Fitness Opportunities:** Because of COVID-19 closures, interest in health-oriented fitness is high. As this Master Plan was underway, the City installed more outdoor fitness equipment at Wallace House Park. Additional small sports courts and even looped trails in parks are needed to provide more opportunities for fitness, walking and biking.
- **Connections to Nature:** The Park Assessment identified many needs and opportunities to highlight existing natural features, open views of creeks and natural areas, improve passive use of natural areas through interpretation and trails, and enhance nature-based recreation, such as fishing and river-access for waterplay and kayaking.
- **Spaces for Gatherings and Events:** Keizer residents need improved spaces, facilities and infrastructure to participate in community festivals, events and large group activities. Notably, large picnic shelters and pavilions, event space at Keizer Rapids Park, improved social space at the amphitheater are needed.

- **Diverse, Multi-Generational Parks.** Community feedback and the technical analysis of parks identified needs for a greater variety of recreation options and experiences. Consideration should be given to supporting activities in parks that people of different ages could enjoy together.
- **Flexible Spaces.** Flexibility is the key to adapting to the changing trends in recreation. This can come in the form of park features that serve multiple activities or can be repurposed for an emerging trend.

Park Accessibility

Recent paving/resurfacing of asphalt paths in certain parks has improved park access. However, many parks have accessibility issues including tripping/mobility hazards caused by tree roots, inaccessible surfacing at major features including playgrounds, benches, and picnic tables, and barriers to otherwise accessible features.

To be effective in providing service to all of Keizer, improvements are needed to walking routes. This includes sidewalks, curb-cuts, and other path-of-travel improvements to increase accessibility in Keizer parks. Designing for all users, regardless of physical, sensory, and cognitive differences will ultimately benefit all Keizer park users who may experience temporary or permanent changes in their abilities through age or injury. Quality ongoing maintenance needs to be a priority to ensure an otherwise accessible trail or facility remains so.



TRAIL NEEDS

Similar to state and regional trends, walking and trail-based activities are of the top activities in Keizer. Across public engagement opportunities, trails and a trail network emerged as a priority for Keizer's residents when considering parks and recreation. Building more trails and pathways was a top funding priority in the online questionnaire and residents feel that trails connecting parks and other destinations are currently missing from Keizer.

Keizer currently lacks a network of safe, active recreational links that connect people with parks and public spaces.

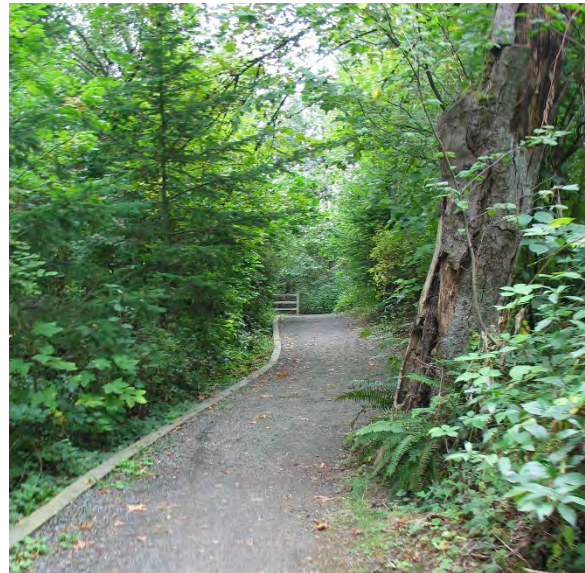
Building on the need for safe, walkable access to parks and the popularity of cycling, an interconnected multi-modal trail network linking Keizer parks is a major opportunity—even though making some trail connections (particularly those along Claggett Creek) are long-term projects. Trail additions and enhancements may include improving accessibility and wayfinding, adding amenities such as directional signage, lighting, art, and resting areas.

Survey says...Are more trails, pathways and bikeways needed in Keizer?

70% Yes

12% No

18% Unsure



PROGRAMS AND SERVICES

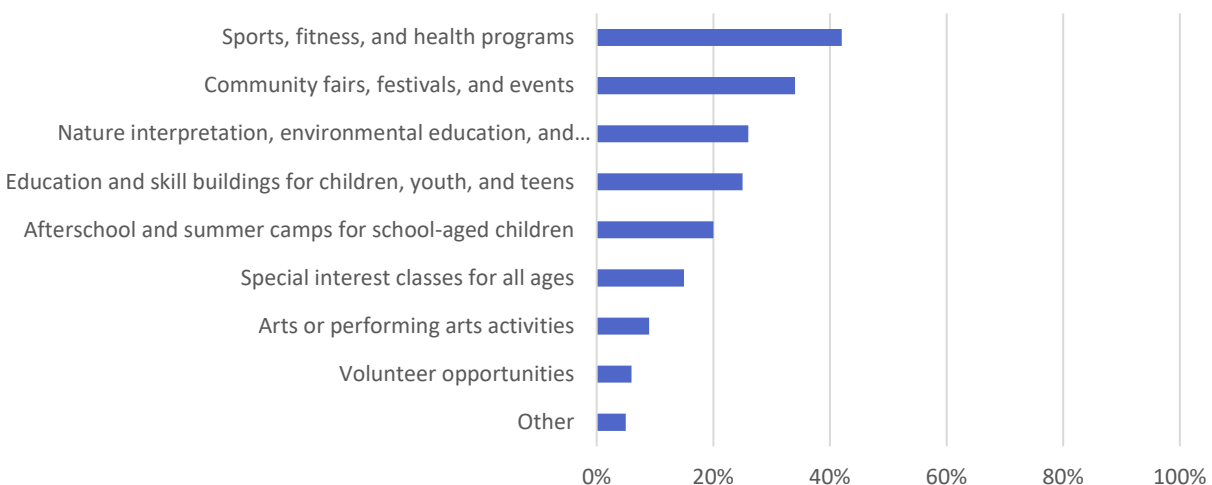
As discussed in Chapter 2, the City does not directly provide recreational activities, classes, or events. However, the City supports organized recreation through the provision of recreation facilities and by contracting with other recreation providers.

Sports participation and interest is high in Keizer. Outreach participants would like to see the City support more sports, fitness, and health programs. Public engagement results also indicated the community would like more community fairs, festivals, and events. While a desire for indoor recreation programs was also noted, that demand was not as strong as other types of activities that could be offered outdoors.

Bringing programming to existing and new parks, plazas and public spaces can enhance community benefits. There is an opportunity for the city to creatively and flexibly provide programs in a variety of parks through partnerships with other recreation providers. Many cities are exploring ways to encourage active recreation opportunities in neighborhood parks within walking distance of most residents. This approach includes incentivizing privately-run boot camps, yoga classes, or similar activities in parks.

There is an opportunity to provide a greater variety of community events, such as a neighborhood movie night or park clean up and invasive species removal day. Pilot programs for outdoor activities in parks can be further explored to increase community gathering opportunities. Increased park activities are also an effective way to minimize and discourage nuisance behavior in parks and increase the perception of park safety.

Figure 3-9: Most important programs, events, and services to support

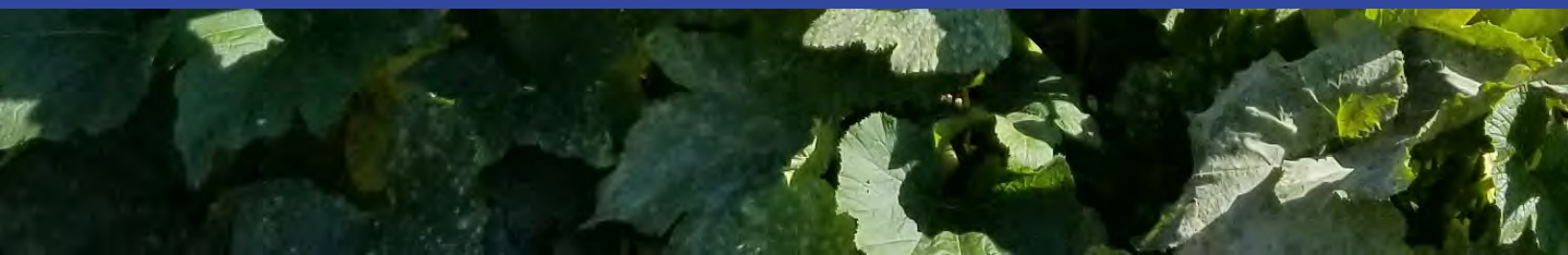


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CHAPTER 4

Recommendations





CHAPTER FOUR: RECOMMENDATIONS

The Keizer community's aspirations for parks, facilities, natural areas, trails, and recreation activities are the guiding forces for the Master Plan. This chapter confirms the City's long-term vision and goals for parks and recreation. It also identifies six guiding principles for enhancing the park and recreation system, along with a summary of the site and systemwide recommendations that support these key directions for implementation. These principles are aligned with the 2008 goals for the park and recreation system—except that they bring priority projects more into focus based on the desired level of service for this community.

VISION FRAMEWORK

In 2008, community feedback from outreach activities were used to define the City's vision, goals and objectives for parks, recreation facilities, trails, programs, and related services. Known as the "vision framework," this information provides a foundation for long-range initiatives for the parks and recreation system.

The 2008 vision and goals were cross-checked by 2020-2021 priorities identified through community outreach and discussed with City staff and the Parks & Recreation Advisory Board. While the long-term vision and goals remain, current City leaders and community members want a Master Plan that provides more specific directions for priority projects to pursue over the next ten years.

For example, the City's long-term vision and goals may include ensuring that a full-service program of indoor and outdoor recreation opportunities is available for community members of all ages and abilities, with accessible parks connected by a highly interconnected and integrated system of trails. However, the current direction based on community priorities is to focus on the quality development and stewardship of parks, facilities, and trails that support outdoor recreation and access to nature. For this reason, this Master Plan confirm the long-range directions, but identifies recommendations tied to the guiding principles.

VISION FRAMEWORK

The vision framework includes the following elements:

Our **vision** summarizes our community's aspirations for future parks and recreation services.

Our **mission** describes how the Parks Division will carry out our current work.

Our **goals** describe our desired directions for long-range change.

Our **guiding principles** describe the key directions for projects to pursue over the next ten years and beyond.



VISION

Keizer envisions a livable and interconnected community with a park system that:

- Preserves and maintains a comprehensive system of parks that provide for our community's growth;
- Provides a system of unique destinations reflecting Keizer's pride in its parks and natural areas;
- Enhances waterfront access to take advantage of the opportunities offered by our water resources;
- Provides a system of trails to connect parks, open space, schools, neighborhoods and regional destinations; and
- Includes facilities and programs that are responsive to the community's needs.

MISSION

The Parks Division, in collaboration with City leaders and the community, will develop, maintain, and steward the parks, facilities, and natural resources that support accessible recreation activities and social gatherings in Keizer.

GOALS

The City retains eight long-range goals for the provision of park and recreation services.

Goal 1: Provide well-designed, accessible and safe parks, recreation facilities, and natural open space areas.

Goal 2: Maximize opportunities for public enjoyment of waterfront access.

Goal 3: Connect neighborhoods with parks, schools, natural open space areas, and the waterfront, as well as downtown and the region.

Goal 4: Meet the park and recreation needs of Keizer's growing community.

Goal 5: Ensure that a program of recreation services is available for community members of all ages and abilities.

Goal 6: Provide efficient and high quality maintenance of parks, facilities, and natural open space areas.

Goal 7: Be an efficient and effective provider of the parks and recreation services desired by the community.

Goal 8: Encourage public involvement in park and recreation issues.

GUIDING PRINCIPLES

The City's work to enhance parks and recreation over the next ten years will be guided by the following overarching directions, described as guiding principles:

Principle 1: Support routine maintenance efficiency and effectiveness.

Principle 2: Reinvest in well-used or aging park features.

Principle 3: Diversify recreation opportunities for sports, health and play.

Principle 4: Increase access to natural areas and river.

Principle 5: Connect key parks with trails and off-street pathways.

Principle 6: Facilitate community gatherings, festivals, and events.

SITE AND SYSTEMWIDE RECOMMENDATIONS

Master Plan recommendations are organized by the six guiding principles that reflect community priorities and the City's desired level of service. They describe specific strategies to enhance the parks and recreation system over the next ten years. Since Keizer Rapids Park development will achieve several of the guiding principles, recommendations for this site are addressed first. All recommendations are informed by supporting material in three appendices, which identify guidelines for site enhancement by classification, recommendations by site, and specific projects and costs for improvements. These include:

- Appendix B: Development and Renovation Guidelines
- Appendix C: Site Recommendations
- Appendix D: Capital Project List



KEIZER RAPIDS PARK DEVELOPMENT

Keizer Rapids Park presents a tremendous opportunity to expand and diversify recreation for Keizer residents and visitors. As the City's only regional park, its largest park, and a partially developed site, Keizer Rapids Park is well situated to help advance four different guiding principles (see sidebar). It's mix of developed and natural areas provide a unique park character to support a variety of active and passive park experiences.

SITE DEVELOPMENT

Map 4-1: Keizer Rapids Park Development Concept updates the development concept presented in the 2004 Keizer Rapids Park Master Plan. It includes new elements that better respond to the current and future needs of the community. Described in more detail in Appendix C, recommended site development projects will support the following types of recreation experiences:

- **Sports:** The developed portion of the park is anticipated to include three multi-use rectangular sports fields to support soccer, rugby, and football. A new pickleball complex (4-8 courts), a lighted basketball court and futsal court will support additional sports opportunities, in addition to volleyball at this site. Sports field and court enhancements—such as seating, lighting, equipment storage, potentially artificial turf, and even added parking—will support local use as well as tournaments.
- **Play:** In addition to the Big Toy, a playfield and nature play elements will support family activities.
- **Social Gatherings and Events:** The development of an open event space in the southeast part of the park, plus expanded and improved plaza in front of the amphitheater will create far more opportunities for community events, fairs and festivals. Site recommendations also include adding picnic pavilions and shelters of various sized to support large and small group gatherings. Built-in amenities such as group barbecues and sinks, plus varied and movable tables and chairs will maximize opportunities for shelter use. The continued maintenance of the dog park, and even new shade shelters near the sports field and Big Toy will support events and gatherings.

PRINCIPLES SUPPORTED BY KEIZER RAPIDS PARK DEVELOPMENT

Diversify recreation opportunities for sports, health and play.

Increase access to natural areas and river.

Connect key parks with trails and off-street pathways.

Facilitate community gatherings, festivals, and events.





Map 4-1: Keizer Rapids Park Development Concept



Trails and Paths

- Paved Park Trails
- Nature Trails
- Other Trail Connections

Park Facilities and Features

- P Existing Parking
- Existing Feature
- Disc Golf Hole
- Proposed Feature
- RR Restroom Expansion

Basemap Features

- Park Boundary
- Urban Growth Boundary/City Limits
- Major Streets
- Water Bodies

February 2021 Sources: City of Keizer, Monroe County, MIG 2021, The Trust for Public Land



- **Diverse Recreation Options:** Some of the most exciting recommendations involve adding or improving unique recreation experiences at this site. A new adventure course, bike skills area, futsal and pickleball courts (described under sports), plus an enhanced disc golf course and BMX bowl add new features that respond to key trends and needs for recreation.
- **River Access:** Recommendation include paving the trail to improve site access to the boat-in camp and creating several new river viewpoints. While there are places where getting to the river will be a challenge, the new development identifies options to add new fishing access points, including one more extensively developed where it sits above the flood zone. The boat ramp and dock, boat and canoe lockers will continue to be maintained to provide swimming, fishing and boating opportunities, as well as access to the Willamette River Trail.
- **Trails and Pathways:** Improved trail maintenance, site wayfinding, mileage markers and interpretive signage for an enhanced mix of hard and soft-surfaced trails will support different types of walking and biking opportunities (as well as improved maintenance access to the tree-covered portion of the park). New recommendations include a loop trail, access paths from new parking areas to site features, and even a consideration of connections to downtown (see separate trails section.)
- **Connections to Nature:** Instead of just having trails through natural areas, there is an opportunity to add self-guided nature hikes, with trail markers and signage that better tell the story of Keizer's Rapid's natural features, the site's heritage as a homestead, and even indigenous and tribal connections to this site. The new development concept includes an expanded arboretum, berm and tree or landscape buffer that uses topography and plantings along the eastern edge of the park. This provides a visual separation from the adjacent neighborhood and also minimizes noise from recreation activities. The entire concept is built on an understanding of flood zones and wetlands, protecting these sensitive areas from development.
- **Amenities:** Recognizing that the new mix of recreation facilities and uses will attract crowds for events and tournaments, plus encourage people to stay and play longer, the Master Plan recommends expanding restrooms, adding paved and overflow parking, and adding amenities such as drinking fountains (some dog-friendly), benches, seatwalls, fencing, bike racks and bike repair stations, a diverse mix of tables/chairs (instead of just picnic tables), and other amenities that support site access, comfort and use,.

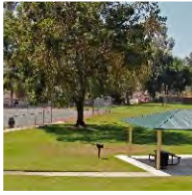
MAINTENANCE AND OPERATIONS

As described in more detail later in this chapter, Keizer should be prepared to enhance the maintenance level of service at Keizer Rapids Park. New features and facilities will require not only added, but specialized, maintenance attention. Combined with the added regular use anticipated, plus more events, tournaments, sports games, and large group events, this site may need to have dedicated staff attention. This will be especially true during events and the high-use summer season.

PARTNERSHIPS

Several community partners have emerged with an interest in Keizer Rapids Park. These partnerships are described in more detail in Chapter 5. If partners are able to bring substantial resources to support facility development, these partnerships are a valuable way for the City to reduce the amount of funding it needs to add amenities and facilities. The City will continue to discuss these partnerships to ensure they are in alignment with Master Plan goals and the new Keizer Rapids Park Development Concept.





PRINCIPLE 1: Support routine maintenance efficiency and effectiveness.

RECOMMENDATIONS:

- Adopt new maintenance tiers to focus resources on highest use sites, and give attention to natural resources where needed
- Ensure sufficient funding and staffing are available to maintain new facilities
- Involve partners and neighborhood groups in park clean-ups

MAINTENANCE TIERS

All park sites require some type of routine and preventative maintenance to take care of City assets and landscaping. However, parks with higher levels of use, specialized facilities, reservable facilities and organized programs/events typically required a greater level of maintenance. Sites with substantial natural resources may need specialized care as well. This Master Plan simplifies the four-tiered system (Level A, B, C and undeveloped) adopted in 2008 to focus on the level of maintenance that developed park areas should receive (standard or enhanced). It also indicates where sites have extensive undeveloped or natural areas that require a different type and frequency of maintenance (natural resource maintenance). Park land should be maintained according to their appropriate level of use:

Standard Maintenance:

Parks with regular use require standard maintenance for safety and aesthetics. These sites receive routine and preventative maintenance for amenities and assets, plus routine hazard monitoring and basic landscaping care and beautification.

Enhanced Maintenance:

Enhanced maintenance is needed at sites that include specialized assets, are programmed or otherwise are heavily used. City staff will maintain these sites at the highest level, so that sites receive priority during peak use times, as well as special attention to support programming and events.

Natural Resource Maintenance:

Parks with extensive natural resources often require less frequent and, on occasions, specialized care. Environmental restoration may be needed.

KEY SITES FOR MAINTENANCE

All parks and trails require ongoing maintenance. See Appendix D for the identified maintenance level for each site.

Table 4-1: Park Maintenance Levels

Level	Routine Tasks	Occasional Tasks	Application
Routine and Standard Maintenance for Developed Parks			
Standard	<ul style="list-style-type: none"> • Landscape maintenance (mowing, trimming, edging) • Landscape maintenance • Trash removal and litter pickup • Paved surface and path blowing and debris removal • Routine and preventative care for site furnishings, facilities, and infrastructure • Restroom cleaning or portable restroom dumping • Irrigation maintenance 	<ul style="list-style-type: none"> • Annual fertilization • Pruning • Graffiti / vandalism removal or repair • Amenity repair • Structural evaluation and inspections • Amenity replacement 	<p>Parks with regular use Specialized care is not needed.</p> <p>This applies to all developed sites that do not need enhanced care. See Appendix D.</p>
Enhanced	<ul style="list-style-type: none"> • All tasks in “standard” level, but on a more frequent basis, or sequenced to support activities, e.g., more frequent mowing and litter pickup • Specialized facility maintenance (e.g., splashpad) • Sports field turf irrigation and management • Janitorial care of buildings (e.g., community center) • Shrubs, landscape beds, annual plantings, arboreta 	<ul style="list-style-type: none"> • Repair or replacement of major facilities • Program/event/reservable facility preparation, setup, or cleanup 	<p>Parks, or parts of parks, with specialized assets and heavier or more frequent use, including events and programs. This category includes signature sites that support City identity.</p> <p>Keizer Rapids Park Chalmers-Jones Park/Carlson Skate Park Claggett Creek Park Keizer Little League Park</p>
Natural Area Maintenance			
Natural Resource Maintenance	<ul style="list-style-type: none"> • Routine monitoring and inspection • Tree / brush pruning • Mowing (where appropriate) • Trail clearing 	<ul style="list-style-type: none"> • Tree canopy protection • Invasive species removal • Dumping and hazards removal • Riverbank or streambank stabilization • Natural area restoration • Natural resource management • Fire prevention 	<p>Undeveloped parks or parks with significant natural resources, substantial natural areas, or river/creek adjacencies</p> <p>Keizer Rapids Park Claggett Creek Park Ben Miller Family Park Sunset Park Mike Whittam Park Clear Lake Park Northridge Park Palma Ciega</p>

SUFFICIENT MAINTENANCE RESOURCES

The City of Keizer should invest substantially more in park maintenance. Comparisons with similar park and recreation systems, using the National Recreation and Park Association Park Metrics, confirm that Keizer continues to operate on a very lean staffing and funding model even with additional Park Services Fee funding (Table 4-2).

Table 4-2: Staffing and Operation Benchmarking (2020 NRPA Park Metrics)

	Keizer 2020	Cities with a Population of 20,000 to 49,000	Parks Departments with a Budget of \$500,000 to \$1,000,000	Cities with 250 or Less Acres of Park Land
Residents Per Park				
Median	2031	1963	1857	2037
Lower Quartile		1233	941	1156
Upper Quartile		3140	3106	3960
Acres per 1,000 Residents				
Median	6.2	9.6	9.4	5.2
Lower Quartile		5.4	4.5	2.6
Upper Quartile		15	20.6	10.6
Staffing Total FTE				
Median	4.1	27.3	7.4	15.1
Lower Quartile		14.7	5.7	7
Upper Quartile		50.5	11.4	34.7
Staffing FTE per 10,000 residents				
Median	1.1	8.9	5.9	8.4
Lower Quartile		5	3	4.9
Upper Quartile		15.6	9.2	17.3
Annual Operating Expenditures (Total)				
Median	\$ 660,300	\$ 2,885,847	\$ 696,053	\$ 1,550,187
Lower Quartile		\$ 1,587,057	\$ 6,000,000	\$ 671,449
Upper Quartile		\$ 5,497,877	\$ 820,386	\$ 3,700,000
Annual Operating Expenditures (per capita)				
Median	\$ 17.12	\$ 97	\$ 22	\$ 74
Lower Quartile		\$ 56	\$ 9	\$ 47
Upper Quartile		\$ 200	\$ 54	\$ 124
Operating Expenditures per acre of park and non-park sites				
Median	\$ 2,740	\$ 8,522	\$ 2,726	\$ 6,176
Lower Quartile		\$ 4,578	\$ 893	\$ 3,315
Upper Quartile		\$ 18,358	\$ 7,666	\$ 13,758

Source: <https://www.nrpa.org/publications-research/ParkMetrics/>

As shown in Table 4-2, comparison categories that aggregate park system data according to cities of a similar population, budget level, and system size show that Keizer has:

- **A relatively small park system** for the number of people it serves – lower than the median park acres by population;
- **A lean staff for maintenance and operations**, far below the median staffing level, largely because over 90% of agencies provide recreation services; and
- **Low overall investment in operations** per capita and per acre of park land.

The City of Keizer needs to invest more in parks maintenance and staffing, particularly when staff also should also coordinate with and oversee the operators of parks and facilities, such as Keizer Little League Fields and the Rotary Amphitheater.

MAINTENANCE VOLUNTEERISM

Due to its lean staffing, the City of Keizer has relied on volunteers, site operators, and community groups to support regular park maintenance as well as special clean-up projects. The City should continue to involve partners and volunteers in parks maintenance projects and stewardship to maintain efficient operations. However, the City should not delegate maintenance responsibilities to other groups unless it is part of a maintenance program or partner agreement. This new approach will clarify roles and responsibilities when coordinating with partners. It will also ensure a higher quality maintenance in parks. Recommendations include:

- Formalize expectations for maintenance and asset management in partnership agreements, especially at Keizer Little League Fields and the Keizer Amphitheater.
- Initiate and formalize Adopt-a-Park and Adopt-a-Trail programs.
- Continue to recruit, involve, and recognize volunteer contributions to park maintenance and site repair, ensuring that volunteer labor has sufficient training and supervision.
- Continue to host periodic park clean-ups and special projects (such as a natural area restoration).





PRINCIPLE 2: Reinvest in well-used or aging park features.

RECOMMENDATIONS:

- Repair and replace old/worn features
- Improve comfort amenities and ensure facilities are operable (benches, playgrounds, sports courts, picnic shelters)
- Focus on revenue-generating facilities
- Replace some amenities with different recreation opportunities
- Improve ADA accessibility

REPAIR AND REPLACEMENT

Appendix C documents in detail the recommended improvements for each site in Keizer's Park system. As noted in these site recommendations, some sites need substantial investment, such as Keizer Little League Fields (see sidebar).

The City has invested in the repair and replacement of amenities and facilities over the last few years, relying on a new funding source to do so. Long-term, City staff should document the ages and lifecycles of park facilities when renovated, so that an asset management plan can be in place to track and forecast ongoing replacement needs. For example, most play equipment has a lifecycle of approximately 15 years. That means that the City will need funds on-hand to replace play areas again in that timeframe. This approach allows the City to budget for repairs and replacements needed, rather than relying on a Facility Condition Assessment to identify issues.

KEY SITES FOR REINVESTMENT

Key sites for asset management, including the repair and replacement of old and worn features include:

Keizer Little League Fields
Claggett Creek Park
Bob Newton Family Park
Country Glen Park

Multiple sites need improvements in amenities such as benches, tables, and pathways.

For reference the approximate life cycle (in years) of various facilities is noted.

Picnic Tables, 15	Skatepark, 15
Benches, 15	Tennis Court Surfacing, 10
Trash Receptacles, 15	Shade Shelters, 20
Individual Barbecues, 10	Backstops, 20
Drinking Fountain, 15	Volleyball Court, 15
Bike Racks, 20	Restroom, 20
Play Area Equipment, 15	Path (Decomposed Granite), 10
Resilient Rubber Surfacing, 10	Concrete Walk, 30
Outdoor Fitness Equipment, 15	Asphalt Parking, 15
Basketball Court Surfacing/ Backboard, 10	Interpretive Signage Panels, 5
Splashpad, 10	Irrigation Equipment, 12

One key issue noted across the community includes trip hazards and surfacing issues on paths, in play areas, and in access to picnic table pads and seating. Extreme weather may degrade play equipment and safety surfaces, decreasing impact attenuation and accessibility. Walking surfaces in several parks present safety or accessibility issues including tripping or mobility hazards caused by tree roots, inaccessible surfacing at playgrounds, benches, and picnic tables, and barriers to otherwise accessible features. Improvements that could be considered for specific sites include maintenance of park surfaces, nighttime lighting, fencing at the edge of parks or play areas, signage, or increased physical access and clear sightlines.

ADA ACCESSIBILITY

In 2018, the City of Keizer conducted a Facility Barriers Analysis, that included findings as per the Americans With Disabilities Act (ADA). A number of park accessibility improvements have been implemented since the release of Keizer's ADA Inventory and Findings. Findings that are still relevant for specific park sites are noted Appendix C.

As documented in the 2020 Park Tour and Assessment, several types of ADA improvements are still needed. Priorities for accessibility improvements in Keizer parks include:

- *Improve access pathways to amenities and facilities in parks.* At least one accessible route shall be provided within the site from accessible parking spaces and accessible

passenger loading zones; public streets and sidewalks. At least one accessible route shall connect accessible facilities, accessible elements, and accessible spaces that are on the same site.

- *Provide accessible amenities, such as benches and picnic tables.* For seating, ensure that clear ground space for companion seating is positioned at the end of benches and parallel to the short axis of the bench. For accessible picnic tables, consider the access path, pad underneath (level with the ground or access path), surfacing, table type, and placement. Picnic tables should include clear ground space for wheelchair spaces. Adequate clear ground space on usable sides of grills should be provided.
- *Ensure accessible play areas.* Ground level play components accessed by children with disabilities should be integrated into the play area and at least one of each type shall be on an accessible route. Pay close attention to play area surfacing for both safety and accessibility, especially where movable surfacing may be dispersed under swings and high-use areas.
- *Provide Universal, All-Inclusive Play Options.* Integrate accessible, universal play elements into all play areas rather than just in one universal playground. Universal, accessible play areas are essential for providing play options for children of all abilities with stimulation for multiple senses. Smaller accessible play elements can also be integrated into smaller playgrounds with traditional play features.
- *Ensure accessible connections to nature.* Nature trails, fishing access points, boat launches, etc. also should address accessibility needs. These improvements are addressed in site recommendations.
- *Provide accessible parking.* Accessible parking spaces are required for each parking facility on a site. On sites with multiple parking facilities, the minimum number of accessible spaces must be calculated separately for each parking facility instead of on the combined total of parking spaces provided on the site. At least one of every 6 accessible spaces, or fraction of 6, in each parking facility must be sized to accommodate vans. Where parking serves multiple entrances to a facility, accessible spaces must be dispersed among accessible entrances. Accessible parking spaces



must be located on the shortest accessible route to an accessible entrance, relative to other spaces in the same parking facility.

These improvements should be addressed when individual amenities are replaced, parks are renovated, and new amenities and facilities are added to parks. Priority sites in need of accessibility improvements include the following:

- **Keizer Little League Fields:** In 2018, KLL Fields had the most categories of barriers noted in any City park. These improvements have not been addressed since the release of that ADA assessment. Noted issues include parking, paths of travel, trails, dugouts, spectator areas, buildings and slopes. These and all non-compliant amenities should be addressed when individual elements or portions of the park are renovated.
- **Sunset Park:** The slope (and easement width) in the path to the water does not appear to be compatible with ADA standards. If it is feasible, this could be a great accessible riverfront location in addition to Keizer Rapids Park.
- **Ben Miller Park:** A paved trail is provided directly to water fountain and play area, but the play surfacing is not accessible. There is no other path connection or features. An accessible picnic table and bench with a connection to the existing paved route would enhance this site.





PRINCIPLE 3: Diversify recreation opportunities for sports, health and play.

RECOMMENDATIONS:

- Increase rectangular sports fields (soccer, rugby, football)
- Add and replace sports courts (pickleball, futsal, basketball, volleyball)
- Partner to improve Keizer Little League Park
- Improve sports field/court scheduling
- Improve play areas
- Offer a greater variety of recreation options (e.g., futsal, bike skills course, adventure course)
- Diversify play opportunities (e.g., challenge elements for ages 13+, nature play, zip line, climbing elements)

SPORTS FIELDS AND COURTS

The majority of existing sports fields in the City are diamond-shaped ballfields for baseball, softball, and T-ball. These diamonds could also support activities such as kickball when not programmed for other uses. On the other hand, the City is highly deficient in the availability of rectangular sports fields that support activities such as soccer, rugby, football, and lacrosse. Statistics show that participation in these rectangular-field activities is increasing across the nation, while softball and baseball participation is slowing.

While Salem-Keizer School District sports facilities could support additional sports play, these were not available during the COVID-era facility closures. This absence exacerbated sports field and court needs while this Master Plan was being developed. Many cities that run organized sports field programs through their Recreation Divisions establish joint-use agreements with schools to ensure the availability of school amenities for public use. Since the City of Keizer is not a program provider or scheduler, this type of agreement does not exist here. However, the City alone cannot meet all sports field needs. The City also is not in the business of meeting indoor sports and gymnasium needs.

This Master Plan recommends that the City of Keizer continue to increase outdoor facilities to support sports—but it has limited sites where this is feasible. New sports fields are emphasized

KEY SITES FOR SPORTS, HEALTH, AND PLAY

See Appendix C for additional site recommendations for the following parks:

Keizer Rapids Park
 Keizer Little League Park
 Wallace House Park
 Bob Newton Park
 Bair Park
 Meadows Park
 Ben Miller Park

at Keizer Rapids Park, while several sites have the ability to add sports courts to support active recreation. This Master Plan recommends sports court improvements and the addition of pickleball courts and complexes, futsal courts, full basketball courts, and multi-use sports courts at several sites.

DIVERSIFIED PLAY AND CHALLENGE OPPORTUNITIES

The City of Keizer plays a key role in supporting a variety of close-to-home play spaces, as well as destination play opportunities such as the Big Toy. Nowadays, people recognize that play can involve exploration, creating, and learning—besides climbing, sliding, spinning, and swinging. It can be self-directed, organized, or spontaneous. This Master Plan notes options to add “play value” to the City, by adding thematic play, nature play, playfields, climbing features and other unique play experiences.



While play equipment typically is designed for age groups 2-5 and 5-12, research shows that play provides benefits for all ages. Recent park trends support integrating multi-generational play or activity areas with parent-child opportunities, challenge elements for teens and young adults, and elements that support playful interactions for all ages. In Keizer, the Master Plan recommends adding an obstacle course, climbing wall, interactive games, bike park or pump track, and fitness stations into existing parks.

Given the City’s unique mix of natural areas and developed park space, the Master Plan recommends adding nature play features to connect people to the natural environment through natural materials, loose parts, and opportunities for hands-on exploration. Plants and trees can be integrated into play spaces to stimulate exploration and discovery, improving play areas by providing a wide variety of play props and open-ended play opportunities. These areas should utilize native plants and trees where possible and avoid high-allergen or toxic species. Bair Park and Keizer Rapids Park are two places where nature play is recommended.





PRINCIPLE 4: Increase access to natural areas and river.

RECOMMENDATIONS:

- Invest in sites that support broad river access for recreation (e.g., Keizer Rapids Park and Wallace House Park, but not Palma Ceia, where access is constrained)
- Expand nature and river-based recreation options (e.g., fishing, kayaking, canoeing, swimming, wading)
- Improve nature trails and wayfinding
- Highlight existing natural features in parks through improved access, open views, and vegetation management

ACCESS TO NATURAL AREAS

With the Willamette River, Claggett Creek, and Labish Creek, along with an amazing tree canopy, wetlands, and other open space areas, Keizer has an opportunity to connect people to riparian corridors and natural areas. Site assessments highlight a strong potential of waterfront sites to further integrate opportunities for nature interaction and access. Parks fronting the river could be designed and managed to maximize their potential in providing river access for recreation and to bring people in closer contact with the Willamette. City-owned natural areas also offer a wealth of opportunities for interaction with nature if access is provided. Natural open space areas generally support unstructured recreational activities and can vary in size.

Six key sites are identified for the opportunities to enhance connections to nature. Recommended site enhancements include the development and improvement of:

- Nature trails
- Wildlife viewing areas
- Interpretive or educational signage
- Creek views through vegetation management

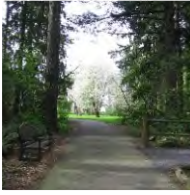
KEY SITES FOR NATURE ACCESS

See Appendix C for additional site recommendations for the following parks:

Keizer Rapids Park
Wallace House Park
Sunset Park
Bair Park
Claggett Creek Park
Northridge Park

- Fishing platforms at Keizer Rapids Park
- Improved access to the Willamette River Trail through Sunset Park
- In the long-term, new trail corridors along Claggett Creek, including an undeveloped portion of Claggett Creek Park and the undeveloped Northridge Park.





PRINCIPLE 5: Connect key parks with trails and off-street pathways.

RECOMMENDATIONS:

- Add loop trails in parks
- Provide 3 new trail corridors
- Coordinate with transportation to support on-street bike lanes and routes
- Connect to regional trails (long-term)
- Improve wayfinding
- Provide amenities to support trail users (bottle fill station, bike repair, dog waste station, etc.)

TRAIL CONNECTIVITY

The City's vision to have a Citywide bikeway and pedestrian trail network is a long-term goal. In making progress towards that goal, this Master Plan maps out a trails concepts for multiuse paths (Class I trails) that could support access to key parks and community destinations in the next ten years and beyond. Figure 4-2 recommends the development of paved, multiuse rights-of-way completely separated from streets. These may include a soft-surfaced buffer for jogging and/or appropriate amenities such as boardwalks and bridges that will be needed to provide trails in riparian corridors.

As described in Appendix C, key corridors include:

- **Labish Ditch Trail:** Running along the irrigation ditch, this trail connects the Volcanoes Stadium to Country Glen Park and the Hidden Creek Park trail on the west; and to the regional Salem-Keizer Parkway trail on the east. It also provides access for residents to the Keizer Station shops and restaurants.
- **McNary High School to Chemawa Road:** As noted in the Transportation System Plan, an off-street path near the High School would connect students and nearby residents to the bike lanes and wide sidewalks along Chemawa Road that extend to Keizer Rapids Park.

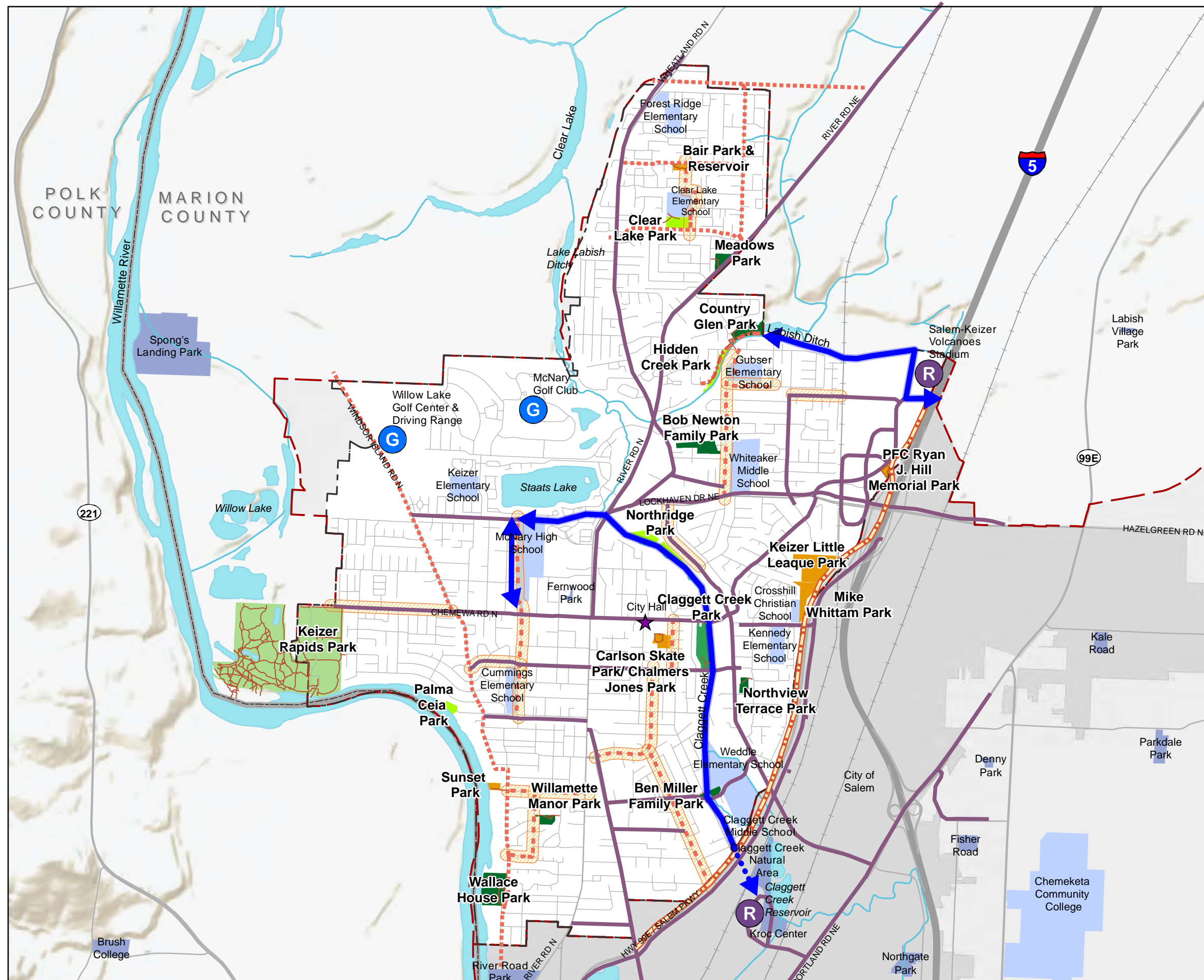
KEY SITES FOR CONNECTIVITY

See Appendix C for additional site recommendations for the following parks:

Labish Ditch Trail
McNary High School to
Keizer Rapids Park Trail
Claggett Creek Trail
Loop trails at multiple sites



Map 4-2: Park and Trails Connections



City of Keizer Parks

- Regional Park
- Community Park
- Neighborhood Park
- Special Use Park
- Natural Area

Trails and Paths

- Park Trails
- Desired off-street trail connections

Bike Facilities*

- Bike Lanes
- Bike Route
- Multiuse Path

Bike Facility Projects*

- Bike Lanes
- Bike Route

*Transportation System Plan trails (2009)

City Facilities

- City Hall

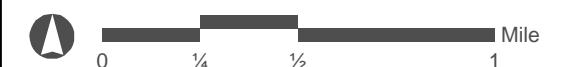
Other Parks and Facilities

- Parks Provided by Others
- Schools and Colleges
- Golf Courses and Driving Ranges
- Recreational Facilities Provided by Others

Basemap Features

- City of Keizer Boundary
- City of Salem
- Urban Growth Boundary
- County Line
- Major Streets
- Creeks, Streams, and Waterbodies

February 2021 Sources: City of Keizer, Monroe County, MIG 2021
Keizer Transportation System Plan



- **Claggett Creek Trail:** As part of the community's long-term vision, this trail would extend from McNary High School through Northridge Park, Claggett Creek Park, and Ben Miller Family Park heading south along the creek towards the Kroc Center and Claggett Creek Natural Area in Salem. Along the way, it also has the opportunity to connect to Weddle Elementary and Claggett Creek Middle School. This trail would be expensive to develop because it traverses several wetlands and requires access paths (such as in Northridge Park and Ben Family Park) down steeply sloped embankments. The long-term vision also would require a bridge to safely access the Kroc Center.

Unlike the other trails, this trail has potential to serve underserved areas, providing interpretive elements, play features, and par course style fitness features to support recreation, as well as connections to nature and trail connectivity.

These paths will augment biking opportunities provided through bike lane and routes identified through the City's Transportation System Plan. When updated, the Transportation System Plan should be amended to include these recommended off-street multi-use trails.

- **Salem-Keizer Parkway Trail:** Another long-term improvement is proposed to enhance walking and biking access to Keizer Little League Fields and Mike Whittam Park. This trail is described in the site recommendations. While this regional Salem-Keizer Parkway Trail is not accessible directly from the sports field complex, the City should explore opportunities to provide an accessible, paved pathway connecting the sports complex to Mike Whittam Park. At that location, there is an opportunity to access the regional trail.





PRINCIPLE 6: Support expanded community gatherings, festivals, and events.

RECOMMENDATIONS:

- Expand social gather spaces to support community events (e.g., plaza, community event space)
- Enhance or add more dog parks to serve as gathering places for pet owners
- Add picnic shelters and pavilions for family and large group gatherings

GATHERING SPACES

Through this Master Plan, the City of Keizer confirmed its role in providing and maintaining the spaces and places that bring residents together to socialize outdoors. As noted with Keizer Rapids Park, this includes improving the amphitheater plaza, creating a maintained lawn with nearby utilities to support events, and adding pavilions and picnic shelters. At Bob Newton Family Park, this includes developing an open picnic plaza by improving the existing picnic area near the shelter to create an appealing and trip-free surfacing in lieu of the degraded grass area with exposed tree roots. At Wallace House Park, this involves adding a picnic shelter and barbecues to create an opportunity for a picnic and stroll down to the river. In addition, the Master Plan recommends added maintenance at Claggett Creek Park, given this site's prominence as a picnic area and gathering place.

DOG PARKS

In Keizer, the off-leash dog park at Keizer Rapids Park is providing much needed space for dogs and their owners, particularly for those with limited or no yard space. Community outreach noted a desire to have more of these gathering places (both for dog walking and socializing) across the community. This Master Plan recommends using existing open space at Country Glen Park and Willamette Manor Park to establish off-leash dog areas—primarily intended to serve nearby neighborhoods. Instead of the large, fenced dog parks, these can be unfenced designated off-leash areas or smaller dog runs with dog waste stations, trash receptacles, seating and/or covered areas and shade trees, and potentially a walking loop for dog owners.

KEY SITES FOR SOCIAL EVENTS AND GATHERINGS

See Appendix C for additional site recommendations for the following parks:

Keizer Rapids Park
Wallace House Park
Bob Newton Family Park
Claggett Creek Park
Country Glen Park
Willamette Manor Park



ADDITIONAL LONG-TERM RECOMMENDATIONS

RECREATION PROGRAMS/PARK ACTIVATION

The question of how to facilitate and fund organized recreation programming in the City of Keizer has surfaced several times over the years. The 2008 Parks & Recreation Master Plan included recommendations for the City to transition to a more traditional approach of managing park and recreation services and start to fill gaps in programming provided by other recreation providers. The 2008 Plan specifically recommended a pilot recreation program and the hiring of a program coordinator who would identify programs, publicize them, and establish a registration system.

This 2021 Master Plan, however, recognizes that the City plays a stronger role as a park and facility provider. It confirms that the City's role, for now, is to "facilitate" self-directed and organized activities in its parks by coordinating with sports leagues, the operator of Keizer Little League Fields, the operator of the Keizer Amphitheater, and other community groups interested in providing events, activities, or programs in Keizer's parks. However, the City does not play a role in recruiting other types of program providers or scheduling and hosting classes, camps, or activities.

The option to be a full-service recreation provider will be revisited in the long-term as needs increase for an indoor recreation facility. This shift is not anticipated in the next ten years.

There are actions the City can take to better support organized recreation in the short and long term. Recommendations include:

- *Continue to promote volunteerism and partnerships.* As a key leisure activity, many residents participate volunteer programs. Continue to manage and support volunteer projects in City parks, as noted in the maintenance recommendations.
- *Charge sufficient fees to address maintenance and offset asset management needs.* Continue to offer City facilities, sports fields, and parks for reserved use and for events hosted by community groups. Ensure that event permits and facility reservation fees build in charges to address immediate maintenance impacts from the activity, plus a facility use fee to collect revenues to address facility wear and tear. Fees should be vetted according to market conditions.
- *Consider proposed programs/events in parks according to their fit with Master Plan goals.* As community groups or private providers request the use of parks to host activities and events, programs and events that support the following are well-aligned with Keizer's park system:
 - Sports
 - Fitness and health programs, including boot camps or yoga classes in parks
 - Community events, fairs, and festivals
 - Nature interpretation and environmental education

TARGET LAND ACQUISITION/DIVESTMENT

This Master Plan identified several underserved areas in the community that lack nearby access to park land. It also noted one existing site (Palma Ciega) that is not well positioned to meet neighborhood needs for recreation or river access. As a ten-year plan, this Master Plan does not recommend any new land acquisition or divestment. However, City leaders should consider any new opportunities that may arise to better serve City residents—even if these opportunities are unanticipated at this time.



CHAPTER 5

Priorities and Implementation





CHAPTER FIVE: PRIORITIES AND IMPLEMENTATION

Each of the projects and actions recommended in this plan is important. Over the ten-year timeframe for this Master Plan, Keizer will need to determine how to move forward with implementation. Some actions and projects are low cost and easy to implement, while others may be more complex or costly. Complex projects will need to be broken into several steps to make implementation progress.

CAPITAL AND OPERATIONS COSTS

Building Keizer’s future park and recreation system will require funding beyond the resources the City currently applies to park projects and operations. The total (planning level) capital cost of building the improvements recommended in Chapter 4 is approximately \$29,000,000, as noted in Appendix D. This works out to an ongoing average investment of around \$3 million per year over the next ten years.

CAPITAL COST BREAKDOWN

\$25,046,000	New Facilities
\$4,224,000	Replaced or Enhanced Existing Facilities
<hr/>	
\$29,270,000	Total System-Wide

Sustaining the investments Keizer makes in its parks requires annual, ongoing resources that keep up with the amount of park land, the number of facilities and the intensity of use. Maintenance spending is just barely keeping up with the needs of the existing system. The Parks Services Fee, which has been funding a package of replacements and improvements at Keizer parks, will soon be converted to use exclusively for funding maintenance needs. Revenue from this fee will not keep up with the increasing costs of maintaining the existing system. Furthermore, the City will need to plan for new operational funding as the new features recommended in this plan increase the need for maintenance and operations funding.

To better understand the maintenance needs of current parks, the cost model presented in Appendix D assigns three levels of maintenance across the park system. The first, standard maintenance, is set at the average amount per acre the City is spending today. The second level, enhanced maintenance, is an elevated amount, recognizing the intensive use of portions of Keizer's park and recreation system. These additional funds would allow for more frequent service and repair of wear and tear at the heaviest used sites. The final category is natural area stabilization. This maintenance level recognizes that natural areas are not self-managing and require resources. Each of these costs is an annual, per-acre cost and is applied based on a percentage of the total site acreage.

OPERATIONS RESOURCES

\$660,300

**Current Operations
Budget**

\$773,000

**Recommended
Maintenance Funding**

\$112,700

**Maintenance Resources
Needed**





As part of its annual budgeting and development of a short-term capital improvement plan, Parks and Facilities Division staff, in conjunction with the Public Works Department, will evaluate funding and prioritize projects for implementation. The Plan presents a two-step evaluation process for prioritizing capital projects.

GUIDING PRINCIPLES

Screening projects by the Master Plan's guiding principles can initially sort projects to determine their eligibility for inclusion in the capital projects list. The left column on the next page will be used to see how well the proposed project addresses Master Plan recommendations and responds to the top community priorities.

PARK SYSTEM REALITIES

For projects that advance Master Plan guiding principles, each project will be evaluated against additional criteria that reflect the realities of the park system. This second step will help sequence projects to support project phasing and scheduling for implementation.

PRIORITIZATION OUTCOMES

A project that addresses many principles or criteria may still show up outside of the near-term project list due to difficulty in implementation, lack of operations sustainability, or other challenges. Facets and features to each project may occur over time. For realities of implementation, larger projects can be divided into smaller entities that focus on different priority timelines. As projects, priorities, opportunities, and community needs shift, so can that project ranking.

Additional projects and actions may be proposed by the community. Once these ideas are vetted to confirm they are consistent with Plan principles and direction, emerging ideas can also be considered using these same criteria.

ALIGNMENT WITH GUIDING PRINCIPLES

How well does a proposed project address the following Plan guiding principles?

- **Principle 1:** Support routine maintenance efficiency and effectiveness.
- **Principle 2:** Reinvest in well-used or aging park features.
- **Principle 3:** Diversify recreation opportunities for sports, health and play.
- **Principle 4:** Increase access to natural areas and the river.
- **Principle 5:** Connect key parks with trails and off-street pathways.
- **Principle 6:** Facilitate community gatherings, festivals, and events.

PARK SYSTEM REALITIES

How well does a proposed project address the following criteria?

- **Safety and Use:** Does the project repair or replace a worn feature to improve safety or restore use?
- **Resource Availability:** Does the project use or leverage available resources (staffing, funding, grants, partnerships, equipment)?
- **Cost Savings:** Does the project reduce costs, increase revenues, increase sustainability, or increase maintenance and operational efficiencies?
- **Ease of Implementation:** Can the project be done quickly and easily (e.g., advanced planning, feasibility studies and permitting have been completed)?
- **Existing Opportunity:** Can the project be implemented using existing park space or available space?
- **Value:** Does the project deliver high value for the cost or resources needed, relative to other projects?
- **City Priority:** Does the project coincide with or support another City project or initiative?
- **Community Priority:** Does the project repair or renovate a high-use, popular park/facility or address other top community needs?
- **System Balance:** Does the project increase equity, access, or geographic distribution of recreation opportunities?
- **Multiple Benefits:** Does the project benefit many people and/or support multiple or flexible uses?
- **Timely:** Does the project take advantage of a limited-time opportunity or unexpected funding source?



ACTION PLAN

Keizer will continue to renovate and build park features to serve the communities needs. The prioritization criteria will make it clearer why projects move forward in the order they do. In the short-term, this action plan sets an initial course for staff to start with.

2. After that package of projects is complete, commit the funding to ongoing maintenance of the park and recreation system.
3. Maximize the existing system, which can include working with partners to create some excitement. Keizer Rapids Park is a great opportunity here, where the City could develop the supporting amenities and infrastructure to complement partner projects that enhance the site in multiple ways.
4. Sustain a focus on improving the accessibility of all parks and features, making necessary improvements alongside other projects.
5. Complete and implement the partnership at Keizer Little League Park and initiate improvements with the new operator.

FUNDING STRATEGIES

The City of Keizer currently does not have the capital or operations funding on hand to implement all of the projects desired by the community. It is important to note that in most cases, the funding used to build new features is not available to provide for ongoing annual maintenance. This is specifically true for some of the largest potential sources of funding, System Development Charges (SDCs) and grants. To build recommended features, sustain the community's investment in existing resources and keep Keizer's parks safe, clean and green, the City will need to identify additional sources of funding.

DEVELOP PARTNERSHIPS

The City has active and ongoing conversations with community partners for various park and recreation projects. Existing and new partnerships are going to be a critical part of expanding Keizer's recreation opportunities. However, the City does not have the staff or other resources to pursue every possible partnership idea, many of which will need sustainable operational funding for long-term success. The City can offer expertise around what these ongoing maintenance tasks and costs are. This can help the ongoing partnership determine roles and responsibilities in sustaining specific facilities or programs. Some partnership development will involve building on existing or emerging relationships to help the entire community around parks and recreation in Keizer understand the needs, challenges and priorities in the community.

IDENTIFY SUSTAINING FUNDING

The City made an important connection in establishing the Parks Services Fee. Using the flexibility of this source (which can be applied to both capital project construction and ongoing maintenance) Keizer has been able to build/replace features and have funding to backfill current under-funding of maintenance and operations.

POTENTIAL PARTNERSHIPS

Several potential partners have emerged to support desired park projects. These and other emerging partnerships will be carefully vetted, with roles and responsibilities defined through contracts or partnership agreements.

- Mid-Valley Soccer Club/Marion County (artificial turf soccer field)
- Salem Rugby (multi-use sports fields and support amenities)
- ROTC (adventure course)
- Capital City Disc Golf Club (disc golf course)
- BMX (bike skills course)
- Keizer Amphitheater operator (events and plaza)
- Keizer Little League Fields site operator and other groups (KLL Park improvements)
- Others neighborhood associations, sport leagues and non-profits (pickleball, neighborhood park enhancements, community events, art)

Other capital costs will need to come from other sources and be matched with more operating dollars.

KEEP FEES AND CHARGES CURRENT TO REAL COSTS

There is an important relationship between what it costs to build and maintain Keizer's park and recreation system and the amount of the fees charged (at least partially) to cover the costs. This is particularly true for System Development Charges and the Parks Services Fee, both of which are understood to cover a particular portion of these costs. The City should regularly review and update the cost basis for these fees and charges. This will create an informed discussion about increasing or finding other sources of funding. It is not necessary that these fees must keep up with rapidly rising costs, but the regular re-examining allows the community and leadership to understand where additional funding should be applied.

PURSUE GRANTS STRATEGICALLY

Some of the recommended projects, particularly those at a high-profile site like Keizer Rapids Park or Keizer Little League Park. Some of the recommended projects, particularly the trail connections, may be eligible for grants that are focused on transportation and the City should keep an open mind about the wide variety of possible funding sources. Typically, grants are competitive processes that fund only capital costs and require a City to commit to the maintenance and operation of the resulting facilities. Some resources will also need to be identified for matching funds. To be effective at competing for grant funding, the City will need at least one staff member focusing some time on the process, application timing, and positioning of projects with various agencies.

CONSIDER BONDS AND DEBT FOR CAPITAL IMPROVEMENTS

For the portion of park projects left unfunded by fees and charges, the primary alternative or supplement to consider would be bonded debt. The City has multiple options for funding bonds to provide the capital resources needed for projects. The first and most common is the General Obligation (GO) bond which requires voter approval for property taxes to cover the repayment. The second, called full faith and credit, or bonds approved by the City Council only, require repayment from the general operating funds of the City (with income from existing taxes and fees).

CALL TO ACTION

This plan calls on the community – including neighbors, activists, organized groups, City staff and elected leaders – to recognize the value of parks and recreation. Everyone who values their local park, who is passionate about a sport or activity or wants to see the community grow even more healthy, safe and strong has a role to play in improving the Keizer park and recreation system. Together, we can build from a strong base to maintain, and reinvest in, what has made us a great community, to connect to each other and the natural world around us.





APPENDIX A

Park and Facility Inventory

Appendix A: Park and Facility Inventory

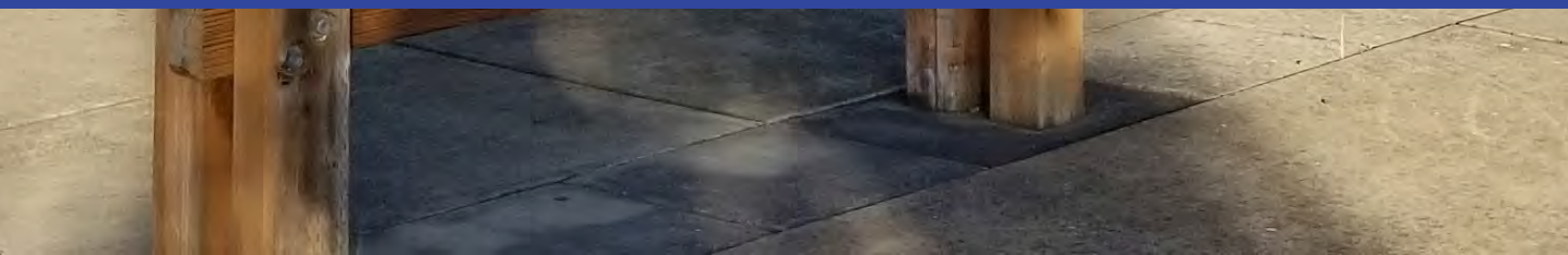
		Athletic/Sports Facilities								Outdoor Recreation								Specialized			Natural Features/Trails					Amenities																
	Acres	Multi-Use Sports Court	Pickleball Court	Tennis Court	Basketball Court	Horseshoes	Volleyball Court	Youth Ball Diamonds	Soccer Field	Playground	Community Garden	Exercise Station	Open Turf	Skate Park	Dog Park	Picnic Shelter (Large)	Picnic Shelter (Small)	Amphitheater	Other Building	Boat Ramp / Dock	Natural Area	Interpretive Signage	Fishing / River Access	Soft-Surfaced Trail or Path*	Hard-Surfaced Trail or Path*	Barbecues	Picnic Tables	Restroom (Permanent)	Restroom (Portable/Seasonal)	Signage (Identity/rules)	Drinking Fountain	Bleachers	Benches	Bike Rack	Dog Waste Station	Trash Receptacles	Street Parking	Parking Lot	Adjacencies			
Regional Park																																										
Keizer Rapids Park	148.0						3			1		1	✓		1	1		1	3	1	✓	✓	✓	✓	✓		16	2	✓	✓	✓		✓	✓	✓	✓	✓		✓	River		
Subtotal	148.0	0	0	0	0	0	3	0	0	1	0	1	1	0	1	1	0	1	3	1	1	1	1	1	1	0	1	2	1	1	1	0	1	1	1	1	1	0	1			
Community Parks																																										
Claggett Creek Park	16.4				1	2		2	1	1		1	✓			1					✓				✓	✓	11		✓	✓	✓	✓	✓	✓	✓	✓	✓		✓	Clagett Creek		
Subtotal	16.4	0	0	0	1	2	0	2	1	1	0	1	1	0	0	1	0	0	0	0	1	0	0	0	1	1	11	0	1	1	1	1	1	1	1	1	1	0	1			
Neighborhood Park																																										
Ben Miller Family Park	2.4									1			✓								✓	1				✓	2		✓	✓	✓					✓	✓			ES/CC MS		
Bob Newton Family Park	5.9	1			0.5	2		2		1			✓				1									✓	11		✓	✓	✓		✓	✓	✓	✓	✓	✓	✓			
Country Glen Park	5.9									1		1	✓				1				✓				✓		3		✓	✓	✓		✓	✓	✓	✓	✓	✓			Hidden Creek Park	
Meadows Park	3.0									1		1	✓									✓			✓		3		✓	✓	✓		✓			✓	✓					
Northview Terrace Park	2.1				0.5					1			✓													✓	4			✓						✓		✓			Northview Terrace Pool	
Wallace House Park	11.2									1		1	✓								✓	✓	✓	✓	✓		4		✓	✓	✓		✓	✓	✓	✓		✓			River	
Willamette Manor Park	2.4	1			0.5					1			✓				1							✓	✓	5		✓	✓	✓		✓		✓	✓	✓	✓	✓				Holiday Swim Club
Subtotal	32.9	2	0	0	1.5	2	0	2	0	7	0	3	7	0	0	0	3	0	0	0	3	3	1	1	4	4	32	0	6	7	6	0	5	3	4	7	5	3				
Special Use Park																																										
Bair Park & Reservoir	2.1																				✓	1		✓	✓		1			✓			✓			✓	✓					
Chalmers-Jones Park/Carlson Skate Park	3.6										1		✓	1		1						✓			✓		11		✓	✓	✓		✓	✓		✓		✓		✓		City Hall
Keizer Little League Park	15.4							12					✓				1		2						✓		✓	1	✓	✓	✓	✓	✓	✓	✓		✓		✓			Church of Christ
Mike Whittam Park	6.1										1										✓	✓					1		✓	✓			✓	✓							Crosshill Christian School/Church	
PFC Ryan J. Hill Memorial Park	1.3																				✓	✓			✓					✓			✓	✓	✓	✓					Kaiser Permanente/Panera	
Sunset Park	1.5												✓								✓		✓	✓			1			✓			✓		✓	✓	✓					
Subtotal	30	0	0	0	0	0	0	12	0	0	2	0	3	1	0	1	1	0	2	0	4	4	1	2	4	0	14	1	3	6	2	1	6	4	2	5	2	2	2			
Natural Area																																										
Clear Lake Park	4.0												✓								✓														✓	✓						Clear Lake ES
Hidden Creek Park	3.7																				✓				✓				✓			✓		✓	✓	✓					Labish Creek, Country Glen Park	
Northridge Park	9.5																				✓																					Clagett Creek
Palma Ciea Park	1.6																				✓		✓						✓													
Subtotal	18.8	0	0	0	0	0	0	0	0	0	0	0	1	0	0	0	0	0	0	0	4	0	1	0	1	0	0	0	0	0	2	0	0	1	0	2	2	1	0			
Grand Total	246.1	2	0	0	2.5	4	3	16	1	9	2	5	13	1	1	3	4	1	5	1	13	8	4	4	11	5	58	3	11	17	10	2	14	9	10	16	8	7				

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APPENDIX B

Development and Renovation Guidelines





Appendix B: Development and Renovation Guidelines

The Master Plan presents guidelines for the design, development, and renovation of existing and new parks. Their purpose is to ensure the provision functional, safe, and aesthetically pleasing parks that reflects the City's identity and character.

ORGANIZATION

The guidelines are organized by park classification. For each classification, guidelines are presented in four categories:

- **Size and Access.** The size of a park, and particularly the developable area, determines the type of park and uses possible at the site. Access addresses the frontages, preferred modes of transportation, and entrances to the site.
- **Recommended Amenities.** Parks should include certain types of amenities and facilities to meet needs for recreation, social gathering, and site use. These elements are required for these types of parks.
- **Amenities to Consider.** Parks may include a greater variety of amenities—beyond what's required—to expand site use and recreation experiences. If site size allows, these additional amenities can be incorporated into the park as long consistent with the size and intended scale of the park.
- **Incompatible Amenities.** In some cases, there are park resources that conflict with the purpose and character of parks within a classification. These should be avoided.



REGIONAL PARKS

INTENT

Regional Parks are large destination parks, which protect unique natural/cultural features and provide a variety of specialized recreation opportunities, attracting visitors from across the City and beyond.

SIZE AND ACCESS

- 100+ acres
- Frontage on a major street(s)
- Off-street parking should be provided
- Sidewalks, bike lanes, and ideally a Class I path will provide access via walking and biking to nearby destinations and trail network

RECOMMENDED AMENITIES

- Destination playground
- Picnic pavilions, large and small group shelters
- Event space, amphitheater, and plaza (with utilities)
- Active recreation space, such as a variety of sports fields and sports courts (lighted)

- Connections to protected natural areas (e.g., trails, dock, fishing platform, boat launch, boat-in camp, etc.)
- Specialized facilities, such as an off-leash dog area and disc golf
- Accessible pathways and loop trail
- Wayfinding and interpretive signs
- Permanent restrooms
- Tables, seating, bike racks, trash receptacles, water fountains, signs, and other basic site furnishings

AMENITIES TO CONSIDER

- Additional play features (nature play, skate spots, game tables, etc.)
- Challenge elements (adventure course and bike skills course)
- Public art or historical element
- Arboretum and landscape plantings
- Indoor recreation center
- Maintenance/storage facilities

INCOMPATIBLE AMENITIES

- Uses that damage protected natural areas and resources



COMMUNITY PARKS

Community Parks are medium-sized parks that provide variety of recreation activities for several neighborhoods or a portion of the community.

SIZE AND ACCESS

- 10-15 acres
- Frontage on a collector or arterial street
- Sidewalks and bike lanes/paths should connect to the park
- Site should be relatively level and developable for recreation uses

RECOMMENDED AMENITIES

- Play area, medium to large-scale
- Small- and medium-size picnic shelter
- Open lawn for sitting and informal play
- Sports fields and courts
- Permanent restrooms
- Off-street parking
- Shade (trees, shelters, canopies, sails)

- Accessible pathways
- Wayfinding and interpretive signs
- Permanent restrooms
- Tables, seating, bike racks, trash receptacles, water fountains, signs, and other basic site furnishings

AMENITIES TO CONSIDER

- Splash pad
- Community garden
- Additional play features such as skate spots, bocce courts, ping pong tables, pump track, etc.
- Off-leash dog area
- Loop trail
- Natural areas and trails
- Lighting for fields, courts, or pedestrian paths
- Utilities to support special events
- Public art or interpretive element

INCOMPATIBLE AMENITIES

- Regional-scale facilities (arboretum, recreation center, regional sports complex)



NEIGHBORHOOD PARKS

INTENT

- Tables, seating, bike racks, trash receptacles, signs, and other basic site furnishings

SIZE AND ACCESS

- 2-6 acres
- Access from a local street
- Sidewalks should connect to the park

RECOMMENDED AMENITIES

- Play area, ages 2-5 and 5-12
- At least one or two picnic tables
- Open lawn area
- Active recreation use (sports courts, outdoor fitness equipment and/or youth sports practice field)
- Trees (for shade and to preserve canopy cover)
- Internal accessible pathway system

AMENITIES TO CONSIDER

- Small shelter, shade structure, or gazebo
- Other small-scale active recreation resources (climbing wall, ping pong tables, chess tables, skate spot, horseshoe pits, etc.)
- Natural areas, but not throughout the entire site
- Drinking water fountain
- Portable restrooms
- Pedestrian-scale lighting
- On-street parking

INCOMPATIBLE AMENITIES

- Lighted fields or courts
- Community-scale facilities
- Permanent restrooms,
- Off-street parking



SPECIAL USE PARKS

INTENT

Special Use Parks are parks intended primarily to support a single function or one or two specialized uses to serve residents, employees, and visitors from across the city.

- Size varies, depending on the special use
- Access depends on special use. Site should have at least one access point from a public street

RECOMMENDED AMENITIES

- Special use resource or facility
- Tables, seating, bike racks, trash receptacles, signs, and other site furnishings suited to the scale of the park

AMENITIES TO CONSIDER

- Small play area in addition to special use
- On or off-street parking sufficient for site use
- Shelter, shade structure, or gazebo
- Lighting
- Drinking water fountain
- Food concessions
- Permanent restrooms
- Natural areas
- Storage/maintenance buildings
- Reservoirs

INCOMPATIBLE AMENITIES

- Any uses or features that would conflict or detract from the special purpose of the site



NATURAL AREAS

INTENT

Natural Areas are parks or greenways of various sizes intended to protect natural resources and/or support nature-based recreation activities, including trail use.

SIZE AND ACCESS

- Size varies depending on the natural resource and area needed to preserve or protect it
- Site should connect to a trail network if available

RECOMMENDED AMENITIES

- Internal paths or looped trail, if feasible

- Tables, seating, bike rack, trash receptacles, signs, and other basic site furnishings

AMENITIES TO CONSIDER

- Nature play features
- Small picnic area or shelter
- Trailhead kiosk
- Viewpoints or viewing platforms
- Seating circle / outdoor classroom

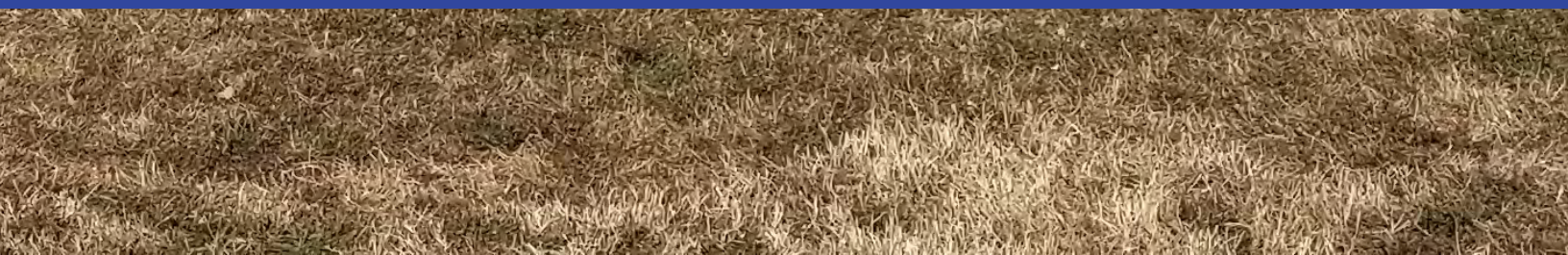
INCOMPATIBLE AMENITIES

- Uses or features that would degrade the resource being protected
- Ornamental plantings



APPENDIX C

Site Recommendations



Appendix C: Site Recommendations

As a supplement to Chapter 4, Appendix C provides a site-by-site overview of existing Keizer parks and identifies recommendations for existing and proposed sites. The purpose of the appendix is to define the vision for each site in the future park and recreation system.

Recommendations for each site were developed based on findings from both community engagement as well as a technical evaluation and analysis of site conditions. More specifically, the following data were incorporated:

- Results from the Park Tour and Condition Assessment (2020), which were reviewed and discussed with City staff;
- Community engagement findings, including the online questionnaire (2020-21), focus group meetings, and stakeholder interviews;
- The technical analysis of citywide community needs (2021), which identified ways that individual parks sites and trail corridors contribute to overarching park and recreation needs based on their locations and unique characteristics;
- Parks and Recreation Board member comments and direction (2021), including specific input about the sites each Board member represents;
- The City of Keizer Facility Barriers Analysis (2018), that included findings as per the Americans With Disabilities Act; and
- Keizer Parks Priorities 3-5 Year Plan (2018).

This appendix describes park recommendations first, followed by those for trail corridors extending beyond City parks. Note: the park boundaries shown on the park diagrams are approximations that will be updated in the final plan.

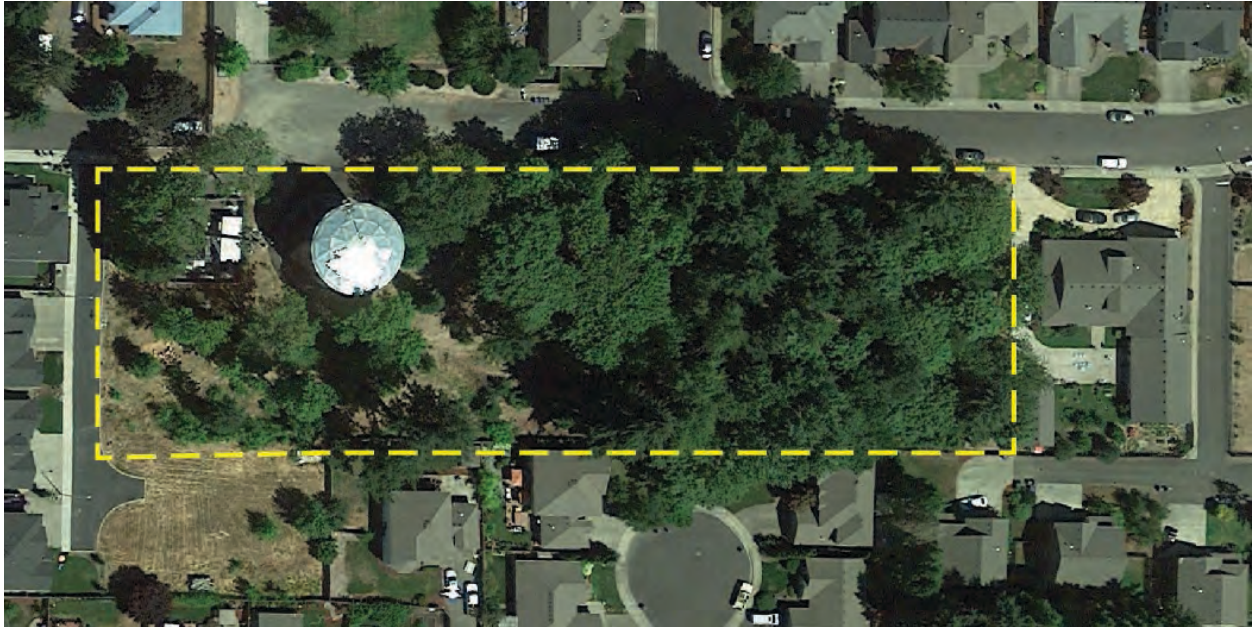
PARK RECOMMENDATIONS

Park recommendations are presented alphabetically by site. Following some general information about each park, the descriptions are divided into the following sections.

- Existing site character
- Park history
- Future vision
- Recommendations

BAIR PARK & RESERVOIR

Park Classification	Size (acres)	Development Status
Special Use Park	2.1	Minimally developed

**EXISTING SITE CHARACTER**

Bair Park functions as a largely undeveloped neighborhood greenspace dominated by a closed canopy of mature Douglas fir trees. The western boundary is defined by an above-ground water storage facility and cell tower, giving it its special use classification. The park is most natural with a picnic table and formal and informal trails weaving through the property. The park pathway is currently unlighted. The site is approximately one-quarter mile from Forest Ridge Elementary (north) and Clear Lake Elementary and Clear Lake Park (south), which all help address recreation needs for nearby neighbors.

PARK HISTORY

Bair Park was once part of 160 acres owned by John and Edna Bair. The couple purchased the land in 1882 and it evolved to include the original Clear Lake School and the Keizer/Clear Lake United Methodist Church. The property that is now Bair Park was sold to the City of Keizer by the descendants, David John Bair, Delbert J. Bair, Mary E. Versteeg, and Ruth V. Adams in 1998.

At the north end of the park, what looks to be the remains of a vintage tractor is overgrown. The remains have sat in the park for so long, trees are growing up through the frame. According to the Bair family, this is actually an old Oakland touring car, dating back to the

early 1900's, that was reconfigured it to make a portable saw mill. Most popular between 1910 and 1920, touring cars were noted for their open roof and seating for four or more people (see photo on next page).

SUMMARY OF ADA BARRIERS IDENTIFIED

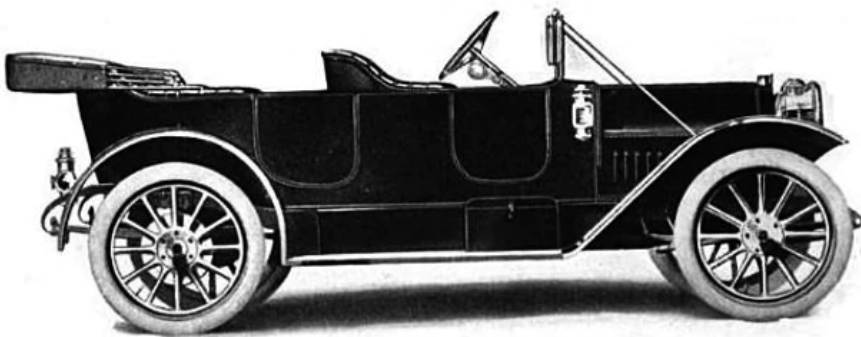
- Path deterioration and lifting by tree roots
- Southern entrance to park

FUTURE VISION

Future development of Bair Park should address the needs of nearby neighbors, while reflecting the parcel's historical significance. The addition of any amenities should be compatible with the preservation of healthy existing trees. Maintenance should include continued coordination with an arborist to assess and manage tree health and visitor safety. Landscaping should prioritize the suppression of invasive vegetation.

RECOMMENDATIONS

- Install pathway lighting.
- Formalize path connections to northwest and southwest corners, improving park access from each end, enhancing visibility of the touring car, and increasing walking opportunities.. Keep these paths as soft surface walking trails maintained with bark mulch to minimize the impact on existing tree roots.
- Preserve the "touring car" and add interpretive signage to describe the site's history and namesake.
- Add additional neighborhood park amenities with minimal footprints, such as benches and tables in the sun and shade.
- Add nature play elements, such as large boulders, downed logs, or a scaffold and natural materials for fort building.
- Install a dog waste station.



Oakland Touring Car. Image Credit: Eric A. Howald, Keizer Times, January 8, 2021.

BEN MILLER FAMILY PARK		
Park Classification	Size (acres)	Development Status
Neighborhood Park	2.4	Partially developed



EXISTING SITE CHARACTER

Bordered by Alder Drive NE and Beebe Street NE, this small neighborhood park is a sloping green space divided by Claggett Creek. The western side of the park is developed and shaded by mature evergreen trees, while the larger eastern side beyond Claggett Creek is an undeveloped, sloped wetland restoration project site bound by school district property (Weddle Elementary School and Claggett Creek Middle School). The developed park area is adjacent to single family residential housing and provides the neighborhood with a small playground for ages 2-5, picnic tables, open lawn areas, and informal access to Claggett Creek. Vegetation along the creek bank has previously been restored through a joint project between the Claggett Creek Watershed Council and the City to revegetate with natives and remove invasive plant species.

PARK HISTORY

Purchased in 1995 from Elsie R. Mathews, the park was originally named Pleasant View Park. It was renamed to honor long-time Keizer volunteer and businessman Ben Miller and his family. Ben and his wife Donna moved to Keizer in the early 1950's and raised their children (Randy, Robert and Wendy) in Keizer. Mr. Miller's donations of equipment and labor were instrumental in developing the park. Miller's sons continue to be involved in volunteer projects in Keizer.



SUMMARY OF ADA BARRIERS IDENTIFIED

- Picnic tables and playground surfacing

FUTURE VISION

Ben Miller Family Park serves the southeast residential section of Keizer and intersects with the City's network of bike lanes. Future park development should retain the current neighborhood park character and highlight the park's natural features. An updated play area should provide a more diverse range of features for ages 2-5 and 5-12. Minor improvements could include bark mulch surfacing around picnic amenities and the addition of bike amenities. The undeveloped wetland area presents an opportunity for further coordinated restoration efforts, seasonal expanded park and creek access, trail connectivity, and environmental education which could be developed through a joint effort with the adjacent schools.

RECOMMENDATIONS

- Replace and expand the existing play structure to serve ages 2-5 and 5-12. Consider a nature-themed equipment and play elements.
- Add a fence or landscape barrier between the playground and busy roadway.
- Expand accessible pathways and improve areas around facilities to improve access to picnic tables, barbecues, and other park amenities.
- In the long term, connect this park to the Claggett Creek trail.
- In the long term, explore options to add stairs and/or a formal trail down the hill and across Claggett Creek to connect to the other side of the park and adjacent school. Open views of the creek through vegetation management and consider providing a creek access point.

- Consider a jointly funded outdoor classroom on the eastern side of the park for students to learn about riparian habitat and restoration options.



BOB NEWTON FAMILY PARK

Park Classification	Size (acres)	Development Status
Neighborhood Park	5.9	Developed

**EXISTING SITE CHARACTER**

This expansive neighborhood park is a hidden gem in the Gubser neighborhood. Its diverse recreation options include numerous picnic tables, a small shelter, grills, a playground, practice fields and multi-use sports courts which draw a dedicated crowd of pickle ball players. In addition, this park features mature shade trees, a gently sloping lawn which stretches to all corners of the park, and a small bridge spanning the seasonal drainage ditch which divides the park lengthwise. Surrounded by single family residential development, the park (and parking) is accessible from an adjacent alley and two dead-end streets.

PARK HISTORY

Bob Newton Family Park, formerly Wilark or Willark Park (both names appear on formal documents), was donated by Kenneth and Anna Nielson. The original park name refers to the place where the Nielson's met. It may refer to the old lumber town of Wilark, now gone, that was owned by the Clark and Wilson Lumber Company and once located near the headwaters of the Clatskanie River in Columbia County.

The park was renamed in 2007 to honor former Keizer Mayor and City Councilor, Colonel James Robert "Bob" Newton (retired). Mr. Newton served in the Oregon National Guard (1957-1994), as City Councilor (1983-1997), as Mayor (1999-2001), and on many civic and

military boards during his time in Keizer. He was named Keizer's First Citizen in 1996 by the Keizer Chamber of Commerce.

SUMMARY OF ADA BARRIERS IDENTIFIED

- Parking, common areas
- Paths of travel
- Seating and access to playground

FUTURE VISION

With its size and range of features, Bob Newton Family Park provides excellent recreation opportunities for nearby neighbors. It also has the potential to draw visitors from farther away, functioning as a small community park. Minor additions and updates to existing recreation features to expand use will enhance the quality of the park without changing the current character.



RECOMMENDATIONS

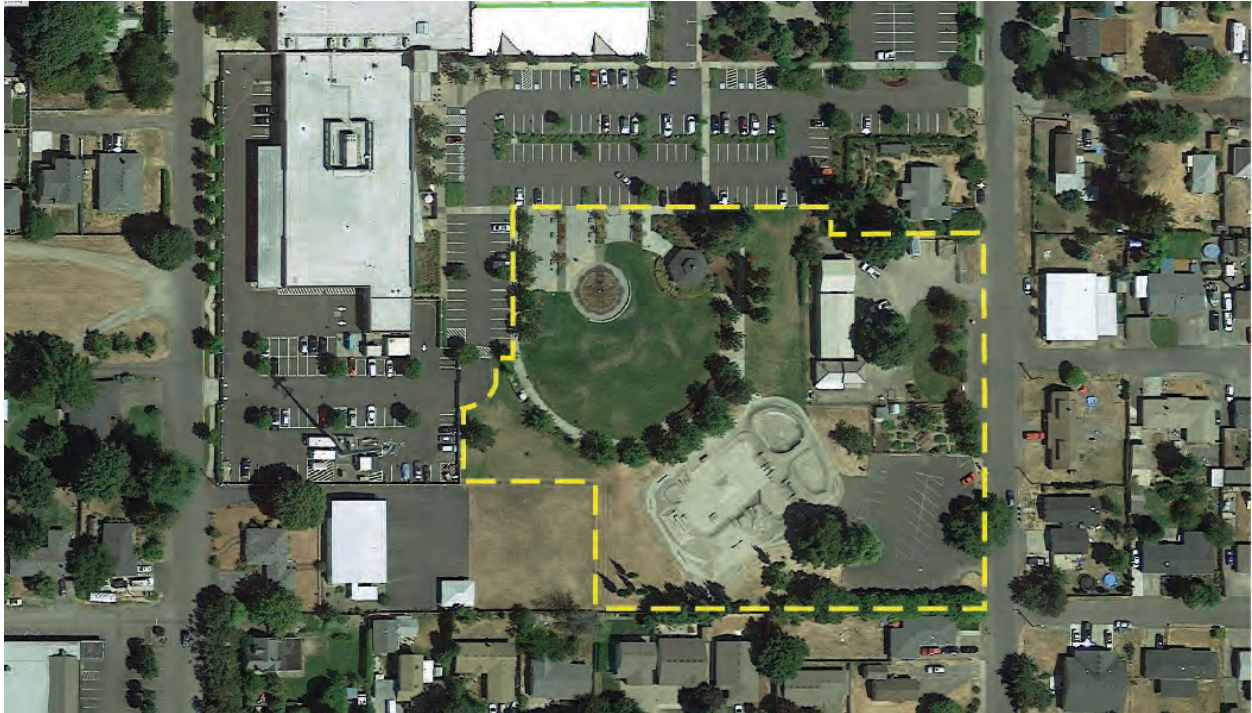
- Replace the play equipment with thematic play equipment. This is a high priority.
- Improve park visibility and access through street signage.
- Add formal pathway connections from both dead-end street entrances into the park.
- Add a soft surface walking/jogging trail loop to the park perimeter, with benches along the trail. Add an additional bridge crossing as part of the looping path.
- Repair and stabilize the existing bridge footings.
- Expand the alley parking area to support angle-in parking to match the level of recreation opportunities available.
- Enhance the picnic area. Create a "picnic plaza" with a level hardscape, tables, and barbecues to eliminate the trampled vegetation, exposed roots, and barbecues in the path of travel in the current picnic area.
- When resurfacing the multi-use sports court, separate the basketball court from pickleball to minimize user conflicts. Re-orient the pickleball courts north-south.





CHALMERS JONES PARK/CARLSON SKATE PARK

Park Classification	Size (acres)	Development Status
Special Use Park	3.6	Developed

**EXISTING SITE CHARACTER**

Adjacent to City Hall, the park's boundaries are defined to the north by City Hall's parking lot, the Police Station to the west, a residential property fence to the south and Rickman Road NE to the east. Access to the park is primarily from the north through City Hall's parking lot and the eastern parking lot. The park provides the community with a gazebo, splash pad, skate park, walking trail, open space, and parking for large events. The splash pad runs on a chlorinated recycled water system and requires continuous maintenance but is heavily used by the public and adds to the character of the park.

PARK HISTORY

In 1986, the City of Keizer bought a former school building and surrounding land for use as City Hall. The park was improved over time; the school building was replaced by the new City Hall building in 2009.

The park was renamed from City Hall Park to Chalmers Jones Park in 1996 to honor a long-time Keizer resident, known for 'breaking racial barriers and his long time service in State Government. A native of Louisiana, Mr. Jones had worked his way to the west coast as a radio

announcer, washing cars in Portland, Oregon, for \$1.00, and at one point serving as a skycap for United Airlines. It was during his stint as a skycap that he first met Governor Tom McCall. Eventually, Mr. Jones would become the first African-American in Oregon's history to serve a part of the Governor's executive staff. He later served thirteen years on the Oregon State Parole Board, retiring as Chairman. Chalmers Jones passed away August 15, 1995.

Also in 1995, Charlane Carlson began spearheading efforts to create the City's first skatepark. In response to complaints from businesses, she began building support for a safe and hassle-free place for youth to skateboard and rollerblade. The excitement and energy of the youth and their willingness to support this project led to the formation of the Keizer Skate Park Committee. After many years of research, phone calls, discussion of fundraising ideas and design suggestions, youth committee members made a formal presentation to the Keizer Parks Advisory Board and later to Council to create a skatepark at this site. With support from the City Council and a commitment of financial aid, the official groundbreaking ceremony took place in April 1998. The park was dedicated in July of 1999. A plaque in the park commemorates all of the people, businesses and organizations that made the park possible.

SUMMARY OF ADA BARRIERS IDENTIFIED

- Paths of travel (near Carlson Skate Park)
- Restrooms

FUTURE VISION

As many major improvements and additions have already occurred in recent years the focus for Chalmers Jones/Carlson Skate Park should be to maintain or enhance existing features as needed.

RECOMMENDATIONS

- Implement minor access improvements to the existing parking lots and main paths of travel in order to meet accessibility requirements. This includes removing barriers in the Carlson parking lot.
- Continue prioritizing maintenance of the splash pad.
- Add mulch or accessible surfacing around picnic tables in the Carlson Skate Park to minimize ongoing erosion and root impact.
- As one of the City's most visible parks, ensure that there are funds on hand to replace picnic tables, benches, and amenities as these age and wear.
- Provide a small storage shed with brooms and rakes adjacent to the skate park (lockable at night) that can be used by youth to clean up leaves or other debris in skate bowls. Explore opportunities to partner with local youth or a youth group to adopt this site for periodic cleanup.





CLAGGETT CREEK PARK		
Park Classification	Size (acres)	Development Status
Community Park	16.4	Developed (10.6 acres) Undeveloped (5.8 acres)



EXISTING SITE CHARACTER

This popular community park is located just blocks away from City Hall and Chalmers Jones/Carlson Skate Park in the heart of Keizer. The park is bordered by Chemawa Road and Dearborn Avenue, single family residential properties along the west and Claggett Creek to the east of the developed portion, with some City-owned wetlands east of the creek. Access to the park is through the parking areas at the north and south ends. The park offers a variety of flexible open spaces with a well-balanced range of active and passive features, becoming a very popular location for picnicking, playing and exercising on a sunny day. The park provides a soccer field with bleachers in the northern area and baseball fields and basketball courts at its center. The southern half of the park contains a covered shelter area, picnic tables, play equipment and an accessible water fountain.

PARK HISTORY

Claggett Creek Park was purchased from the Hardman family in 1963 and conveyed to the City of Keizer as Claggett Creek Park in 1983. The park is named for the grandfather of former U.S Senator Charles L. McNary, Charles Claggett, who settled in Keizer in 1852 on 320 acres of land. Mr. Claggett burned and sold charcoal and raised stock and grain. For many years he lived in a 16 x 16-foot cabin without a floor, stove or fireplace. Considered one of the honored pioneer settlers, Mr. Claggett died in 1902.

SUMMARY OF ADA BARRIERS IDENTIFIED

- Paths of travel
- Parking lot layout

FUTURE VISION

Featuring a newly constructed playground, Claggett Creek Park will continue to be a popular community park in the heart of Keizer. Recreation opportunities may be constrained by the amount of parking available and opportunities to expand or encourage alternative modes of transportation should be considered.

RECOMMENDATIONS

- Add a paved, looping multi-use pathway through the park to provide an accessible connection between the north and south ends, including connections to major park features and amenities. Include mileage markers along the trail for walkers and joggers track distance with each lap.
- Remove weathered amenities, including the arbor trellis and aged benches under trees with exposed roots.
- Place shaded picnic tables and benches along the perimeter of the new looped path. Ensure that existing and new picnic table pads are level with the ground (to avoid trip hazards). Provide access pathways from parking and the trail.
- Provide visual connectivity to Claggett Creek by opening views in the existing vegetation. Add creek viewpoints with bird blinds and benches.
- Maintain existing sports fields and supporting amenities. Expand the southern parking lot (adding 6-10 new spaces) to support sports, picnicking and play.
- In the long term, explore opportunities to add a boardwalk and interpretive signage in the floodway to create an elevated, accessible nature trail in the eastern portion of the park. Provide access from the street system at each end and add stormwater enhancements.





CLEAR LAKE PARK		
Park Classification	Size (acres)	Development Status
Natural Area	4.0	Minimally developed



EXISTING SITE CHARACTER

This natural open space is bordered by residential development on the south and west; it shares an open boundary with Clear Lake Elementary School to the north. The park’s thick, shaded grove of mature Douglas fir trees is surrounded by open lawn on three sides. Primarily an undeveloped passive open space area with minimal features, this park functions as a quiet green space for nearby neighborhood residents. Clear Lake Elementary, however, provides a variety of covered and uncovered outdoor recreation amenities and play features that are available for use during non-school hours.

PARK HISTORY

In 1992, the Salem-Keizer School District was granted a zone change and conditional use to build Clear Lake Elementary School, in exchange for dedicating a 5-acre site as park land. The site was purchased by the City of Keizer in 1995. The School District and City established a joint use and maintenance agreement for the site that same year.

SUMMARY OF ADA BARRIERS IDENTIFIED

- None noted

FUTURE VISION

Clear Lake Park should continue to provide a largely undeveloped natural open space for the surrounding neighborhood. Minimal improvements and additional comfort features will support passive recreation without altering the park's current character.

RECOMMENDATIONS

- Formalize the connection to the Cater Court NE accessway with a park sign and a hard-surfaced trail linking to the existing paved fire access lane that current dead-ends in the middle of the turf.
- Install a Clear Lake Park sign easily visible from Meadowglen Street NE.
- Add a soft surface looping pathway to improve access under the trees, support walking, and more clearly define the park space.
- Add benches and two picnic tables (one in the shade and one in the sun) for local use.
- Coordinate with Clear Lake Elementary to create a paved path that connects the park to recreation features on the north side of the school property.



COUNTRY GLEN PARK

Park Classification	Size (acres)	Development Status
Neighborhood Park	5.9	Partially developed

**EXISTING SITE CHARACTER**

The park is part of the Clear Lake Neighborhood of north Keizer. The eastern portion of the park addresses the stormwater overflow of Labish Creek. The western part supports recreation. The park connects with the Gubser Neighborhood via a pedestrian bridge at the southwestern boundary. The bridge provides access to the park through an easement owned by the City; however, it is maintained by the Public Works Streets Division. Though the park offers a large open green space, the number of amenities and their locations are constrained by the seasonal flooding of the creek and adjacent areas, resulting in a large but quiet neighborhood park. The park provides a general use field, play equipment, picnic shelter and drinking fountain. The park also connects to the Hidden Creek trail via a paved pedestrian path.

PARK HISTORY

After several years of negotiations, Country Glen Park was acquired from Epping Construction in 1997, partially in response to the site flooding that occurred in 1996 and 1997. In Autumn 2000, City staff developed a Master Plan and soon began to construct a site with play

equipment and picnic tables to serve nearby neighbors, and with open greenspace to buffer creek flooding.

SUMMARY OF ADA BARRIERS IDENTIFIED

- Slope, paths of travel
- Drinking fountains
- Playground surfacing and play features

FUTURE VISION

Future park improvements should account for the park's location within the floodplain and be compatible with these seasonal changes. Paved pathways in close proximity to tree roots are likely to continue needing regular repair as roots tend to grow closer to the surface in saturated soils. Opportunities for joint wetland restoration efforts should be considered to convert select saturated areas of unusable open turf to native plantings which are able to absorb flood waters at a greater capacity than lawn.

RECOMMENDATIONS

- Improve the trail (planned for 2021).
- Open views to Labish Creek through vegetation management. Add benches at resting points along the trail with views of Labish Creek.
- Enhance a portion of this site to create an unfenced off-leash dog area. Regrade this area and add green infrastructure such as vegetated bioswales in lieu of lawn to mitigate seasonal flooding and delineate the boundary of the off-leash area.
- Provide pedestrian-scale park and path lighting to improve safety while minimizing light pollution in the natural area and for adjacent neighbors.
- Connect this site to the proposed multi-use Labish Ditch trail. Provide a turn-around loop so that bicyclists coming from the Volcanoes Stadium can easily loop and return. Add wayfinding signage.
- Provide interpretive signage explaining the purpose of added bioswales for flood mitigation and stormwater filtration.
- When replacing the play equipment at the end of its lifecycle, consider nature play elements or other features that can be moved farther from the road.



HIDDEN CREEK PARK		
Park Classification	Size (acres)	Development Status
Natural Area	3.7	Developed



EXISTING SITE CHARACTER

The park is surrounded by single family residential housing. Labish Creek defines the eastern portion of the property and Whisper Creek Loop NE defines the park’s western boundary. There is a 30-foot natural buffer along the east side of the property adjacent to Labish Creek that is required to remain as a natural area as part of the subdivision agreement. The park is connected to Country Glen Park to the north via a pedestrian path. The site is located just south of the pedestrian bridge that allows access to Gubser Elementary and the eastern side of the creek.

PARK HISTORY

Hidden Creek Park was acquired and master planned in 2000 to complete the Country Glen Hidden Creek connection and trails.

SUMMARY OF ADA BARRIERS IDENTIFIED

- Lack of accessible surfacing around benches

FUTURE VISION

Hidden Creek Park should continue to function as a multi-use trail corridor bordered by natural features.

RECOMMENDATIONS

- Improve the trail (planned for 2021).
- Add wayfinding signage to direct visitors to nearby public amenities and destinations. This includes connections made via the proposed Labish Ditch trail when that is developed.
- Add accessible surfacing around benches.



KEIZER LITTLE LEAGUE PARK

Park Classification	Size (acres)	Development Status
Special Use Park	15.4	Developed

**EXISTING SITE CHARACTER**

Keizer Little League Park is a City-owned multi-field sports complex. Nearby neighbors include single family homes to the west, and to the north, the Keizer Church of Christ, the Bonaventure Retirement Community, and Keizer Station apartments. Ridge Drive marks the eastern boundary. While the Salem Parkway Bike Path runs near the southeastern edge, the trail is not accessible from this site. The park has been developed by the Keizer Little League Association, who previously maintained the property and made improvements per a maintenance agreement with the City. The City has made improvements to the parking facilities and stormwater drainage. The current maintenance and operation agreement is expiring and is being renewed through an RFP this year.

PARK HISTORY

In May 1985, the City of Keizer purchased two parcels of property (21.4 acres total) on Ridge Drive for \$103,660, simultaneously creating an agreement with Keizer Little League for site

development and ongoing operations and maintenance of this sports complex. Little League volunteers have invested time and resources into park improvements since then. Recognizing that many facility updates and improvements are now needed and that demands for quality softball and baseball fields are growing, the City of Keizer released an RFP in 2021 to consider all options—including potentially a different operating partner—to improve site infrastructure and use. As this plan is being prepared, the City is still defining the terms of a new partnership agreement for site stewardship.

SUMMARY OF ADA BARRIERS IDENTIFIED

- Paths of travel, hazards, common areas
- Unpaved ADA parking spots
- Surfacing and access to concessions stand and restrooms

FUTURE VISION

The Keizer sports park should be rebranded as a community-serving sports park that primarily supports league play for baseball, softball and compatible diamond-field uses. Site enhancements should also be made to support play and social gathering opportunities for nearby neighbors.

RECOMMENDATIONS

- Consider renaming the park as the Keizer Sports Park or a name that reflects the broader community use of this site and facilities.
- Establish an operating agreement that defines responsibilities for site improvements to ensure site safety and functionality. Prioritize the repair or replacement of aging bleachers, dugouts and other facilities that are unsafe, hazardous, or currently roped off. Consider the following infrastructure and maintenance issues identified in the Park Condition Assessment:
 - Complex is not maintained for winter drop-in play or use. Leaves, mowing, weeds were unkempt. Weed control needed at fence lines, under bleachers, etc. Moss is noted on back fields and on several dugout roofs. Site did not appear to be fully winterized, with hoses and maintenance equipment not stored in maintenance sheds.
 - A number of bleachers, dugouts, and stands are in poor to hazardous condition, with evidence of wood rot on structures.
 - Drainage issues are evident in between field pinwheel and in back fields (#9-12). Pooled water, drainage ruts, and erosion noted.
 - Nets in between pinwheel fields should be checked for safety.
 - Pathways need regrading and surfacing at a minimum.
 - Structures should be more fully evaluated indoors/outdoors for safety. The concessions building is missing downspout.

- The permanent restrooms are aging and insufficient for size of complex. Gender neutral family-style restrooms should be added to accommodate people with disabilities or children that need accompaniment.
 - Some water fountains are in need of repair. Plumbing and irrigation may need additional evaluation.
 - The site requires ADA upgrades throughout. Slope at restroom/concessions needs assessment and improvements.
 - Parking configuration/size makes parking haphazard for visitors. Improved accessible parking is need.
 - Front fields appear in relatively good condition. Back fields (#9-12) in poorer condition, requiring extra maintenance for playability.
 - Electrical box open; uncovered wires on ground pose hazard.
 - Maintenance yard and equipment should be moved/screened (not located in central gathering space, nor with equipment and debris in scattered locations across park).
 - English ivy overgrowing back retaining wall.
- Update agreements with the Keizer Church of Christ for use of their lot when available for overflow parking.
- Evaluate and improve access paths throughout the sports park, ensuring accessibility.
- Provide shaded seating areas to minimize damage to tree roots and vegetation.
- Explore options to provide a path connecting to Mike Whittam park to support bike and pedestrian connections to the regional Salem Parkway Bike Path, which is not accessible from Keizer Little League Fields. Coordination with ODOT will be needed.
- Evaluate and potentially expand field lighting.
- In the long-term, consider the following:
 - Re-purpose one of the back fields (losing one field) as the site's maintenance facility, moving storage, equipment, mulch piles, etc. to a consolidated area—ideally accessible by the gravel road along the north edge. This will improve site safety and use.
 - Reconfigure the central area vacated by the maintenance building to include a centralized social space, play space, and improved options for revenue-generation. Consider an improved centralized plaza with enhanced concessions, sports-themed play equipment, shaded pavilion with movable tables (available for reservation and to support tournaments), improved restrooms, and local art/signage on the history of the area.
 - Evaluate options to improve park access from the north and west sides of the site to better serve local neighbors.







KEIZER RAPIDS PARK		
Park Classification	Size (acres)	Development Status
Regional Park	148	Partially developed; mix of natural and undeveloped areas



EXISTING SITE CHARACTER

This expansive regional park, located partially in the City, spans closed forests, natural and manicured open spaces, bordered by the meandering Willamette River to south and a mix of residential properties to the north and east. The park offers a diverse range of activities and in its more developed section features the extremely popular accessible Big Toy playground, sprawling fenced dog park areas, sand volleyball courts, a covered group picnic shelter, boat ramp access, disc golf course, BMX bowl, and an outdoor amphitheater set in an impressive, wooded backdrop. Comprised of both City and State-owned property, the City of Keizer is responsible for the maintenance of the park site.

PARK HISTORY

Like the City of Keizer, the Keizer Rapids (also called historically “Keizur’s Rapids”) derives its name from the Keizur family that homesteaded this area. The name Keizer Rapids preceded the City of Keizer by over a century and is a longstanding recognized feature on many maps.

As the City's newest and largest park, Keizer Rapids Park includes 84 acres of State-owned property formerly referred to as Beardsley Bar, with the remaining acreage originally owned by Ella Buchholz, Stephen and Rhonda Buchanan, and Winifred Charge. In 2003 the RIVERR (Regional Intergovernmental Visions Enhancing River Resources) Task Force was formed to facilitate the creation of the park. Marion County, City of Salem, Oregon State Park & Recreation Department, National Park Service, Marine Board and the Trust for Public Land all participated in the property acquisition and development of park. Donations from area businesses, non-profit organizations and caring individuals were instrumental in developing several amenities and facilities, including the dog park, amphitheater and the Big Toy.

SUMMARY OF ADA BARRIERS IDENTIFIED

- None

FUTURE VISION

This site will continue to be developed and managed for active and specialized park uses, along with connections to nature and the river. Site needs have changed since the original site master plan was completed. A new site concept is presented in this plan (Chapter 4) to guide site projects. To improve park access for pedestrian and bicyclists, the City should explore options to connect this site via trails to downtown and the regional trail system.

RECOMMENDATIONS

- In the northeast, develop two multi-use sports fields suitable for soccer, rugby and football. Consider artificial turf surfacing on at least one field (preferably adjacent to the parking area). Add a new parking lot along the entry road to accommodate approximately 200-250 cars.
- In the central east, install a medium reservable picnic shelter at The Big Toy with accessible pathway connections. Provide a second smaller shelter with shaded seating and/or tables. Add a designated futsal court and/or basketball court with fencing to ensure balls do not interfere with other uses. Expand the restroom located here. Partner to provide an adventure course and third multi-use rectangular sports field, with an additional parking lot in between the Big Toy and the roadway.
- In front of the amphitheater, create a plaza with hookups to provide a social gathering space for events. Add a pickleball complex (4-8 courts oriented north/south), potentially with expanded parking
- Along the entire eastern edge, add vegetation, trees and/or a berm to separate and buffer parks uses and noise from adjacent housing. Expand the tree arboretum that currently exists on the southeastern edge.
- In the southeast, improve this space as a graded open lawn suitable for play and community events. Install a large picnic shelter or pavilion near the river to support

community events and large gatherings, along with smaller covered tables along the river. Provide nature play and interpretive elements along the loop path. Maintain an open grass area along the roadway for use as overflow parking during events. To enhance connections along the river, expand the trail/road to the boat-in camp site. Add/improve two to four (2-4) fishing access points, accessible by pathways, with signage noting designated fishing areas. If feasible, provide an ADA-accessible pathway to the water/fishing access point near the boat-in camp site. In the long-term, explore opportunities to provide a larger permanent restroom to serve this section of the park. In the short-term, portable restrooms can be brought in for events.

- On the west side, continue partnering with local BMX and mountain bike groups to enhance the bike skills area. Maintain and better sign the existing disc golf course.
- Throughout, add mileage markers along the loop trail. Improve wayfinding signage to indicate location and distances to various amenities. Provide access paths to new facilities. Pave the multi-use trail from north of the boat-in camp to Chemawa Road for ADA accessibility and maintenance access.
- Continue coordinating with partners in the development and operations of this sites consistent with Master Plan goals. Use RFPs and partner agreements to identify partners and formalize roles, responsibilities, and operating agreements.







MEADOWS PARK		
Park Classification	Size (acres)	Development Status
Neighborhood Park	3.0	Developed



EXISTING SITE CHARACTER

This neighborhood park features a recently updated playground with accessible surfacing, a variety of mature shade trees and open lawn spaces. The park is fully surrounded by fencing with chain link running the length of the parks eastern border along River Road. Access to the park is limited to street parking with two pedestrian access points from River Road or through the subdivision on Park Terrace Drive NE. Functionally this park serves the recreation needs of the northern section of Keizer where Bair Park and Clear Lake Park are limited in recreation opportunities.

PARK HISTORY

In May 1990, 3.25 acres was donated to City of Keizer by Reimann and Associates for a park and pump station as required by a land use decision.

SUMMARY OF ADA BARRIERS IDENTIFIED

- N/A; major upgrades have been made including the construction of a new accessible playground and pathways following the Facility Barriers Analysis.

FUTURE VISION

The beautifully maintained landscape character of the park should be preserved while expanding recreation opportunities and activating the northern eastern section of the park. Accessibility of pathways, amenities, and recreation options should be prioritized.

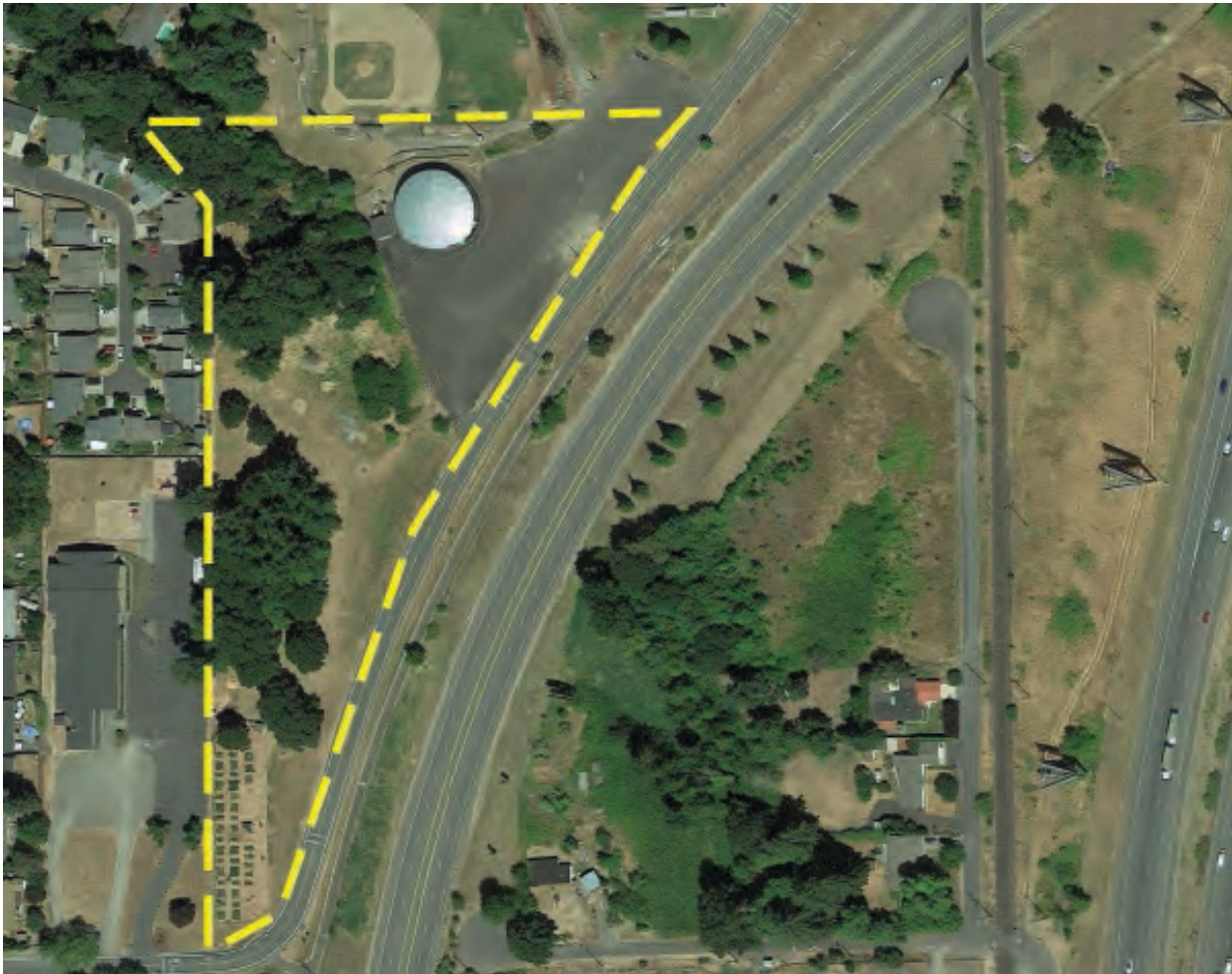
RECOMMENDATIONS

- Install a multi-use sports court in the open lawn area near the playground to support active recreation and fitness for neighborhood use.
- Provide a looping accessible pathway around the park perimeter.
- Install accessible concrete pads for picnic tables with connections to the main paved pathway.



MIKE WHITTAM PARK

Park Classification	Size (acres)	Development Status
Special Use Park	6.1	Partially developed; natural area

**EXISTING SITE CHARACTER**

This undeveloped park shares its northern border with Keizer Little League Park. Located off of Ridge Drive NE the park sits at the junction of the Salem Parkway Bike Path and the existing bike lanes on Keizer Rd NE which provide a fairly direct connection to Claggett Creek Park and Chalmers Jones-Carlson Skate Park. A community garden occupies the southern section of the park while the remaining space is dominated by a mature oak grove and open lawn.

PARK HISTORY

Charles McMichael (Mike) Whittam spent his early years in California and Arizona. He moved to Oregon in the 60s where he began to work for the State Parks Commission. On January 15,

- None

Continue to support the community garden at this site. Preserve the mature trees and open, natural character of back portion of this parcel. If development is desired in the future, situate amenities and features to minimize the impact to the root zones of existing trees. Improve the parking area on the upper portion in conjunction with Keizer Little League Park improvements.

- Continue utilizing the open southern end of the park as a community garden.
- Preserve existing mature oak trees.
- Continue managing invasive plant species.
- Provide a multi-use trail linking this site to Keizer Little League Fields and to the regional Salem Parkway Bike Path.



NORTHRIDGE PARK		
Park Classification	Size (acres)	Development Status
Natural Area	9.5	Undeveloped natural area



EXISTING SITE CHARACTER

The park is an undeveloped natural area along the eastern banks of Claggett Creek, which forms the park's western boundary. The park is bisected and surrounded by single family residential lots except for the northern portion of the property, which is flanked by retail and medium density residential. Access to the park is currently limited to a private parking lot of a multi-family housing complex along the northern property line. Two deeded access ways exist but are not currently accessible.

PARK HISTORY

In August 1964, 4.42 acres were acquired by Marion County from L.D. Reimann as required by subdivision ordinance. In October 1968 additional acreage is added by L.D. Reimann . The City of Keizer acquired the property from Marion County in 1983 via a Bargain and Sale Deed.

SUMMARY OF ADA BARRIERS IDENTIFIED

- N/A; undeveloped park

FUTURE VISION

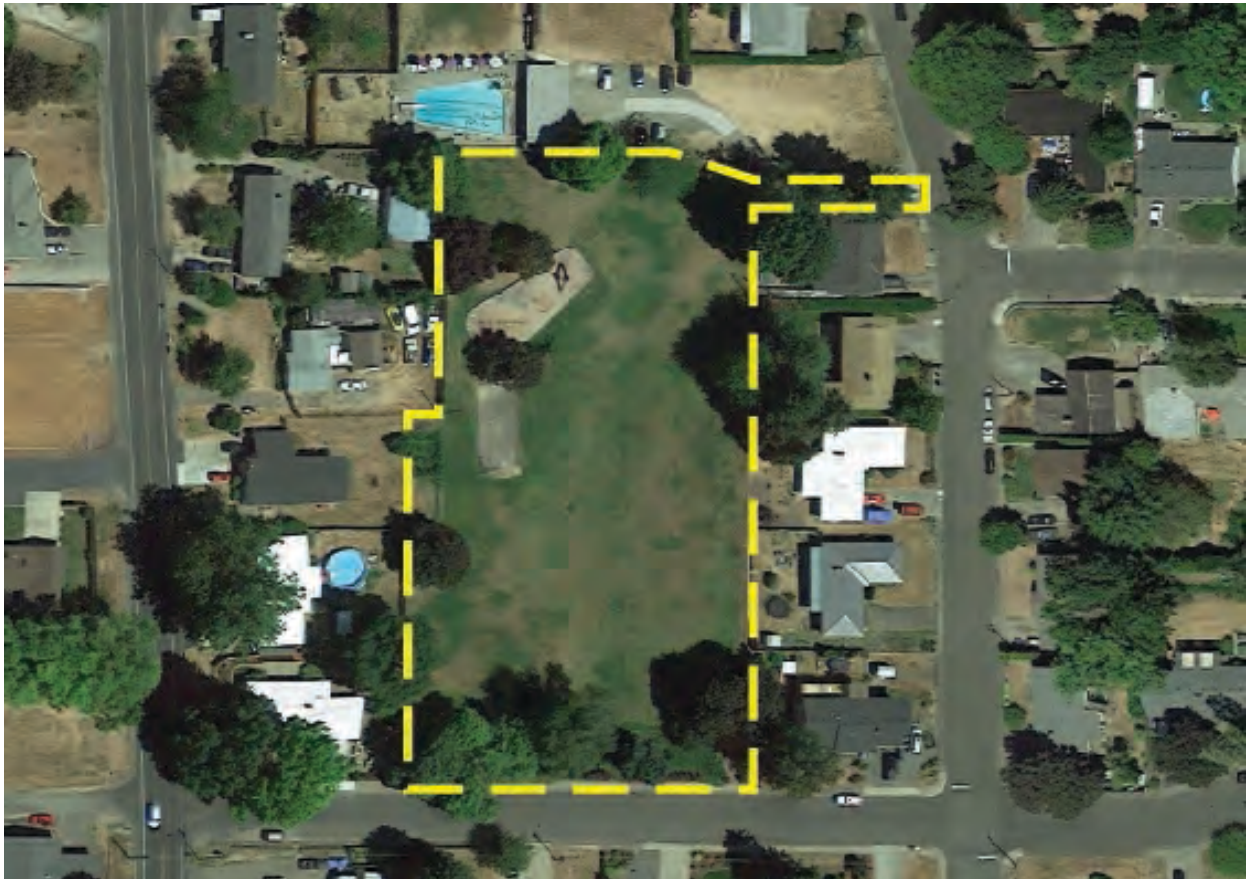
This park should continue to serve as a functional natural floodway with native vegetation and preserved open space to support wildlife habitat. Any future park improvements should be restricted to a minimal footprint and be compatible with seasonal flooding. The primary function of this park should serve to support passive recreation such as walking, bird watching, environmental education and other trail exercise while improving off street trail connectivity within the Keizer park system. Development is anticipated to occur as part of connecting a Claggett Creek Trail, which may occur well beyond the 10-year timeframe of this plan.

RECOMMENDATIONS

- Provide a meandering trail compatible with seasonal flooding, providing access from neighborhoods on both sides of the creek and ideally from multiple points.
- Install interpretive signage or other passive recreation amenities that are compatible with preserving the park as a natural floodway.
- Consider an opportunity to purchase one of the private parcels that are dividing the park into separate sections currently.
- Secure legal park access through the commercial complex west of the apartments.
- In the long term, evaluate connectivity between parks along the Claggett Creek corridor, potentially connecting this site to Claggett Creek Park and the Salem Parkway Bike Path in the future.



NORTHVIEW TERRACE PARK		
Development Status	Development Status	Development Status
Neighborhood Park	2.1	Developed



EXISTING SITE CHARACTER

Located north of Weissner Drive between Verda Lane and 18th Avenue, pedestrian access is available along the southern boundary and the northeast corner. The northeast entry is shared by a community swimming pool, which defines its northern boundary. The rest of the park is surrounded by single family housing and its west and east boundaries are defined by the back ends of the housing property lines. The southern boundary is Weissner Drive. The park provides play equipment, a basketball court, picnic tables and open areas.

PARK HISTORY

In October 1958, 1.22 acres were transferred to Marion County from Jim and Anita Weissner as required by subdivision ordinance. Another 0.68 acres are transferred between the same

parties in September 1959, and 0.175 acres are transferred in October 1960. In June 1983, a Bargain and Sale Deed conveyed the park from Marion County to the City of Keizer.

SUMMARY OF ADA BARRIERS IDENTIFIED

- Picnic tables
- Approach/path of travel

FUTURE VISION

Northview Terrace Park should continue to serve neighborhood recreation needs with minor enhancements.

RECOMMENDATIONS

- Coordinate an access agreement with the community swimming pool to create a dedicated accessible route with no pedestrian barriers at the northeast corner of the park on 18th Ave NE.
- Coordinate with the Northview Swim Club to move the park sign to make it more easily visible from the front access point, which is pool property.
- When picnic tables are replaced, provide accessible concrete pads.
- Add fire resistant surfacing around the existing BBQ grill.



PALMA CIEA PARK		
Park Classification	Size (acres)	Development Status
Natural Area	1.6	Undeveloped



EXISTING SITE CHARACTER

This undeveloped park is located along the Willamette River in the West Keizer Neighborhood. The park is surrounded by single family residential and access to the park is limited to its eastern boundary from Cummings Lane North. The site has a large electric power pole near the eastern entrance and a flood control dike referred to as the concrete river wall along its full riverside length. Portions of the site are currently used by the neighboring residents for gardening plots.

PARK HISTORY

In May 1958, 0.80 acres were transferred by Edwin J. Becke as required by the subdivision ordinance. At that time, the area was within the Willamette River Greenway overseen by the Oregon State Parks Department. The land was transferred to the City at a later date for continued use in flood control.

SUMMARY OF ADA BARRIERS IDENTIFIED

- N/A, undeveloped park

FUTURE VISION

Palma Ciega park has limited value as recreation space. It is not easily accessible by vehicles; it is not currently developed for safe water access. If developed it likely would create traffic and use conflicts for nearby neighbors. While neighbors would like to see the site enhanced, few residents would benefit from this investment. The site should continue supporting flood control under Public Works. However, it should be removed from the City's park inventory until (or if) options are identified to improve access. If access could be improved and parking added, the City may desire to enhance this site in the long term for fishing and river access.

RECOMMENDATIONS

- Remove the park sign identifying it as a public park.
- Provide hazard maintenance only; do not maintain this as park land. If residents are interested, consider coordinating a maintenance agreement with the West Keizer Neighborhood Association.
- If an opportunity arises to substantially improve parking and access, assess the value of this property to the park system compared to the potential recreation opportunities and cost of maintenance.

PFC RYAN J. HILL MEMORIAL PARK

Park Classification	Size (acres)	Development Status
Special Use Park	1.3	Developed

**EXISTING SITE CHARACTER**

This unique park is composed of a combination of flexible plaza space with seating and interpretive signage as well as wooden bridge spanning a large, vegetated drainage area. Located within the Keizer Station shopping center and adjacent to I-5, the park provides a connection between Keizer's existing bicycle network and the regional Salem Parkway Bike Path. It offers respite and important green space within the busy Keizer Station.

PARK HISTORY

Dedicated on November 8, 2013, PFC Ryan J. Hill Memorial Park is named for Keizer native PFC Ryan Hill, who died in action in Iraq on Jan. 20, 2007. He had joined the Army in 2005 and was deployed in 2006. PFC Hill was only 20 years old when he was killed by an improvised explosive device detonating near his vehicle while in Baghdad. The Oregon Veterans Affairs

Office verified that as of November 8, 2013, PFC Ryan J. Hill was the only Keizer resident killed in action since the City was incorporated in 1982.

SUMMARY OF ADA BARRIERS IDENTIFIED

- None

FUTURE VISION

As a newer park this site's current character should be maintained with minor repairs or enhancements as needed.

RECOMMENDATIONS

- To avoid major costs and tree removal required for a full water feature replacement, decommission the existing non-functional water feature and consider converting it into a dry creek or rock garden feature.
- Add bike amenities such as a bottle fill station, bike fix-it station, and bike parking.



SUNSET PARK		
Park Classification	Size (acres)	Development Status
Special Use Park	1.5	Mostly natural



EXISTING SITE CHARACTER

The riverfront park is surrounded by single family residential housing on three sides. Access is limited to pedestrians and cyclist through a gate along its eastern boundary at the junction of Rivercrest Drive North and Sunset Avenue North. The park provides seasonal picnic tables, benches, and a rock beach for river access. Bank fishing access continues even in winter months when the river is high enough to cover the rocky beach.

PARK HISTORY

Sunset Park was platted in 1938 for the exclusive use of owners of Rivercrest Acres. It is the oldest park in Keizer, consisting of 1.58 acres donated by John and Anna Kaeser in 1957 as required by subdivision ordinance. At this time it became known as Sunset Park. It is within the Willamette River Greenway overseen by Oregon State Parks Department.

SUMMARY OF ADA BARRIERS IDENTIFIED

- Approach and paths of travel

FUTURE VISION

This small park serves an important function of providing river access which is both highly desired by residents and limited in its availability. Minor enhancements should be made as needed to prioritize access and maintain the park's current passive open space character.

RECOMMENDATIONS

- Allow non-motorized boat launches as part of the Willamette River trail. Consider shoreline restoration to minimize ongoing erosion.
- Resurface the main pathway with bark mulch or gravel as needed.
- Site benches and picnic tables on level surfaces or cement pads.





WALLACE HOUSE PARK		
Park Classification	Size (acres)	Development Status
Neighborhood Park	11.2	Partially developed and natural



EXISTING SITE CHARACTER

The riverfront park provides essential recreation features (playground, looped path, picnic tables, outdoor fitness equipment) for nearby neighbors and seasonal river access for the community. The lower portion of the park is under the tree canopy. The upper developed portion has an open turf clearing for play, but it could be enhanced to support active recreation. The site also includes a bike rack, informational kiosk, and porta potty.

PARK HISTORY

Wallace House Park was originally called River's Edge Park and was purchased by the City of Salem from the Weeks, Cline and Gottenberg families in 1968. Portions of the site served as a nursery. The location is the speculated location of the Wallace House, also known as Fort Wallace, which was built in 1812 as a trading post for John Jacob Astor's American Fur

Company. It was the first semi-permanent structure built by Euro-Americans in Oregon's Willamette Valley. A map drawn by explorer Nathaniel Wyeth in 1832 placed the 'old Wallis house' on the east bank of the Willamette River in present-day southwest Keizer.

SUMMARY OF ADA BARRIERS IDENTIFIED

- Picnic areas (larger accessible surfacing and ADA accessible tables)

FUTURE VISION

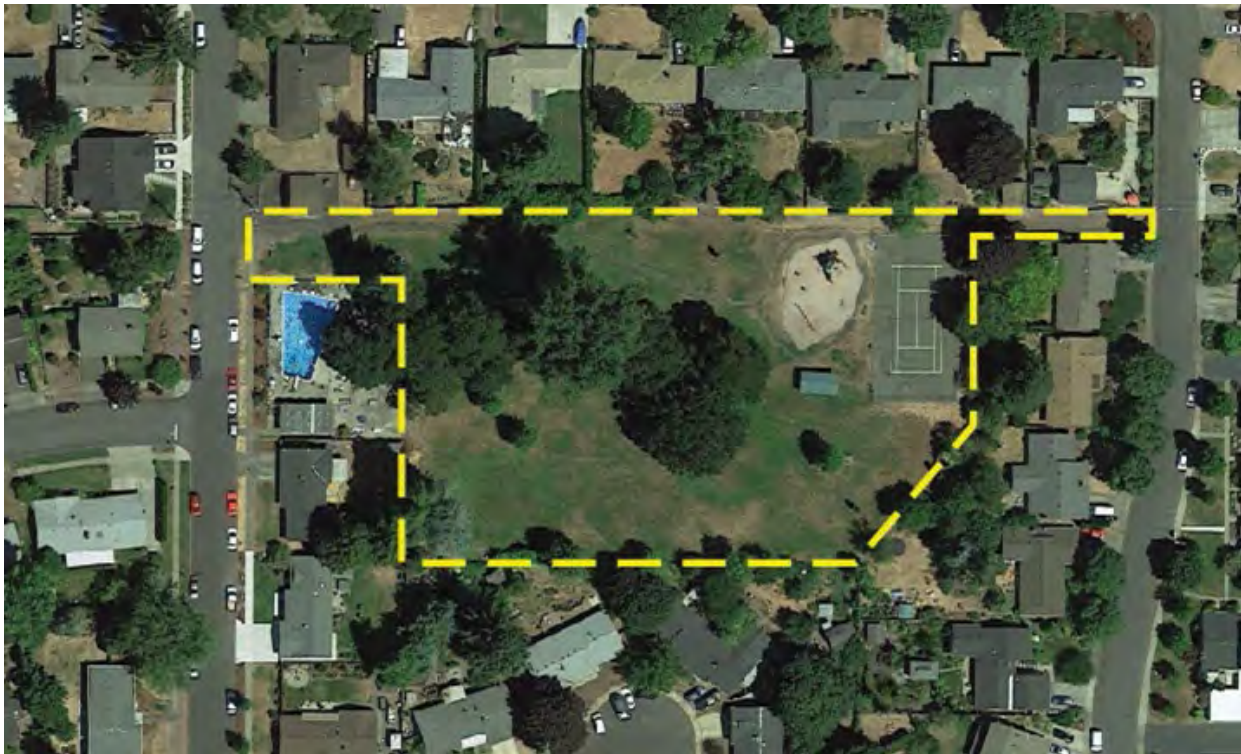
The park is well-balanced in its range of recreation opportunities and landscape character. While intended as a neighborhood park, the naturalized riverfront, social gathering space, recreation features, and off-street parking suggest an opportunity to enhance this site for greater community use.

RECOMMENDATIONS

- Given the private property splitting the two sides of the park, add a park identification sign and wayfinding map at the parking area to clarify park boundaries for visitors.
- Improve the trail to the lower portion of the park. Reduce the slope from the north side and extend the stairs that provide access from the south.
- Continue to maintain the lower portion of the park for river access.
- Add interpretive or environmental education signage.
- Expand active recreation options with the addition of a low-noise sports court such as badminton or volleyball.
- Add a picnic shelter with barbecue grills.
- Expand parking into the undeveloped area in the northern portion of the park.
- In the long term (after the shelter is added), consider needs to replace the seasonal portable restroom with a permanent single-stall, gender neutral restroom.



WILLAMETTE MANOR PARK		
Park Classification	Size (acres)	Development Status
Community Park	2.4	Developed



EXISTING SITE CHARACTER

Willamette Manor Park is located between 3rd and 5th Avenues just south of Dennis Lane. The western boundary, which serves as the main entrance to the park along 5th Avenue, is shared with a pump station and the Holiday Swim Club. Pedestrian access is available along the eastern boundary of the park by means of a paved trail. The rest of the park is surrounded by single family housing to the north and south.

This neighborhood-serving park provides a play area, picnic tables, small picnic shelter, and renovated multi-use sports court for nearby residents. It has two access points for pedestrian/bicyclists, with houses backing onto the park on three sides. The site is bowl-shaped with a mix of trees and open turf.

PARK HISTORY

Willamette Manor was dedicated by developer, Ron Jones, as required by the subdivision ordinance. It was surveyed in 1971.

SUMMARY OF ADA BARRIERS IDENTIFIED

- Paths of travel
- Playground

FUTURE VISION

The park's current character and range of recreation options should be maintained with enhancements as needed when features reach the end of their life span.

RECOMMENDATIONS

- Add a challenge feature such as a climbing wall or zipline for use by older youth.
- Replenish the existing play area bark chips as needed.
- Add erosion control measures to stabilize the bank along the east access path.
- Designate an unfenced off-leash dog area in the southeast corner.



TRAIL RECOMMENDATIONS

In addition to enhancing existing parks, this Master Plan recommends the addition of three trail corridors as described in Chapter 4. When developed, these trails would connect to existing parks in the system:

- Labish Ditch Trail
- Claggett Creek Trail
- McNary High School to Keizer Rapids Park Trail

Each of these are envisioned as a hard-surfaced Class I off-street bikeway and walkway designed with a minimum of 8-feet (ideally 10 feet) wide to accommodate multiple uses. However, the character of the corridor—along an irrigation ditch, in a creek corridor and wetlands, and in a street right of way—will influence trail costs, width, route, slope, and surfacing. Additional trail planning is needed to determine actual alignments.

Trail development should include wayfinding, signage, and mileage markers, as well as comfort amenities such as benches along trails. Interpretive signage and simple play features may also be provided. Convenience features such as restrooms and drinking fountains should only be considered in larger parks that connect to trails, as part of a trailhead with parking. These amenities should not be included otherwise in trail corridors.





APPENDIX D

Capital Project List

Appendix D: Capital Projects List

As a supplement to Chapter 4, and building from the recommendations in Appendix C, Appendix D provides a detailed model of costs for projects in the Keizer park and recreation system. The purpose of the appendix is to provide a reasonable look at costs for each site and type of improvement as well as maintenance resources required.

There are three main sections to this Appendix:

Table D-1: Keizer Parks Capital Projects List (2021-2030)

This table includes a listing of all park sites, the capital projects recommended for each, calculations of a planning level¹ capital cost and an estimate of the maintenance resources that should be allocated to each project. In this table, projects are indicated as either “Add” (a new facility at an existing site) or “Replace or Enhance” (assumed to have a slightly lower cost when the facility already existed). For projects in the Add and Replace or Enhance sections, the number of facilities is added to multiply by a cost per facility in Table D-3. For unique projects a planning level cost for the projects described for the site is added directly.

This table also assigns maintenance level(s) to each site based on the percentage of the site that would require standard, enhanced or natural area maintenance. This percentage of the site acreage is multiplied by the maintenance assumption in Table D-3.

Tables D-2 Summary of Projects by Type

This table provides a different look at the totals for Table D-1, summarizing the number of facilities added and the number replaced/enhanced. After a subtotal of this number of facilities, the table concludes with a count of the number of park or trail sites that have each project type and a total planning level cost for that type.

Table D-3: Cost Assumptions

This table presents the cost assumptions used in creating the other tables in this appendix. Each cost is based on project experience or data collected from granting agencies about the cost of similar projects. Here the assumption of the cost reduction for Replace or Enhance projects is calculated at 80% of the cost of a new facility.

¹ For the purposes of this document a planning level cost is a current (2021) cost for the entire project that can be used for capital budgeting until more specific costs are developed in specific project planning.

[illegible]

APPENDIX D: CAPITAL PROJECT LIST

[illegible]

Table D-2: Summary of Projects by Type

Draft 10/27/2021

	Acquisition	Site Design or Master Planning	Development	Play Equipment	Sports Field	Sports Court	Picnic Shelter	Miles of Trails	Miles of Pathways (soft surface)	Restroom	General Park Amenities	ADA/ Accessibility Improvements	Natural Space Improvements	Specialized Improvements
Count of New Facilities	0	2	1	2	3	6	4	3.62	0.20	0	8	N/A	N/A	N/A
Count of Replaced or Enhanced Existing Facilities	N/A	N/A	N/A	3	0	4	1	0.00	0.00	1	6	N/A	N/A	N/A
Subtotal Number of Facilities	0	2	1	5	3	10	5	3.62	0.20	1	14	N/A	N/A	N/A
Number of Sites with this Project Type	0	2	1	5	1	4	3	10	1	1	14	12	4	9
Total Planning Level Cost By Project Type	\$0	\$200,000	\$242,424	\$1,100,000	\$1,500,000	\$1,840,000	\$960,000	\$3,620,000	\$20,000	\$480,000	\$512,000	\$750,000	\$110,000	\$4,525,000

Planning Level Cost		
Total New Facility Costs	\$13,037,000	includes natural space improvements and specialized improvements
Total Replaced or Enhanced Facility Cost	\$2,822,000	
		Includes ADA/Accessibility improvements
Total System-Wide Costs	\$15,859,000	

Tabel D-3 Planning Level Cost Assumptions

All costs below are intended to be fully loaded. It is likely that by the time projects are ready for implementation these costs will have increased. Site specific planning and design will help refine the numbers.

Build	Unit	Cost		
Trail Acquisition	Per Acre	\$250,000		Currently only applied to trails and may end up needed for environmental work, crossings or other improvements
Trail Design or Master Planning	Per Acre	\$100,000		
Trail Site Development	Per Acre	\$500,000		
Features	Unit	Cost (New)	Enhance/Replace	Description/Notes
Percent of cost applied		100%	80%	
Play Area	Each	\$ 250,000	\$ 200,000	Mid-level, neighborhood scale play area or basic nature play features
Sports Field	Each	\$ 500,000	\$ 400,000	Natural turf field with drainage, basic field features.
Artificial Turf and Lighting	Each	\$ 2,500,000	\$ 2,000,000	In addition to sports field
Sports Court	Pair	\$ 200,000	\$ 160,000	Pair of tennis or basketball courts striped for multiple activities. One pair of courts can accommodate 4 pickleball courts.
Picnic Shelter	Each	\$ 200,000	\$ 160,000	
Trails	Per mile	\$ 1,000,000	\$ 800,000	10-16' paved path with gravel shoulders. Improvements required may include curb and gutter, curb ramps, drainage infrastructure adjustments and installations and minimal power pole relocation. Does not include environmental review and permitting if necessary. 16' corridor is assumed for miles to acres calculation
Pathways (soft surface)	Per mile	\$ 100,000	\$ 80,000	
Restroom	Each	\$ 600,000	\$ 480,000	Single occupant, durable structured restroom, assumes utilities in place.
General Park Amenities	Allowance	\$ 40,000	\$ 32,000	
ADA Improvements	Amount			Unique cost assigned for accessibility improvements
Specialized Recreation	Amount			Unique cost assigned for limited or one-off facilities
Maintenance				
Standard Maintenance	Per Acre	\$ 2,750		Based on existing level of maintenance
Enhanced Maintenance	Per Acre	\$ 5,000		Higher level of maintenance for sites with intensive needs/use
Natural Area Stabilization	Per Acre	\$ 500		Based on a stabilizing level of maintenance, MIG research.
Other Cost Data				
Parking	10 spaces	\$ 200,000	\$ 160,000	10 spaces, including 2 accessible spaces